

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, May 20, 1999, at 8:00 a.m. in the Board and Senate Room, Old Administration Building.

Present: Mr. Harold Kalke, Chair
Dr. Martha C. Piper, President
Mr. Mark Beese
Mr. Larry I. Bell
Dr. Joanne Emerman
Mr. Jesse Guscott
Dr. Roslyn Kunin
Dr. Patricia Marchak
Ms Guninder Mumick
Mr. Ben Pong
Ms Linda Thorstad
Ms Marion J. J. York
Mr. Joe Wai

A message of regret for absence was received from Chancellor William L. Sauder and Mr. Kenneth V. Georgetti.

In Attendance: Mrs. Nina Robinson, Secretary to the Board
Dr. Barry C. McBride, Vice President, Academic & Provost
Dr. Bernie Bressler, Vice President Research
Ms Mary Risebrough, Acting Vice President Student and Academic Services
Mr. Terry Sumner, Vice President, Administration & Finance
Mr. Peter Ufford, Vice President, External Affairs
Mr. Dennis Pavlich, University Counsel
Mr. Geoff Atkins, Associate Vice President Land and Building Services
Mr. Ted Dodds, Associate Vice President, Information Technology
Dr. John Chase, Director, Budget and Planning
Dr. Chuck Slonecker, Director, University Relations

Dr. Herbert Rosengarten, Executive Director, President's
Office
Ms Paula Martin, Manager, Public Affairs Office
Mr. Al Poettcker, UBC Properties Inc.

OPEN AGENDA

REMARKS

Board Chair (Mr. Harold Kalke)

Congratulations to Men's and Women's Swim Teams

Members of the UBC Men's and Women's Swim Teams were in attendance. They were congratulated by the Board on their outstanding success in their competitions during the past year. The swim team coaches were also congratulated. The Board was advised that Mr. Tom Johnson had been named Coach of the Year for the second year in a row. Mr. Harold Kalke indicated that the Board was proud of the achievements of the swim teams and the coaches both as individuals and as a team.

The President said that UBC was proud to have the swim teams as ambassadors, and that they reflect what UBC is trying to achieve i.e. excellence in the classroom and in extra-curricular activities.

NAUBCS Conference Vancouver

Mr. Harold Kalke reported that the NAUBCS Conference (co-hosted by SFU and UBC) which was held in Vancouver from April 30 to May 2nd at The Westin Bayshore had been an outstanding success. He thanked the organizational team of Mrs. Louise Morgan from SFU and Mrs. Nina Robinson of UBC for their excellent work. He also thanked a number of members of the UBC team who had volunteered their time as panelists or moderators. UBC members who had participated were: Dr. Moura Quayle, Dr. Bernie Bressler, Dr. Michael Goldberg and Dr. Michael Smith. Dr. Martha Piper, together with Dr. Jack Blaney, had provided opening comments.

25 Year Club

Mr. Kalke advised that he had attended the 25 Year Club dinner held recently. He stated that it had been a great event, and that he was very proud of members of staff who had contributed so much to the work of the University.

Mr. Kalke also acknowledged the tremendous contributions of all of the volunteers who contribute so much to the activities of the University.

President

The President outlined the activities and accomplishments of her recent trip to Asia. The trip in China focused on the launch of the China/Hongkong Business Studies network. She felt that this was a very important initiative for UBC and Canada. The trip was also used to solidify UBC's participation in the CIDA project on developing initiatives in the areas of biotechnology, conductivity and sustainable development. Numerous alumni events had also been organized. A major joint venture agreement with respect to biotechnology was signed between the National University of Singapore and The University of British Columbia. The President attended a meeting of major universities from the commonwealth and major universities in China, as well as meeting with St. John's alumni in Shanghai.

The President stated that she felt privileged to represent UBC in Asia where the University is held in very high regard.

The President reminded Board members that Congregation 1999 will be held next week. She advised the Board regarding the six honorary degree recipients.

The President advised Board members that, as part of our efforts to raise the profile of UBC across the country, we will be running a short advertising campaign in the Globe and Mail highlighting our institutional and social innovation beginning on Saturday, May 15th. The President acknowledged the excellent work of Ms Paula Martin on this campaign.

OPEN AGENDA CONSENT ITEMS

IT WAS RESOLVED,

That the following items designated "consent" on the open agenda of the May 20, 1999, Board meeting be and are hereby approved as presented.

CARRIED.

Finance

Teaching and Learning Enhancement Fund 1999/2000

The Teaching and Learning Enhancement Fund was established as part of the increase plan adopted by the Board of Governors at its February 7, 1991, meeting. As an integral part of the decision, the Board made a commitment to establish a fund for enhancing teaching and learning which was expected upon completion to total 4.5% of credit tuition fees. The Board directed that students serve on the advisory committee for the disposition of the fund.

IT WAS RESOLVED,

That the Board of Governors hereby receives for information the report on the allocation of the Teaching and Learning Enhancement Fund of \$2,400,000 for 1999/2000.

CARRIED.

1999-00 Credit Tuition Fees

The provincial government recently enacted legislation extending the freeze on credit tuition and ancillary fees for all domestic students. It was noted that the freeze has now been in place for four years. The tuition fees presented in the schedule dated March 16, 1999, represent no change from those of the preceding year.

Mr. Jesse Guscott expressed concerns with respect to the tuition fees for medical genetics. The Board Chair noted that there is a committee chaired by Dr. Donald Wehrung which is looking into the question of tuition fees. The proposed policy will be discussed widely on campus during the

coming months and it was suggested that anyone who has concerns should submit them to the Vice President Academic & Provost.

IT WAS RESOLVED,

That the 1999-00 credit tuition fees be approved as set forth in the schedule dated March 16, 1999.

CARRIED.

Academic & Student Affairs

IT WAS RESOLVED,

That the following Endowment Deeds be and are hereby approved.

A. Faculty of Arts

1. Arts Class of 1999 Speakers Fund Endowment Deed
2. Audrey Hawthorn Fund for Publications in Museum Anthropology Endowment Deed
3. Ian W. Fairclough Teaching Prize Endowment Deed
4. Department of Geography Endowment Deed

B. Faculty of Commerce

1. Daon Development Corporation Research Endowment Deed
2. Grosvenor International Research Prize in urban Land Economics Endowment Deed

C. Vice President Student and Academic Services

1. Father Bauer Memorial Hockey Scholarship and Award Endowment Deed

CARRIED.

Rick Hansen Trust Endowment Deeds

At its meeting of May 23, 1996, the Board authorized the Rick Hansen Trust under the auspices of the UBC Foundation with the Rick Hansen Institute as beneficiary. The Rick Hansen Trust and the Institute

have agreed to the establishment of the Rick Hansen Institute Spinal Cord Research Chair and professorship with funds from, respectively, the Rick Hansen Man in Motion Foundation and the Provincial Government.

IT WAS RESOLVED,

That the Board of Governors hereby approves the Rick Hansen Institute Spinal Cord Research Endowment Deed and the B.C. Neurotrauma Professorship Endowment Deed to be administered by the UBC Foundation under the auspices of the Rick Hansen Trust

CARRIED.

Recommendations from Senate

IT WAS RESOLVED,

That the following recommendations from Senate be approved, subject, where applicable, to the proviso that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.

CARRIED.

Meetings of March 24 and April 21, 1999

IT WAS RESOLVED,

That the Board hereby approves the new awards (Approved as required under the University Act, Section 37 (l)(i)(o) and 38)

CARRIED.

IT WAS RESOLVED,

That the Board concurs with the recommendation of Senate in approving curriculum proposals from the Faculties of Agricultural Sciences, Applied Science, Arts, Forestry, Law and Science. (Approved as required under the University Act, Sections 27 2 (r), 37 (l)(o) and 38).

CARRIED.

Meeting of May 19, 1999

IT WAS RESOLVED,

That the Board concurs with the recommendation of Senate in approving enrolment quotas for 1999/2000 as listed. . (Approved as required under the University Act, Sections 37 (1)((i)(o) and 38).

CARRIED.

IT WAS RESOLVED,

That the Board concurs with the recommendation of Senate in approving curriculum proposals from the Faculties of Graduate Studies and Medicine. . (Approved as required under the University Act, Sections 37 (1)((i)(o) and 38).

CARRIED.

IT WAS RESOLVED,

That the Board hereby approves the new awards. . (Approved as required under the University Act, Sections 37 (1)((i)(o) and 38).

CARRIED.

Policies

Academic Accommodation for Students with Disabilities

IT WAS RESOLVED,

That policy #73--Academic Accommodation for Students with Disabilities--be and is hereby approved.

CARRIED.

Policy #18 Appointments of Vice Presidents (other than the Vice President Academic & Provost)

IT WAS RESOLVED,

That the draft amendments to Policy #18--Appointments of Vice Presidents (other than the Vice President Academic & Provost)--be and are hereby approved.

CARRIED.

Policy #21 Academic-Administrative Appointments

IT WAS RESOLVED,

That the draft amendments to Policy #21--Academic-Administrative Appointments--be and are hereby approved.

CARRIED.

It is noted, for the record, that Mr. Dennis Pavlich will review Policy #'s 18 and 21 in the normal manner for submission to the Board for approval in due course.

Policy #23 - Reappointment of Deans

IT WAS RESOLVED,

That the draft amendments to Policy #23--Reappointment of Deans--be and are hereby approved.

CARRIED.

Other Business

IT WAS RESOLVED,

That the following appointments to the TRIUMF Board of Management be and are hereby approved:

CARRIED.

IT WAS RESOLVED,

That Dr. Lloyd Skarsgard of the B.C. Cancer Centre replace Dr. Connie Eaves as UBC representative on the TRIUMF Board of Management for the term of January 1, 1999, to December 31, 1999.

CARRIED.

IT WAS RESOLVED,

That Dr. Brian Turrell, Department of Physics and Astronomy, replace Dr. David Measday as UBC representative on the TRIUMF Board of Management for the term of July 1, 1999, to June 30, 2000.

CARRIED.

IT WAS RESOLVED,

That Dr. Bernard Bressler, Vice President Research, be reappointed to the TRIUMF Board of Management for another three year term commencing April 1, 1999.

CARRIED.

OPEN AGENDA ITEMS FOR DISCUSSION

Planning & Property

Liu Centre for the Study of Global Issues

The following documentation had been circulated.

- Executive Summary dated May 9, 1999
- Board Approvals to Date
- Project Management Process

IT WAS RESOLVED,

That the following action is hereby taken with respect to the Liu Centre for the Study of Global Issues:

- (1) That the final capital budget of \$5,145,000 and an estimated annual operating budget for Trades, Custodial, Grounds and Utilities of \$109,000 be approved.
- (2) That Haebler Construction Ltd. be and is hereby awarded a contract in the amount of \$2,961,155 (not including GST).
- (3) That the release of \$2,880,000 for the continuing construction, management and administration of the project as outlined in the executive summary dated May 9, 1999, be approved.

CARRIED.

Faculty and Staff Housing

The following documentation had been circulated:

- Executive Summary dated May 8, 1999
- Location Plan
- Project Development Schedule
- CP&D Report--Site Selection Analysis

IT WAS RESOLVED,

That, as required under Board 1 and 2, the following action is hereby taken:

- (1) Approval of the project in principle, location, and funding source.
- (2) Approval of the preliminary capital and operating budget, schedule detailed program, consultant selection, proceeding to schematic design and funding release for the next stage.

CARRIED.

Thunderbird Residence Building Envelope

IT WAS RESOLVED,

That an upset budget in the amount of \$4,710,312 (which includes 20% for contingencies) for building envelope restoration at Thunderbird Residence, be and is hereby approved.

CARRIED.

Finance

Approval of the three-year GPOF Budget 1999/00-01/02

A preliminary three-year budget model was presented for information to the Board of Governors at its March 1999 meeting. With details of provincial support levels now finalized, the proposed UBC budget for 1999/00 through 2001/02 was brought forward to the Board for approval.

IT WAS RESOLVED,

That the proposed General Purpose Operating Fund Budget for 1999/00 through 2001/02 be and is hereby approved.

CARRIED.

OPEN INFORMATION ITEMS

Planning & Property

Provincial Government Capital Funding 1999-2000

A report on Provincial Government Capital Fund 1999/2000 had been circulated and was received for information. At its March 1998 meeting, the Board of Governors approved the 1998-99 Provincial Government Capital Funding allocation. The 1999/2000 submission has been in preliminary discussion with provincial officials since August 1998. Approval of spending certificates is currently under consideration by government.

Major Projects Status Report

The major projects status report dated April 1999 had been circulated and was received for information.

East Campus Project

An executive summary dated May 8, 1999, with respect to the East Campus Project had been circulated. In addition, the Board received the following material.

- East Campus Project Summary
- East Campus Project Plan
- Revised Critical Path
- Board Approvals to Date

Governance

The Governance Study was one of the commitments agreed to by UBC in the 1996 MOU. Subsequently, the Electoral Area "A" Governance committee was formed and a consultant was engaged to report to the committee. The University has engaged its own consultants and created the University Resource Committee on Governance composed of representative faculty members and a student member. The Board received the following documentation.

- Executive Summary dated May 8, 1999
- Schedule of Previous Board Action
- Current Arrangement Template
- Special Municipality Template
- Amalgamation with City of Vancouver Template
- Modified Status Quo Template
- UBC's Needs for Governance and UBC's 11 Governance Principles
- Revised Modified Status Quo Template dated April 29, 1999

Comprehensive Community Plan

A report on recently completed and current activities in relation to the Comprehensive Community Plan had been circulated. Included in the report was a summary of comments from public meetings dealing with issues and options and the CCP Timeline.

Investing in Renewal--A Multi-Year Asset Management Strategy for Facilities, Municipal Infrastructure and Utilities Infrastructure

In an executive summary dated May 9, 1999, it was recommended that, in order to support the long-term viability of the University's physical assets and maintain the campus as a highly desirable learning-centered community, the annual under-funding and deferred maintenance should be addressed. Additionally, a comprehensive communications program should be established to raise awareness of issues about UBC's physical assets to all stakeholders.

The following documents had been circulated.

- Report entitled "Investing in Renewal--A Multi-Year Asset Management Strategy"
- Facility and Infrastructure Management Plan (FIMP) Referral Report

It was noted that the financial implications of this initiative will be presented at the July 1999 Board meeting.

Future Technology Enterprise Facilities--SiteAnalysis

The Board of Governors at its November 1998 meeting requested that a study be initiated to consider possible locations for future phases of Technology Enterprise Facilities (TEFs). The status report dated May 9, 1999, responded to that request. Circulated attachments to the report were a chronology of previous Board action and a site map.

Technology Enterprise Facility 2

In the spring of 1997 Discovery Parks Inc. approached UBC requesting changes to its existing lease structure with UBC, and, in addition, proposed the construction of a second Technology Enterprise Facility (TEF), after the model of the Gerald McGavin Building (Multi-Tenant Facility). The TEF proposal is for a new laboratory and office building, 4813 square meters gross in floor area and four storeys in height, located in the south-east corner of Parking Lot "C", directly east of the existing Gerald McGavin Building. The purpose of the proposal is to accommodate tenant overflow from the Gerald McGavin Building as well as to accommodate increased demand for this type of facility.

The Board received a comprehensive executive summary dated May 8, 1999, as well as a chronology of Board approvals to date and the Project Management Process.

Finance

Business Relations Update

The Board received an overview of business-education partnerships dated May 3, 1999.

Donations for the quarter ended March 31, 1999 (new format)

The Board received the donations report for the year ended March 31, 1999. It was noted that the material is presented in a revised format.

Student Aid Fund Report for 1998-99

The annual report on the Student Aid Fund had been circulated and was received for information.

UBC Staff Pension Plan Financial Statements

The 1998 UBC Staff Pension Plan Financial Statements and Annual Report had been circulated and were received for information.

Staff Pension Plan Investment Committee Report

A backgrounder had been prepared to update the Board on the status, structure and investment performance of the UBC Staff Pension Plan.

UBC Faculty Pension Plan Annual Report and Financial Statements

The 1998 UBC Faculty Pension Plan Report had been circulated and was received for information.

The Board requested that the Board Chair write to Dr. Stanley W. Hamilton, Chair, UBC Faculty Pension Plan Board of Trustees, expressing the Board's appreciation for his dedicated service as Chair of the Board of Trustees.

Financial Statements of Related Organizations

Financial statements of the following related organizations had been circulated and were received for information.

- Graduate Student Society as at December 31, 1998
- Ubysey Publications Society as at August 31, 1998

Academic & Student Affairs

Presentation to Academic & Student Affairs Committee meeting

Dr. Barry C. McBride indicated that Dr. Richard Spencer, Registrar and Director of Student Services had made a presentation to the Academic and Student Affairs Committee at its meeting on May 13, 1999.

Millennium Scholars

A report dated May 9, 1999, from Dr. Barry C. McBride with respect to "Millennium Scholars" had been circulated and was received for information.

Tuition Policy Update

The final report dated April 26, 1999, of the Committee on Tuition Policy had been circulated and was received for information. It was noted that Dr. Donald Wehrung had made an extensive presentation on the report to the Academic & Student Affairs Committee at its meeting on May 13, 1999.

Ms Guninder Mumick had raised concerns at the committee meeting with respect to differential fees based on citizenship and residency and the potential impact this may have on the children of diplomats and military personnel. She had requested that Dr. Wehrung's committee look carefully at this question and asked that her concerns be recorded in the minutes of the Board.

The Board Chair asked that Dr. McBride convey the Board's appreciation and thanks to Dr. Wehrung's and his committee for their thoughtful, comprehensive and visionary report.

IT (Information Technology)

Mr. Ted Dodds, Associate Vice President, Information Technology gave the Board a comprehensive presentation on the current status of service provided by the University to the campus community with respect to internet access. Mr. Dodds indicated that there has been an enormous increase in the use of e-mail and web access.

Mr. Dodds stated that, given that internet access is becoming a part of our lives, do we look at this as a cost of education or simply as a cost of living.

Mr. Dodds indicated that there are two alternatives. We can either look at UBC's existing services and invest in them to meet the increased demand or we can out-source everything fully to a third party.

Mr. Dodds indicated that there were a number of initiatives currently underway. For example, the question of IT services to students is under study. It was Mr. Dodd's hope that Mr. Mark Beese and Mr. Jesse Guscott could be involved in this project.

Government and Community Relations

Annual Communications Report 1998

The Annual Communications Report 1998-99 prepared by the Public Affairs Office was received for information. It was noted that the report will be published for the campus community in UBC Reports in June 1999 and will also be placed on the Public Affairs web site.

Downtown Presence Initiative

The Board received an update on UBC's downtown presence initiative.

Occupational Health and Safety Committee

Annual Reports

Sustainable Development (includes Energy and Paper Management Plans)

The annual report dated April 27, 1999, prepared by the Campus Sustainability Office entitled "Annual Report--On Progress Toward a Sustainable Campus" was received for information. In addition, the Board received the Energy Management and Paper Management Plans dated April 1999.

Health Safety and Environment

The 1998 Health Safety & Environment annual report was received for information.

Environmental Projects and Issues

A status report dated May 20, 1999, on environmental projects and issues on campus was received for information.

Other Business

Reviews of Business Relations, Chan Centre and Development Office

Mr. Peter Ufford stated that reviews of Business Relations, the Chan Centre and the Development Office would be taking place in the next few months, and that the subsequent reports would be provided to the Board of Governors in due course.