



The University of British Columbia

BOARD OF GOVERNORS

MINUTES

Tuesday, April 14, 2015
9:00 a.m. – 12:00 p.m.

Vancouver Campus
Walter Gage Towers
5959 Student Union Boulevard
Isabel MacInnes Ballroom

In Attendance:

Board Members

Chancellor Lindsay Gordon
Board Chair John Montalbano
President Arvind Gupta
Ms. Birgit Bennett
Ms. Shannon Dunn
Mr. Darran Fernandez
Dr. Kenneth Fung
Ms. Robyn Giffen
Ms. Celeste Haldane
Dr. Richard Johnston
Ms. Nina Karimi
Ms. Alice Laberge
Dr. Darrin Lehman
Ms. Fiona Macfarlane
Mr. Lane Merrifield
Mr. Douglas Mitchell
Mr. Greg Peet
Mr. Christopher Roach
Mr. Alan Shuster
Dr. Michael Treschow

Administration

Mr. Ian Burgess
Dr. Deborah Buszard
Ms. Lisa Castle
Dr. Louise Cowin
Dr. David Farrar
Dr. John Hepburn
Ms. Barbara Miles
Mr. Peter Smailes

Board Secretary

Ms. Reny Kahlon

Regrets: Mr. David Sidoo

REMARKS

The Chair called the April 14, 2015 Board of Governors meeting to order.

He acknowledged the recent accomplishments of Governors Fiona Macfarlane, Celeste Haldane and Alice Laberge, and expressed the Board's appreciation and gratitude for the contributions of outgoing Governors Robyn Giffen, Nina Karimi and Christopher Roach.

The President reported on his recent visit to China, and the significant [agreements signed while he was there](#).

He spoke about the challenges of achieving a balanced University budget in a context of fiscal constraint, and touched on the University's efforts to increase access to UBC for Aboriginal students.

The President also shared recent announcements of federal support for the [Thirty Meter Telescope](#) and [Canada Research Chairs](#) at UBC.

The Chancellor spoke about upcoming convocation events at the Vancouver and Okanagan campuses, his recent visit to the Okanagan campus, the importance of building closer ties between the two campuses, and between UBC's campuses and their surrounding communities.

1. FINANCE & PROPERTY COMMITTEE

1.1 UBC Operating Budget (Vancouver and Okanagan) 2015-2016

The 2015-2016 UBC Operating Budget was reviewed by the Finance & Property Committee on April 1, 2015. There was no further discussion at this meeting.

The following resolution, forwarded on the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the UBC 2015-2016 Operating Budget.*

CARRIED

1.9 Fees 2015-2016

a. Tuition Fees

The Vice-President Students briefly reviewed the consultation process and student comments received in response, noting for the Board's information that respondents represented .3% of UBC's student population.

She also acknowledged that further refinements could (and will be) made to the way in which the Administration communicates to students about issues such as capital expenditures vs. operating costs, the University's commitment to reducing administrative costs, and availability of financial aid for students.

A Board member suggested the use of incentives (prizes) could encourage more students to provide feedback. The Board Chair pointed out that a factor in the low response rate may be the expectation of students that organizations such as AMS, GSS, and UBCSUO will convey student views on tuition-related issues to the Board of Governors.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors:*

- i. Approves the proposed fees for instruction in all programs and courses commencing on or after May 1, 2015 according to the fee schedule attached and marked "Schedule A"; and,*
- ii. Directs the Administration to ensure that students in financial need are offered the assistance they require to enrol or continue and report in June 2016 on those efforts and the use of the University funds set aside for this purpose.*

CARRIED

b. Non-Instructional Fees

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves, according to the fee schedule attached and marked "Schedule B"*:*

- i. Tuition-related fees effective May 1, 2015*
- ii. Mandatory fees effective September 1, 2015*
- iii. iMED premium fees for coverage between one and six months, effective May 1, 2015*

*Schedule C and changes to non-refundable acceptance deposits have been approved by the President and the documents were circulated for information.

CARRIED

Items 1.9c-e

The Committee Chair reported that Items 1.9c to 1.9e were discussed at the Committee meeting; the Provost's Office has also reviewed the programs and recommends their approval.

He noted student feedback was mostly positive; any concerns raised were addressed with students.

c. High-Performance Coaching and Technical Leadership Certificate

The Vice-President Students confirmed that this program will be available to UBC coaches as a professional development opportunity on an annual basis.

The following resolution, forwarded on the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the per course fee of \$1,540 for domestic students and \$2,433.20 for international students for the Graduate Certificate in High Performance Coaching and Technical Leadership. The total Certificate fee for domestic students will be \$6,160 and for international students \$9,732.80.*

CARRIED

d. Graduate Certificate in Global Surgical Care | Tuition Proposal for New Program

The Board of Governors received additional clarification of the medical training to be provided by the program under consideration; fee information was included in the circulated Report.

The following resolution, forwarded on the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves tuition for the new Graduate Certificate in Global Surgical Care.*

CARRIED

e. Master of Engineering Leadership and Master of Health Leadership and Policy

The following resolution, forwarded on the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the tuition program fee of \$27,000 and \$46,000 (per year) for the new Master of Engineering Leadership and Master of Health Leadership and Policy Programs.*

CARRIED

1.10 UBC Investment Management Trust (IMANT) Quarterly Review

The Committee Chair reported that the UBC IMANT Quarterly Review was received for information at the April 1, 2015 meeting of the Finance & Property Committee.

1.11 Totem Park Residence In-Fill Phase 2 (Vancouver)

The Committee Chair reported that during discussion at the April 1, 2015 meeting of the Finance & Property Committee, it was suggested that the Administration review potential for increasing the number of levels planned for the project.

A follow-up report in response to that request was presented at this meeting; the conclusion of that report was that existing capacity and design constraints prevent the addition of more levels to the building.

The following resolution, forwarded on the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 1 approval for the Totem Park Residence In-Fill Phase 2 project with a funding release of \$750,000 to commence schematic design.*

Preliminary Capital Budget	\$29,800,000
Preliminary Operating Budget	see report
Schedule	
Project in Principle	
Program	
Consultant Selection	
Proceed to Schematic Design	
Funding Release	\$750,000

CARRIED

1.12 Museum of Anthropology (MoA) Northwest Coast Masterworks Gallery (Vancouver)

The Committee Chair briefly reviewed the resolution before the Board at this meeting, noting that the Committee had requested additional information about the collection and related MoA procedures, to be provided to the Audit Committee.

The following resolution, forwarded on the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 1 and BOARD 2 approval for the Museum of Anthropology Northwest Coast Masterworks Gallery with authorization to engage a consultant team; issue a development permit; and, for a \$1,130,000 funding release to undertake schematic design, working drawings and tender documents and to catalogue*

and process the artifacts in the collection that will be received as part of this project.*

Preliminary Capital Budget	\$5,300,000
Preliminary Operating Budget	\$37,800
Schedule	
Project in Principle	
Program	
Consultant Selection	
Proceed to working drawings and tender	
Cataloguing and Processing of Masterworks Collection	
Funding Release	\$1,130,000

CARRIED

* Approval conditional upon completion of agreement with donor in a manner acceptable to UBC and the Dean of the Faculty of Arts; and, of review of financial risk by a sub-committee of the Board of Governors consisting of the Chairs of the Board of Governors, the Audit Committee and the Finance & Property Committee.

1.13 Board 4 Report | Bioenergy Research & Demonstration Project (Vancouver)

The Committee Chair reported that the Committee received the Bioenergy Research & Demonstration Project Board 4 Report for information on April 1, 2015.

1.14 UBC Alma Mater Society (AMS) Student Fees

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves the schedule of fees for the UBC Alma Mater Society, effective September 1, 2015.

CARRIED

1.15 UBC Students' Union Okanagan (UBCSUO) Student Fees

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves the schedule of fees for the Students' Union UBC Okanagan, effective September 1, 2015.

CARRIED

1.16 Endowment Fund | Request for Encroachment

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves encroachment on the capital of the Faculty of Pharmaceutical Sciences Teaching Award Endowment Fund.*

CARRIED

1.17 Endowment Status Report as at January 31, 2015

Report received for information.

1.18 Establishment of New Endowments

Report received for information.

1.19 Iona Building – Easements

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors authorizes the Administration to seek Ministerial approval under Section 50(2) of the University Act with respect to easements for the acquisition of the Iona Building; and, declaration that the disposal of any interest in land through the easements will not affect the future delivery of educational programs.*

CARRIED

1.20 Ministerial Consent to Lease Site B, University Boulevard

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors:*

- ***Approves the Lease, the associated easement and statutory rights of way for utilities, for the mixed-use (residential/retail) building to be developed on Site B of the University Boulevard Neighbourhood Plan, all substantially as attached, as well as any statutory right-of-way agreements or road dedications required to and over University Boulevard;***
- ***Directs the Administration to obtain Ministerial approval for the foregoing under Section 50(2) of the University Act; and,***
- ***Declares that the disposal of the interests in land described above will not affect the future delivery of educational programs.***

CARRIED

3. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

3.1 Aboriginal Strategic Plan

Guest: Linc Kesler

Director and Senior Advisor to the President on Aboriginal Affairs
Associate Professor, First Nations Studies Program

The Board of Governors received this Report for information; the presentation focused on experience at the Vancouver campus.

UBC's Aboriginal Strategic Plan provides the framework by which initiatives already underway are supported through appropriate University processes; steady growth in enrolment of Aboriginal students at UBC is an indication that UBC's approach is achieving strategic goals in this area. Another important indicator of success is the 91% retention rate (Aboriginal students continuing into their second program year at UBC); the number of Aboriginal faculty members is also rising.

As Aboriginal history and experiences are more widely incorporated into the UBC curriculum, challenging conversations have been taking place in the classroom. Experience at UBC has been that addressing issues directly through venues such as the planned Indian Residential School History and Dialogue Centre is most effective in encouraging people to consider different approaches to discussion, and results in an increased understanding of the issues. Formal training for faculty and staff is also available.

Research efforts at UBC are also benefiting from opportunities arising from increased collaboration between UBC and Aboriginal communities/community organizations.

Next steps include taking further steps to consolidate the work that has taken place under the now six-year-old Aboriginal Strategic Plan, and to refresh faculty and staff understanding of continued efforts going forward.

A Board member asked about possible expansion of partnership arrangements (such as arrangements between UBC and Langara College) to other institutions, and was provided with information about the status of that partnership and potential for others.

The question of collaboration between the Vancouver campus and the Okanagan campus was also raised. The Plan includes implementation tracks specific to each campus and allows for the development of context-specific approaches with potential to expand knowledge and understanding on both campuses.

The Board Chair suggested and it was agreed that the People, Community & International Committee would be provided with an opportunity for in-depth consideration and discussion of the Aboriginal Strategic Plan at a future date, to be scheduled by the Board Secretariat.

Possibilities for increasing knowledge and awareness among the student body were briefly considered, such as the creation of courses available to students across disciplines.

3.2 UBC Workplace Experiences Survey

The Board of Governors received this Report for information.

The presentation provided information about response rates and distribution across employee groups, general response themes, and priorities for the coming years, as set in response to survey results. Goals include increasing the effectiveness of communication to faculty and staff regarding actions taken in response to 2011 and (now) 2014 results.

The Board requested that comparative results year over year be included in future presentations of Survey results.

A question of interest to the Board but not included in the survey was about the level of collaboration between the Vancouver and Okanagan campuses.

Also considered were current and future strategies for increasing response rates from under-represented groups; during this discussion, student Governors pointed out that the on-campus employment experience of graduate students was not addressed by the survey. The Vice-President Human Resources committed to ensuring that such gaps are closed for the next survey iteration.

In previous years, the post-survey process included seeking guidance from a steering committee, establishing working groups to oversee specific priorities arising from survey results, and follow-up consultation in areas of concern. Units with 10+ responses were provided with their results for the first time following the 2011 survey, and anecdotally, this has sparked increased interest in the 2014 survey and results.

3.4 Naming of Doctoral Program in Finance

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the Class 1 recommendation from the Naming Committee that the doctoral program in Finance at the Sauder School of Business (Vancouver) be named the “Peter Lusztig PhD Program in Finance”, in tribute of former Dean Dr. Peter Lusztig’s outstanding contributions to the Sauder School community and to acknowledge his long and exemplary career in the Finance Division.*

CARRIED

3.5 Notable Distinctions

Profiles of the following scholars circulated for information:

- Dr. Julio Montaner (Research Category) Professor, Medicine / Director of IDC and Physician Program Director for HIV/AIDS PHC , Faculty of Medicine

- Dr. Gurdeep Parhar (Service Category) Clinical Assistant Professor, Family Practice / Executive Associate Dean, Clinical Partnerships and Professionalism, Faculty of Medicine
- Dr. Eric Meyers (Teaching Category) Assistant Professor, School of Library, Archival and Information Studies (SLAIS)

3.6 UBC Campus Security Annual Report 2014 | Vancouver and Okanagan

Report received for information.

3.7 *alumni* UBC Activity Update

Report received for information.

5. LEARNING & RESEARCH COMMITTEE

5.1 Policy #81 – Use of Teaching Materials in UBC Credit Courses

The Board was informed that the President of the Faculty Association was unable to attend this meeting, but had sent a message expressing his gratitude for the care and attention paid to Policy #81 revisions over the past year.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves Policy #81 (Use of Teaching Materials in UBC Credit Courses), effective April 14, 2015.*

CARRIED

5.2 Faculty Presentation

Presenter: Dean Robert Helsley

Presentation: Sauder School of Business Strategic Update

The Board of Governors received this Report for information.

The presentation included an overview of the School's strategic goals, its academic, executive and professional programs, enrolment, student outcomes, community engagement initiatives, and research metrics.

The School's funding model was reviewed, and it was noted for the Board's information that physical space will be required to accommodate planned enrolment growth.

Board members encouraged the Dean to consider strategies for increased consultation with students around School priorities.

Other areas of interest to the Board included expanding understanding of the supports needed by international students to maximize their chances of success, exploring opportunities for collaboration between the Vancouver and Okanagan business schools, and ensuring that the UBC brand and the Sauder brand support each other (rather than compete) in their respective international outreach efforts.

5.3 Senate Recommendations

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors concurs with the following Senate recommendations, effective April 14, 2015:*

- a. from Vancouver Senate meeting of February 18, 2015***
- b. from Okanagan Senate meetings of February 25, 2015 and March 25, 2015***

CARRIED

5.3a(2) Council of Senates

Recommendations resulting from Vancouver Senate meeting of March 18, 2015 were approved electronically by the Board of Governors, effective March 31, 2015.

5.4 Policy #88 (Inventions & Discoveries) | Amendments to the Procedures Correction

Report received for information.

ADJOURNMENT

Members were advised of the following regular meetings, in accordance with the approved UBC Board of Governors schedule:

- June 2, 2015 – Standing Committees
- June 8, 2015 – Dinner
- June 9, 2015 – Board of Governors Meeting

The following resolution was moved:

IT IS HEREBY RESOLVED that *the April 14, 2015 meeting of the UBC Board of Governors be adjourned.*

CARRIED