



The University of British Columbia
Board of Governors
AGENDA

Thursday, December 3, 2015

8:30 a.m. – 11:45 a.m.

Vancouver Campus
Robert H. Lee Boardroom
The Robert H. Lee Alumni Centre
6163 University Boulevard

UBC ATHLETES

Jack Poole Hall North, The Robert H. Lee Alumni Centre

7:45 a.m. – 8:30 a.m.

REMARKS Chair | Chancellor | President

8:30 a.m.-8:45 a.m.

1. GOVERNANCE COMMITTEE

8:45 a.m.-9:05 a.m.

Chair: Mr. Douglas Mitchell **Members:** Ms. Birgit Bennett, Mr. Darran Fernandez, Chancellor Lindsay Gordon, Ms. Celeste Haldane, Dr. Richard Johnston, Ms. Veronica Knott, Acting Board Chair Alice Laberge, Interim President Martha Piper, Mr. Alan Shuster, Dr. Michael Treschow

1.1 Conflict of Interest Presentation

H. Lai
R. Kahlon

Information
Presentation
(10 min)
Discussion
(10 min)

AT BOARD

NO DOCUMENTATION

Guest: The Honourable Kenneth Smith
Conflict of Interest Administrator for Board of Governors

2. LEARNING & RESEARCH COMMITTEE

9:05 a.m.-10:20 a.m.

Chair: Dr. Richard Johnston **Members:** Ms. Birgit Bennett, Dr. Kenneth Fung, Chancellor Lindsay Gordon, Ms. Celeste Haldane, Ms. Veronica Knott, Acting Board Chair Alice Laberge, Mr. Jeffrey Krupa, Dr. Darrin Lehman, Mr. Lane Merrifield, Mr. Greg Peet, Interim President Martha Piper, Mr. Alan Shuster, Dr. Michael Treschow, Ms. Julie Van de Valk

2.1 Academic Presentation

A. Redish

Information
Presentation
(15 min)
Discussion
(30 min)

AT BOARD

NO DOCUMENTATION

Presenter: Dr. Blye Frank, Dean, Faculty of Education

2.2 Academic Freedom

A. Redish

Information
Presentation
(15 min)
Discussion
(15 min)

AT BOARD

NO DOCUMENTATION

An update to the Board re academic freedom initiatives undertaken by the University in response to the Smith fact-finding report:

- Hire a specialist who will proactively work with faculty, staff, and governors to ensure that academic freedom is safeguarded and preserved at UBC. This person will provide advice, education, and counsel regarding all issues involving academic freedom, including the obligation of all members of the university to protect and support this central freedom.
- Create an education program that would be aimed at all new faculty members, heads, directors, administrators and deans, regarding how to fulfill their obligation to protect academic freedom.
- Develop an online tool to allow people to access information on what academic freedom is, how to manage academic freedom issues, and answers to frequently asked questions.
- Develop a more formalized module on academic freedom as part of the orientation/on-boarding process for all new governors and senators.

2.3 [Policy #87 – Research](#)

Information

Report received for information at Committee meeting.

2.4 [Annual Sustainability Report Vancouver and Okanagan](#)

Information

Report received for information at Committee meeting.

3. FINANCE & PROPERTY COMMITTEE

10:20 a.m.-10:30 a.m.

Chair: Mr. Greg Peet **Members:** Ms. Shannon Dunn, Mr. Darran Fernandez, Chancellor Lindsay Gordon, Ms. Celeste Haldane, Dr. Richard Johnston, Ms. Veronica Knott, Mr. Jeffrey Krupa, Acting Board Chair Alice Laberge, Ms. Fiona Macfarlane, Mr. Douglas Mitchell, Interim President Martha Piper, Mr. Alan Shuster, Mr. David Sidoo, Dr. Michael Treschow

3.1 UBC Investment Management Trust (IMANT) Quarterly Review	Information	Report as at September 30, 2015 received for information at Committee meeting.
3.2 Capital Projects Update Vancouver and Okanagan	Information	Report received for information at Committee meeting.
3.3 Tuition Proposals New Academic Programs A. Redish E. Eich H. Brock S. Peacock J. Innes B. Frank A. Pare	APPROVAL (5 min)	DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve tuition fees for: a. Doctor of Education (Ed.D.) in Reading Education b. Master of High Performance Coaching and Technical Leadership c. Master of Geomatics for Environmental Management (MGEM) d. Master of Data Science (MDS)
3.4 Totem Park Student Residence In-Fill Phase 2 (Vancouver) L. Cowin A. Simpson A. Parr J. Metras P. Smailes M. White A. Poettcker	APPROVAL (5 min)	DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant BOARD 2 approval for the Totem Park Residence In-Fill Phase 2 project with authorization to issue the development permit and a funding release of \$2,100,000 to complete working drawings and tender documents and undertake site servicing work. Capital Budget \$30,200,000 Operating Budget see report Program Authorization to issue development permit Proceed to working drawings and tender Undertake site servicing work Funding Release \$2,100,000 Information Expenses to date \$171,215 Funding released to date \$750,000
3.5 Neighbourhood District Energy System (NDES) Update (Vancouver)	Information	Report received for information at Committee meeting.
3.6 Deferred		
3.7a Proposed International Undergraduate and Non-Thesis-Based Graduate Tuition 2016-2019	Information	Presentations from the AMS and UBC Administration received for information at Committee meeting.

<p>3.7b Proposed International Undergraduate and Non-Thesis-Based Graduate Tuition 2016-2019</p> <p>A. Redish L. Cowin D. Buszard A. Simpson C. Matheson</p>	<p>APPROVAL (10 min)</p>	<p>DECISION REQUESTED</p> <p>IT IS HEREBY REQUESTED that the Board of Governors approve:</p> <p><i>i. An increase in tuition for new incoming international students effective May 1, 2016 and for the two succeeding academic years:</i></p> <ul style="list-style-type: none"> • <i>International undergraduate students (including baccalaureate and post-baccalaureate programs):</i> <ul style="list-style-type: none"> ○ <i>A range of increases from 0% to 23.5%, for programs specified in amended Appendix A, for 2016-2017;</i> ○ <i>A range of increases from 0% to 23.5% for programs specified in amended Appendix A, for 2017-2018; and,</i> ○ <i>A range of increases from 0% to 15%, for programs specified in amended Appendix A, for 2018-2019.</i> • <i>Non-thesis-based international graduate students:</i> <ul style="list-style-type: none"> ○ <i>A range of increases from 3% to 50%, for programs specified in amended Appendix A, for 2016-2017;</i> ○ <i>A range of increases from 3% to 44%, for programs specified in amended Appendix A, for 2017-2018; and,</i> ○ <i>A range of increases from 3% to 44%, for programs specified in amended Appendix A, for 2018-2019.</i> <p><i>ii. A maximum 5% increase in tuition per year for the subsequent four years from the first year of entry or until graduation from their current degree program, whichever is shorter, for new international undergraduate students entering their degree programs in 2016-2017, 2017-2018, or 2018-2019.</i></p> <p><i>iii. A maximum 3% increase in tuition per year until graduation from their current degree program for new international non-thesis-based graduate students entering their degree programs in 2016-2017, 2017-2018, or 2018-2019.</i></p> <p><i>iv. An increase in tuition for continuing international students effective May 1, 2016:</i></p> <ul style="list-style-type: none"> • <i>International undergraduate students:</i> <ul style="list-style-type: none"> ○ <i>3% increase for students who entered their degree program on or after May 1, 2015; and,</i> ○ <i>2% increase for students who entered their degree program prior to May 1, 2015.</i> • <i>International non-thesis-based graduate students:</i> <ul style="list-style-type: none"> ○ <i>2% increase for students who entered their degree program prior to May 1, 2016.</i> <p>AND FURTHER, the Finance & Property Committee requests that the Board of Governors direct the Administration to provide for review and approval at the February 10, 2016 Board of Governors meeting:</p> <ul style="list-style-type: none"> • <i>Terms of Reference for the use of funds directed towards financial aid/diversity support for international students.</i> • <i>Terms of Reference for the proposed Strategic Investment Fund.</i>
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5. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

10:30 a.m.-11:40 a.m.

Chair: Dr. Michael Treschow **Members:** Ms. Birgit Bennett, Ms. Shannon Dunn, Dr. Kenneth Fung, Chancellor Lindsay Gordon, Mr. Jeffrey Krupa, Acting Board Chair Alice Laberge, Dr. Darrin Lehman, Ms. Fiona Macfarlane, Mr. Lane Merrifield, Mr. Greg Peet, Interim President Martha Piper, Mr. Alan Shuster, Mr. David Sidoo, Ms. Julie Van de Valk

<p>5.1 UBC Development & Alumni Engagement Campaign FINAL Report</p> <p>B. Miles J. Todd H. Gosselin</p>	<p>Information</p> <p>Presentation (15 min)</p> <p>Discussion (10 min)</p>	<p>AT BOARD</p> <p>The start an evolution campaign began its quiet phase in April 2008, was officially launched in 2011, and concluded in September 2015. The campaign was completed on time, on budget, and exceeded both its financial and alumni engagement goals.</p> <p>Building on the success of the campaign, UBC is well positioned to maintain an ongoing, enhanced level of philanthropic support and alumni engagement.</p>
<p>5.2 University Neighbourhoods Association (UNA) Update and 2015 Neighbours Agreement</p> <p>Guest: Ms. Ying Zhou Acting Chair, UNA Board</p> <p>P. Steenkamp M. White</p>	<p>APPROVAL</p> <p>Presentation (15 min)</p> <p>Discussion (10 min)</p>	<p>AT BOARD</p> <p>DECISION REQUESTED</p> <p>IT IS HEREBY REQUESTED that the Board of Governors approve Phase One of the renewed 2015 Neighbours Agreement between the University Neighbourhoods Association and UBC.</p>
<p>5.3 Strategic Plan for Varsity Athletics</p> <p>L. Cowin B. Miles A. de Jager</p>	<p>APPROVAL</p> <p>(5 min)</p>	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve the Strategic Plan for Varsity Athletics.</p>
<p>5.4 Memorandum of Understanding with Metro Vancouver</p> <p>P. Steenkamp M. White A. de Jager</p>	<p>APPROVAL</p> <p>(5 min)</p>	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors endorse as circulated the Memorandum of Understanding between Metro Vancouver and The University of British Columbia.</p>
<p>5.5 Equity & Inclusion Office Annual Report 2014-2015</p> <p>D. Buszard L. Castle L. Cowin A. Redish S. Finlay</p>	<p>Information</p>	<p>Report received for information at Committee.</p>

6. OTHER

11:40 a.m.-11:45 a.m.

Chair: Acting Board Chair Alice Laberge **Members:** UBC Board of Governors

<p>6.1 American Foundation for UBC Annual General Meeting</p> <p>(Agenda circulated: Chair to call AGM Vote)</p> <p>B. Miles A. Simpson I. Burgess</p>	<p>APPROVAL</p> <p>(5 min)</p>	<p>AT BOARD</p> <p>DECISION REQUESTED</p> <p>IT IS HEREBY REQUESTED that the Board of Governors:</p> <ul style="list-style-type: none"> • Approve Minutes of the Annual Meeting of the American Foundation for UBC held on December 2, 2014; and, • Receive for information American Foundation for UBC Financial Statements for the fiscal year ending March 31, 2015. <p>The American Foundation for UBC has a single class of Members made up of Members of the Board of Governors of UBC. The Members conduct the Annual General Meeting of the American Foundation for UBC.</p>
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CONSENT AGENDA

Includes Consent Approval Items and Items received for Information

NOTE: Time will be allocated for discussion of specific **Consent Approval** and **Information** items upon request from a Governor.

1. Governance Committee

- 1.2 [CONSENT APPROVAL REQUEST Reappointment | Conflict of Interest Administrator](#)
Approval of the reappointment of The Honourable Ken Smith as Conflict of Interest Administrator for the UBC Board of Governors, effective January 1, 2016 to December 31, 2016.

2. Learning & Research Committee

- 2.6 **CONSENT APPROVAL REQUEST Senate Recommendations**
- a. [Recommendations resulting from the Vancouver Senate meetings of October 21, 2015 and November 18, 2015](#), effective December 3, 2015.
 - b. [Recommendations resulting from the Okanagan Senate meetings of September 24, 2015, October 29, 2015, and November 26, 2015](#), effective December 3, 2015.
- 2.7 [CONSENT APPROVAL REQUEST Endowment Variation](#)
Approval of a request to vary the Patricia A. Baird Prize in Medical Genetics Endowment Fund, and of the documentation, as recommended by the President and the University Counsel.

3. Finance & Property Committee

- 3.14 [CONSENT APPROVAL REQUEST UBC Faculty Pension Plan – Amendments to Plan Text](#)
Approval of the amended and restated text of The University of British Columbia Faculty Pension Plan. The changes are administrative in nature and required for compliance with applicable legislation.
- 3.15 [CONSENT APPROVAL REQUEST UBC Staff Pension Plan – Amendments to Statement of Investment Policies & Procedures](#)
Approval of amendments to the Staff Pension Plan Statement of Investment Policies & Procedures, as recommended by UBC IMANT.
- 3.16 [CONSENT APPROVAL REQUEST Vantage College Field Trip Fee](#)
Approval of a Vantage College field trip fee, effective for the 2016-2017 academic year.
- 3.17 [UBC Staff Pension Plan – Amendment No. 9](#)
The University of British Columbia Staff Pension Plan was amended effective September 30, 2015, to comply with the requirements of the *Pension Benefits Standards Act* (British Columbia), and to change the eligibility period for Hourly CUPE Employees from two years to 12 months as per the terms of the most recent collective agreement.

Pursuant to the terms of the Plan and the Terms of Reference, the UBC Staff Pension Plan Board has the authority to make non-material amendments to the Plan.
- 3.18 [Endowment Status Report as at August 31, 2015](#)
Circulated for information: Endowment Status Report including endowment funds administered under the University's Endowment Management Policy, Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation) and the SHFE endowment.
- 3.19 [Establishment of New Endowments](#)
Circulated for information: Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only.



3.20 [UBC Annual Debt Report](#)

The 2015 Annual Debt Report which provides an update on the University's long-term debt balances and key debt ratios at March 31, 2015, together with projections for upcoming years.

The University's borrowing and internal lending processes are consistent with "internal bank" best practices employed at major US universities such as Harvard and University of California; the University's credit rating is the highest of any Canadian university.

3.21 **Financial Statements**

- a. [UBC Investment Management Trust \(IMANT\)](#)
- b. [UBC Properties Investments Ltd \(UBCPIL/UBCPT\)](#)
- c. [Great Northern Way Campus Trust](#)
- d. [Tri-Universities Meson Facility \(TRIUMF\)](#)
- e. [The UBC Foundation](#)
- f. [University Neighbourhoods Association \(UNA\)](#)
- g. [The Neighbours' Fund](#)

3.22 [CONSENT APPROVAL REQUEST Neighbourhood District Energy System – SRW and Section 219 Covenant](#)

- a. Authorization of the UBC Administration to seek the approval of the Minister of Advanced Education, pursuant to Section 50(2) of the University Act, for UBC to grant statutory rights of way and s. 219 covenants to the operator of the Neighbourhood District Energy System (NDES) in the Wesbrook Place Neighbourhood, from time to time, in the form substantially as circulated;
- b. Confirmation that the granting of statutory rights of way and s. 219 covenants in the Wesbrook Place Neighbourhood for the purpose of facilitating the development of the NDES are disposals that will not affect the future delivery of educational programs; and,
- c. Authorization of the UBC Administration, upon receipt of the approval from the Minister of Advanced Education described above, to grant statutory rights of way and s. 219 covenants to the operator of the Neighbourhood District Energy System (NDES) in the Wesbrook Place Neighbourhood, from time to time, in the form substantially as circulated.

3.23 [CONSENT APPROVAL REQUEST Development Permit Board \(DPB\)](#)

- Approval of extension to the appointment of Mr. Victor Ngo as the UBC Student Member, for a term expiring in May 2016.
- Receipt of the Development Permit Board Annual Report 2014-2015 for information.

3.24 [CONSENT APPROVAL REQUEST Advisory Urban Design Panel \(AUDP\)](#)

- Approval of the reappointment of Mr. Ronald Kellett to the Advisory Urban Design Panel as a staff representative for a two-year term, to expire in January 2018; and,
- Receipt of the Advisory Urban Design Panel Annual Report 2014-2015.

3.25 [Board 4 Report | CIRS](#) Circulated for information

Accommodating 200 private and public sector researchers, the Centre for Interactive Research in Sustainability (CIRS) was conceived as a tool to demonstrate the possibilities in sustainable design and construction. The CIRS building embraced the ambitious sustainability goals of the Living Building Challenge and received certification for LEED Platinum. CIRS intended to be a physical manifestation of UBC's commitment to and application of sustainable practices. This building has provided inspiration and set examples for retail and commercial buildings in Canada and diffused information and principles which have been absorbed by practitioners. Its structure and environmental systems are innovative and transferable.

Designed by Busby Perkins + Will, the Centre for Interactive Research in Sustainability has received multiple architectural and sustainability awards. CIRS was completed in August 2011 at a final cost of \$35.721 million, within the approved budget of \$36.883 million which included approximately \$1.0 million of in-kind donation value.

Funding for the project included contributions from the Federal and Provincial governments, BC Hydro and generous donations.

3.26 [Housing Action Plan Annual Report 2014-2015](#)

This annual report provides a 2014-2015 progress report on implementation of the Housing Action Plan (HAP) policies; the HAP was adopted by the Board of Governors in September 2012. The Housing Action Plan is a key recruitment and retention tool to improve housing choice and affordability for faculty, students and staff in Vancouver's challenging rental and ownership real estate market.

Since the last annual progress report (September 2014) on implementation of the 19 policies of the 2012 Housing Action Plan, key developments include:

- occupancy of one new faculty staff rental building, Nobel House (94 units)
- completion of the 2nd annual application cycle of the 3 year pilot Faculty Home Ownership Program (FHOP)
- establishment of a President's Working Group to develop potential refinements and modifications to the pilot FHOP
 - o consultation on the proposed changes underway. Materials on-line and faculty survey until September 14, 2015
 - o closure of planned Restricted Resale Capped Appreciation option (June, 2015)
- New planned faculty staff rental projects now under design
- 554 new student housing beds will open in Ponderosa Commons Phase 2

3.27 [Access & Parking Issues | Adjacent to Thunderbird Park, UBC Aquatic Centre and War Memorial Gym](#)

This report responds to enquiries from the Board regarding current and future strategies to address access and parking needs for Thunderbird Park, UBC Aquatic Centre, and War Memorial Gym, in light of the significant construction activity coupled with the increased number of events and programs in and around these facilities.

5. People, Community & International Committee

5.6 [CONSENT APPROVAL REQUEST Policy #71 – Consultation with Students about Tuition and Mandatory Fees](#)

Approval of amendments to Policy #71; amendments are intended to increase the scope of the Policy to include consultation on new and increases to tuition and mandatory fees. At the same time, the proposed amendments will provide guidance on best practices to enable informed consultation, and will foster greater consistency and transparency.

5.7 [Naming | UBC Football Academic Centre](#)

Noted for the record: On October 16, 2015, the Board of Governors approved (via email) the recommendation from the Naming Committee to name the field adjacent to Thunderbird Stadium the "UBC Football Academic Centre".

5.8 [Notable Distinctions | Teaching, Research, Service](#)

Profiles of the following scholars circulated for information:

- Dr. Gail Murphy (Research category)
Professor, Dept. of Computer Science and Associate Dean, Research and Graduate Studies, Faculty of Science
- Dr. Perry Adebar (Teaching category)
Professor and Head, Dept. of Civil Engineering, Faculty of Applied Science
- Dr. Dianne Miller (Service category)
Associate Professor, Division of Obstetrics & Gynaecology, Faculty of Medicine

5.9 [alumni UBC Activity Update](#)

The Robert H. Lee Alumni Centre officially opened on September 30, and we continue to build awareness of it as a resource among alumni, visitors, campus partners and external clients.

alumni UBC travel and careers programming have been strengthened, and a new newsletter to help streamline communications was recently introduced.

Alumni engagement is holding steady as **start an evolution** winds down; more than 130K alumni engaged with UBC over the course of the Campaign.

