

Note: The electronic version of the following Board of Governors' minutes is for informational purposes only. The printed version remains the official version.

THE UNIVERSITY OF BRITISH COLUMBIA

A regularly scheduled meeting of the Board of Governors was held on Thursday, December 12, 1996, at 8:00 a.m. in the Board and Senate Room, Old Administration Building.

Present: Ms Shirley Chan, Chair

Dr. David W. Strangway, President

Dr. Joanne Emerman

Ms Tara Ivanochko

Mr. Harold C. Kalke

Dr. Roslyn Kunin

Mr. Cheng-Han Lee

Dr. Tong Louie

Ms Lois Moen

Mr. Michael A. Partridge

Dr. Philip Resnick

Ms Marion J. J. York

Messages of regret for absence were received from Mr. Kenneth V. Georgetti and Dr. William L. Sauder.

In Attendance: Mrs. Nina Robinson, Secretary to the Board

Dr. Daniel R. Birch, Vice President, Academic &

Provost

Dr. Bernie Bressler, Vice President Research

Dr. Maria Klawe, Vice President Student and Academic Services

Mr. Terry Sumner, Vice President, Administration & Finance

Mr. Peter Ufford, Vice President, External Affairs

Mr. Frank Eastham, Associate Vice President, Human Resources

Mr. Geoff Atkins, Associate Vice President,

Dr. Walter Uegama, Associate Vice President

Dr. Sharon Kahn, Associate Vice President Equity

Ms Libby Nason, Vice Provost

Dr. John Chase, Director, Budget & Planning

Dr. Chuck Slonecker, Director, University Relations

Ms Paula Martin, Acting Associate Director, University Relations

Mr. Al Poettcker, Vice Chair & CEO, UBC REC

Mr. Mark Betteridge, President, UBCREC

Mr. Rodger Morris, Acting Director, CP&D

Ms Frieda Pagani, CP&D

Ms Kathleen Beaumont, CP&D

Mr. Chuck Rooney, Director, Plant Operations

Mr. Richard Beck, Plant Operations

Delegation re Faculty Club—Mr. Tony Sheppard,

PRESENTATION

The Board received a delegation regarding the Faculty Club. Mr. Tony Sheppard, Professor of Law and past president of the Faculty Association and Dr. George F. Curtis, former Dean and Professor Emeritus of Law spoke to the issue. Mr. Sheppard, on behalf of the delegation, circulated a summary of responses from faculty to the following request

"That the Board of Governors postpone any decision on the fate of the Faculty Club building until Dr. Piper, the new President of UBC, has a chance to consider the matter and there has been full consultation with the UBC community." Approximately 220 had responded in favour and 4 were opposed.

Ms Shirley Chan expressed thanks to the delegation for their presentation.

REMARKS

President

At the request of the President, Dr. Daniel R. Birch reported on the potential Thailand Hospital agreement. He advised that plans were not yet concrete enough to bring forward a specific proposal for the approval of Senate and Board.

President Strangway advised the Board, with regret, that Mr. Frank Eastham would be leaving the University early in the new year to take up a position with Bell Canada in Toronto. The Board expressed its regret at losing Mr. Eastham, and offered him good wishes for success in all his future endeavours.

OPEN APPROVAL ITEMS

STRATEGIC PLANNING & PROPERTY

LIU CENTRE FOR INTERNATIONAL STUDIES/KOERNER
CENTRE/RESIDENCE HOTEL

A lengthy debate on this issue took place.

Mr. Terry Sumner gave a presentation on the current status of the Faculty Club.

IT WAS RESOLVED,

That the Board requests the Administration to:

1. Take such actions required to secure the 'Faculty Club' buildings and landscape elements.
2. Prepare a development program and cost estimates to determine whether the Faculty Club buildings can be re-opened as a financially viable university gathering place with respect to both its operating and capital budgets.
3. Investigate all optimal sites for the Liu Centre for International Studies and its residential component (hotel) and complete a financial and economic analysis.
4. Incorporate in its planning a continuing public consultation process.

CARRIED.

Revision: Pest Control Policy

The following revision to the Pest Control Policy had been circulated to the Board for approval.

"Pests will be controlled whenever possible through integrated pest management, a combination of cultural and biological techniques and selective chemical methods. Pesticides may be used on University land sites and buildings by employees of the University or contractors to the University provided procedures for safety, environmental protection and information are followed. All relevant federal Ministry of Agriculture and provincial Ministry of Environment regulations are followed."

IT WAS RESOLVED,

That the Board approves the revisions to the Pest Control Policy; and notes the President's procedures for implementation and administration.

CARRIED.

FINANCE

Green College—Five Year Financial Plans

It was noted that the budget for Green College has two components: one for the activities associated with offering the academic program, and the other reflecting the income and expenses associated with its residence operation. Both operations project to operate on a break even basis in each of the next five years.

The Board noted that the long term vacancy rate projection in the five-year plan seemed high, and Dr. John Chase was requested to provide an explanation. This was provided to the Board later in the meeting.

IT WAS RESOLVED,

That the 1996-97 operating and academic budgets for Green College be and are hereby approved.

CARRIED.

Deletion of Policy 89: Expenditures from Grants and Contracts through Affiliated Hospitals and Other Agencies

IT WAS RESOLVED,

That the Board of Governors hereby approves the deletion of Policy 89: Expenditures from Grants and Contracts through Affiliated Hospitals and Other Agencies.

CARRIED.

Special Fees - 1997/98

The following resolution was approved by the Board on the assurance from the University Administration that the letter and spirit of the Provincial Government "Guidelines for Ancillary Fees" is being followed.

Ms Shirley Chan stressed that the need for the fees must be communicated clearly to government.

IT WAS RESOLVED,

That the Board approves the 1997/98 Special Fee increases as proposed.

CARRIED.

Mr. Cheng-Han Lee was opposed to the above resolution; Dr. Philip Resnick abstained.

Tuition Fees for New International Graduate Students

At its meeting on May 1995, the Board approved a tuition policy encompassing the four year period from 1996-97 through 1999/2000. The policy provides for increases in fees to offset real dollar reductions in levels of Provincial Operating Grant support per weighted full time equivalent student and provision for a bursary fund to be achieved via an adjustment applied to the base increase.

The policy was not implemented in light of Government's freeze of tuition fees for a two year period 1996-97 and 1997-98. In recent discussions with the universities regarding 1997-98 funding levels, Ministry officials had advised the universities that tuition fees for international students are not frozen, and that increases in such fees may be used to help offset possible Provincial grant reductions. They suggested that the universities may wish to bring tuition fees for international graduate students to the national average, i.e. \$8,800.

IT WAS RESOLVED,

That the Board of Governors approves the following 1997-98 increase in international graduate student tuition fees:

Tuition fees for international graduate students admitted to the University on or after September 1, 1997, shall be set at a level two and one-half times that for domestic graduate students.

Establishment of the international graduate student fee for 1997-98 shall take into consideration increases in the domestic fee which would have occurred in 1996-97 and 1997-98 had the fee levels not been frozen by the Provincial Government.

CARRIED.

ACADEMIC & STUDENT AFFAIRS

Reports and Recommendations from Senate

IT WAS RESOLVED,

That, as recommended by Senate, the Board of Governors takes the following actions arising out of the Senate meeting of October 16, 1996:

Professorship in Health Care Ethics

That the Board of Governors concurs with the recommendation of Senate in approving the establishment of a Professorship in Health Care Ethics. (Approved as required under the *University Act*, sections (i), (o) and 37.)

Nan Robertson Chair

That the Board of Governors concurs with the recommendation of Senate in approving the establishment of the UBC/BC Cancer Agency/Canadian Breast Cancer Foundation (BC Chapter) - Nan Robertson Chair. (Approval required under the *University Act*, sections (i), (o) and 37.)

CARRIED.

Recommendations from Senate Meeting of December
11, 1996

IT WAS RESOLVED,

That, as recommended by Senate, the Board of Governors takes the following actions arising out of the Senate meeting of December 11, 1996:

Prizes, Scholarships and
Bursaries

That the Board of Governors approves the recommendation of Senate that the new award listed be approved. (Approval required under the *University Act*, section 36 (i) and 37.)

Faculty of Agricultural Sciences

That the Board of Governors concurs with the recommendation of Senate in approving the establishment of the Blythe and Violet Eagles Chair in Food Biotechnology. (Approval required under the *University Act*, section 36 (i), (o) and 37.)

That the Board of Governors concurs with the recommendation of Senate in approving the dis-establishment of the Chair in Food Protection and the Chair in Food Marketing. (Approval required under the *University Act*, section 36 (i), (o) and 37.)

Faculty of Forestry and Faculty of
Arts

That the Board of Governors concurs with the recommendation of Senate in approving the establishment of Chairs in the Faculty of Forestry and the Faculty of Arts. (Approval required under the *University Act*, section 36 (i), (o) and 37.)

Professorship in Clinical
Audiology

That the Board of Governors concurs with the recommendation of Senate in

approving the establishment of The Eric W. Hamber Professorship in Clinical Audiology. (Approval required under the *University Act*, section 36 (i), (o) and 37.)

CARRIED.

Curriculum Proposals

IT WAS RESOLVED,

That the Board of Governors concurs with the recommendation of Senate in approving curriculum proposals from the Faculties of Agricultural Sciences, Arts, Education, Forestry and Science. Approved as required under the University Act, Sections 36 (f)(l)(o) and 37).

CARRIED.

Policy Revision: Advertising of Position Vacancies

The following documentation had been circulated.

- **Proposed revision to Policy #20—Advertising of Position Vacancies**
- **Memorandum dated November 28, 1996, to President David W. Strangway from Dr. Sharon E. Kahn**
- **UBC Reports Article dated October 31, 1996**
- **Responses to the review of Policy #20**

The President advised that, in the light of discussions at the Academic & Student Affairs Committee last week, this proposal has been withdrawn pending further consultation with departments through their Department Heads and as requested by the committee. Following this consultation, the item will return to the Academic and Student Affairs Committee and Board of Governors for further consideration following the processes suggested at the

Academic & Student Affairs Committee.

Endowment Deeds

IT WAS RESOLVED,

That the Board hereby approves the following new Endowment Deeds:

Coordinator of Health Sciences

1. Professorship in Health Care Ethics Endowment Deed.

Faculty of Medicine

1. Nan Robertson Chair in Breast Cancer Research Endowment Deed.
2. Viridae Clinical Sciences Inc. Endowment Deed.

VP Academic & Provost

1. Elders in Residence Endowment Deed.

VP Student and Academic Services

1. Thunderbird Athletic Council Leadership Award Endowment Deed.

Faculty of Education

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1. Dean of Education Endowment Deed.

Faculty of Medicine

1. Eric W. Hamber Professorship in Clinical Audiology Endowment Deed
(formerly Professorship in Audiology and Speech Sciences Endowment Deed).
2. Russell Thomas Mack Organic Brain Disease and Virology Research Endowment Deed (informally known as the 'RTM Fund')
(formerly Russell Thomas Mack Virology Research Endowment Deed).

CARRIED.

Women's Resource Centre Endowment

The following documentation had been circulated:

- **Executive Summary dated December 3, 1996, from Dr. Daniel R. Birch**
- **Women's Resources Centre—paper from Joanne Emerman and Harold Kalke**
- **Letter from the Volunteer Associates to President Strangway, June 4, 1996 "Some Background Information"**
- **Letter from Walter Uegama, Associate Vice President, Continuing Studies, to Ruth Sigal, Director, Women's Resources Centre**

Dr. Walter Uegama's letter to Ruth Sigal outlined the mechanism by which the financial stability of the Women's Resources Centre is assured, i.e. it is provided with an allowable annual deficit covered by revenue from other sources within the budget of its division in Continuing Studies. In addition, the financial stability of the Women's Resources Centre is explicitly assured in the Continuing Studies five year plan.

IT WAS RESOLVED,

That the Board of Governors hereby affirms the valuable contribution of the Women's Resources Centre and requests assurance that fiscal stability has been or will be achieved for the Centre.

CARRIED.

EMPLOYEE RELATIONS

Report on JESP

Mr. Frank Eastham gave a brief report on the Job Evaluation Systems Project. He stated that it was a very comprehensive, gender neutral, point factor job evaluation system. Ms Lois Moen drew attention to the importance of this project.

Mr. Eastham was commended for his excellent work on the job evaluation system.

UBC Faculty Pension Plan Amendments to Plan Document and
Plan Regulations

The Board was advised that the need for the proposed amendments had arisen due to changes in legislation, most notably the Employment Standards Act and to introduce some administrative efficiencies in the benefits application for plan members.

IT WAS RESOLVED,

That the Board of Governors approves the Amendments as drafted; and

That the Board of Governor delegates the authority to the President and Vice President Administration and Finance to approve on behalf of the Board of Governors of The University of British Columbia any revision to the Restatement of the UBC Faculty Pension Plan as may be required:

A. By Revenue Canada, Taxation to ensure continued registration under the Income Tax Act (Canada) of the Plan as amended;

B. By the Superintendent of Pensions, to ensure continued registration under the Pension Benefits Standard Act of the Plan as amended; or

C. In the opinion of the Plan's legal counsel, to avoid any breach of the law.

CARRIED.

Restatement to the Staff Pension Plan

The Restatement complies with pension legislation and clarifies the language and the format of the Plan. It reflects some administrative practices and policies which had previously not been written in the Plan text.

IT WAS RESOLVED,

That the Restatement of the University of British Columbia Staff Pension Plan in the form attached is hereby approved.

That the President and the Vice President, Administration and Finance are authorized and empowered to approve on behalf of the Board of Governors of The University of British Columbia any revision to the Restatement of the Staff Pension Plan of The University of British Columbia as may be required:

- A. By Revenue Canada, Taxation to ensure continued registration under the Income Tax Act (Canada) of the Plan as amended;
- B. By the Superintendent of Pensions, to ensure continued registration under the Pension Benefits Standard Act of the Plan as amended; or
- C. In the opinion of the Plan's legal counsel, to avoid any breach of the law.

CARRIED.

Appointed Board Members, the University of British Columbia
Staff Pension Plan

The Board noted that the Restatement of the University of British Columbia Staff Pension Plan dated for reference January 1, 1996, provides that Appointed Board Members shall serve a four year term. In order to comply with the transition provisions contained in the Restatement, the Directors who were appointed by the Board of Governors must resign and be reappointed for terms of varying length. Ron Burke, Marcelle Sprecher and Caroline Bruce were, prior to such Director's resignation, Directors appointed by the Board of Governors for an indefinite term. Each has complied with the conditions provided in the Restatement which require compliance prior to appointment as an Appointed Board Member. Fran Takemoto has decided to resign from the Pension Board recently and her replacement for a three year term will be presented at the next meeting of the Board of Governors.

IT WAS RESOLVED,

That the Board of Governors accepts the resignation of:

Fran Takemoto

Ron Burke

Marcelle Sprecher

Caroline Bruce

effective December 31, 1996.

CARRIED.

IT WAS RESOLVED,

That the Board of Governors appoints the following persons as Appointed Board Members of the University of British Columbia Staff Pension Plan for the term indicated below, commencing on January 1, 1997:

Name Term of Appointment

Marcelle Sprecher One Year Term

Ron Burke Two Year Term

Caroline Bruce Four Year Term

CARRIED.

OPEN INFORMATION ITEMS

Strategic Planning & Property

Official Community Plan—Progress Report

The Board was advised that the GVRD Board had given third reading to the OCP at its meeting on November 1, 1996. The UBC/GVRD Task Force subsequently met on November 20, 1996, to discuss the outcomes of the November 1st GVRD Board meeting. The OCP will be considered for final approval in May 1997.

The following documentation had been circulated for the Board's information.

- **Copy of letter from His Worship Mayor Greg Halsey-Brandt to Shirley Chan dated November 14, 1996, together with a report from the Public Hearing Panel.**
- **Copy of letter from David Strangway to His Worship Mayor Halsey-Brandt to Shirley Chan dated November 19, 1996, together with the UBC Task Force's position on the OCP**
- **Revised copies of the OCP dated November 1996 were available on request at the meeting**

ITESM/UBC Project

The Board received an executive summary dated November 26, 1996, prepared by Dr. Daniel R. Birch with respect to the collaboration with Monterrey Tech (ITESM) of Monterrey, Mexico. It was noted that the Board of Governors will receive progress reports as planning continues, and will be approached for approval as we proceed towards adding residence capacity.

Standing Report on Capital Projects

The standing reports on capital projects dated November 28, 1996, had been circulated and was received for information.

UBC REC—Standing Report

The UBC Real Estate Corporation report dated November 28, 1996, was received for information.

Plant Operations—Ancillary Announcement

A letter dated October 18, 1996, from President David W. Strangway indicating that a decision has been made to move Plant Operations to ancillary status as of April 1, 1997, was received for information. This will permit clear

accountability to be established as well as benchmarking to comparable services provided in other jurisdictions.

Infrastructure Impact Charges: Interim Procedures

A draft report titled "Development of Approaches to Financing and Recovery of Growth Related Servicing Costs" was received by the Board at its July 18, 1996, meeting. This report had recommended further engineering studies in order to enable accurate calculations of Infrastructure Impact Charges.

Pending resolution of this policy issue, Campus Planning and Development had developed interim charges that have been included in the capital budgets of projects discussed by the Board at recent meetings.

It was noted that a formal proposal for an official policy governing Infrastructure Impact Charges at the university will be submitted to the Board for approval when the necessary engineering studies have been completed during the Area Planning process.

Cogeneration

A progress report dated November 29, 1996, with respect to cogeneration had been circulated and was received for information. In addition, Mr. Al Poettcker summarized the current status of the project.

Finance

Proposed fee for revised Ed.D. degree program

The Board was advised that the current Ed.D. program in the Department of Educational Studies, Faculty of Education has had no students enrolled in the past few years. The Faculty wishes to propose that the degree program be re-focused and targeted to advanced professionals who already hold or aspire to leadership and policy-related positions in public school adult education, and community service settings. The proposed program will require the equivalent of three years of full-time study with an anticipated annual student

cohort of fifteen. Dr. Daniel R. Birch advised that a detailed proposal will be presented to the February 1997 Board meeting.

GPOF—Core Comparison of Budget to Actual as at October 31, 1996

As part of the regular reporting on October 31 and March 31 during each fiscal year actual expenses incurred at the mid-point of the fiscal year are compared with budget. The comparison provided estimated actuals to year end against the Board of Governors approved GPOF—Core Budget. Explanations of particular variances were detailed.

Policy--Commercial Undertakings on Campus

The proposed revision to Policy#98 Commercial Enterprises on Campus had been circulated and was received for information.

Five Year Business Plans

Five year business plans for the following units had been circulated and were received for information.

Continuing Studies

Botanical Garden

Dental Clinic

Customs

Travel

Mail Services

Surplus Equipment Recycling Facility (SERF)

Limited Time Only (LTO)

Computing and Communications

Donations Report for the period ended September 30,
1996

The donations report for the quarter ended September 30, 1996, had been circulated and was received for information.

Academic & Student Affairs

Progress Report on International Student Recruitment

A report dated November 28, 1996, from Dr. Daniel R. Birch advised that considerable progress has been made in developing a strategy for recruitment of full cost-recovery international students. He outlined the steps that were being taken on this initiative.

Policies

Drafts of the following new policies had been circulated for the information of the Board.

Formal Investigations

Threatening Behaviour

Scholarly Integrity

Correspondence

The following correspondence had been circulated for the Board's information.

October 17, 1996

W. R. Cullen to David W.

	Strangway re Quarter Century Clu
Various authors	Faculty Club/Liu Centre
November 29, 1996	Stanley Coren re Advertising Wording
December 3, 1996	Peter Suedfeld re Advertising Wording
Various authors	Doug Todd, R. E. W. Hancock, George B. Spiegelman re OCP
December 2, 1996	The Hon. Moe Sihota to Ms Shirley Chan re Ancillary Fees
October 14, 1996	Dr. David W. Strangway to Editor The Ubysey re University Fundin
October 11, 1996	Mr. David Borins to The Hon. Moe Sihota re Ancillary Fees

Other Business

Policies

Standing Report

The standing report dated November 27, 1996, on Policy Development had been circulated and was received for information.

Planning Policy review Items for the Academic Year 1996-97)

A report dated December 12, 1996, from Ms Libby Nason advised that policies for review as part of a three-year cycle at the December Board meeting are:

Smoking

Academic-Administrative
Appointments

Reappointment of Deans

Reappointment of Vice
Presidents

Visiting Professional Staff

Vacations—Non-Union,
Management & Professional Staff

Withdrawal of Fee Collection

Over-Expenditures in Contract
and Grant Funded Accounts

All Commercial Uses of the
University Trade Marks

Selection and Appointment of
Prime Consultants for Capital
Projects

Performance Indicators 1996-97

The second edition (1996) of the Performance Indicators prepared by the Office of Budget and Planning had been circulated. The President indicated that a revised document will be ready by June 30, 1997.

The President noted that UBC was doing very well compared to other institutions.

The Gerald McGavin Building: A UBC Multi-Tenant Facility—
Economic Impact Assessment

A project report dated November 13, 1996, entitled "Economic Impact

Assessment of the Discovery Parks Incorporated Gerald McGavin Building at The University of British Columbia" was received for information.

Record of Contracts and Agreements Processed Under Signing Resolution #7

A record dated November 19, 1996, of contracts and agreements processed under signing resolution #7 was received for information.