



The University of British Columbia
BOARD OF GOVERNORS
AGENDA

Tuesday, June 9, 2015

8:30 a.m. – 12:00 p.m.

Vancouver Campus

Robert H. Lee Boardroom

The Robert H. Lee Alumni Centre

6163 University Boulevard [map](#)

REMARKS Chair | Chancellor

8:30 a.m.-8:45 a.m.

President’s Report - Building Academic Success at UBC

8:45 a.m.-9:15 a.m.

- Engaging in Student Life

1. FINANCE & PROPERTY COMMITTEE

10:15 a.m.-11:45 a.m.

Chair: Mr. Greg Peet **Members:** Ms. Shannon Dunn, Mr. Darran Fernandez, Chancellor Lindsay Gordon, President Arvind Gupta, Ms. Celeste Haldane, Dr. Richard Johnston, Ms. Alice Laberge, Ms. Fiona Macfarlane, Mr. Douglas Mitchell, Board Chair John Montalbano, Mr. Alan Shuster, Dr. Michael Treschow

1.2 [University Boulevard Neighbourhood, including University Square and Neighbourhood Development Framework](#) (Vancouver), and concepts for:

- General Services Administration Building
- D.H. Copp Building

L. Castle
 J. Metras
 M. White
 A. Poettcker

Open APPROVAL
 (15 min)

DECISION REQUESTED

AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors:

- *Approve the updated University Boulevard Design Guidelines dated June 2015;*
- *Approve the amendments to the University Boulevard Neighbourhood Plan dated June 2015;*
- *Approve in principle the design and program concepts for the D.H. Copp site as referenced in the University Boulevard Design Guidelines, with project approval to follow in accordance with the standard Board capital approval process and program approval to follow in accordance with UBC’s Behavioural Research Ethics Board review process for the Campus as a Living Lab research components;*
- *Approve in principle the design concept for the North and South GSAB sites, as referenced in the University Boulevard Design Guidelines, and direct staff to report back on the future planning process for this sub-area including War Memorial Gym, and further exploration of cost neutral development options for GSAB South that create a bold architectural expression at the campus gateway;*
- *Direct staff to review the Land Use Plan definitions of permitted academic uses associated with Campus as a Living Lab projects during the next comprehensive Land Use Plan Review, as raised by the AMS and GSS through this planning process; and,*
- *Receive for information the overall design concept for Westbrook Mall from Student Union Boulevard to Thunderbird Boulevard, and direct staff to move into the schematic design phase subject to Board approval of future capital allocations contained in the IIC Plan.*

<p>1.3 Wesbrook Place Neighbourhood Plan – Design Vision</p> <p>L. Castle M. White</p>	<p>Open APPROVAL</p>	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors direct Campus + Community Planning, jointly with UBC Properties Trust, to undertake a modified neighbourhood planning process (as described in this Report) to complete the design review for Wesbrook Place, and to report back on any consequential amendments to the Wesbrook Place Neighbourhood Plan.</i></p>																		
<p>1.4 Transit Terminal (UBC Bus Exchange) (Vancouver)</p> <p>L. Castle J. Metras M. White A. Poettcker</p>	<p>Open APPROVAL</p>	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant BOARD 1 approval for the Transit Terminal (UBC Bus Exchange) project, REVISED to reflect the revised facility layout, with authorization for the University Administration to:</i></p> <ul style="list-style-type: none"> • <i>Execute the Amended & Restated Design, Construction & Capital Contribution Agreement and the Amended & Restated Occupancy Agreement between UBC and the South Coast British Columbia Transit Authority (“TransLink”) for the Transit Terminal.</i> • <i>Obtain any necessary governmental approvals, including any that may be required from the Minister pursuant to S50(2) of the University Act and/or under the terms of the applicable Crown Grant(s).</i> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 40px;">Capital Budget</td> <td style="text-align: right;">\$21,000,000</td> </tr> <tr> <td style="padding-left: 40px;">Operating Budget</td> <td style="text-align: right;">\$55,000</td> </tr> <tr> <td style="padding-left: 40px;">Revised Layout</td> <td></td> </tr> <tr> <td style="padding-left: 40px;">Schedule</td> <td></td> </tr> <tr> <td style="padding-left: 40px;">Complete Schematic Design</td> <td></td> </tr> <tr> <td style="padding-left: 40px;">Funding Release</td> <td style="text-align: right;">\$1,500,000</td> </tr> </table> <table style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <tr> <td colspan="2">Information</td> </tr> <tr> <td style="padding-left: 20px;">Expenses to date</td> <td style="text-align: right;">\$515,000</td> </tr> <tr> <td style="padding-left: 20px;">Funding released to date</td> <td style="text-align: right;">\$1,500,000</td> </tr> </table>	Capital Budget	\$21,000,000	Operating Budget	\$55,000	Revised Layout		Schedule		Complete Schematic Design		Funding Release	\$1,500,000	Information		Expenses to date	\$515,000	Funding released to date	\$1,500,000
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<p>1.5 International Undergraduate Tuition Fees</p> <p>D. Farrar D. Buszard L. Cowin A. Redish</p>	<p>Open APPROVAL</p> <p>(5 min)</p>	<p>NO DOCUMENTATION</p> <p>Resolution proposed for the consideration of the Board:</p> <p><i>“The UBC Board of Governors requests that Administration set international student tuition fees at levels that reflect UBC’s standing as a global university and the value of a UBC degree. While ensuring that the University maintains healthy enrolment of international students and attracts and retains a diverse range of students, the fees should support the mission and excellence of the University and should be comparable to those at peer institutions.”</i></p>																		

<p>1.9 Housing Action Plan Faculty Home Ownership Program Update</p> <p>L. Castle H. Lai A. Redish H. Brock P. Smailes L. Colby A. Poettcker</p>	<p>Open Information (5 min)</p>	<p>AT BOARD NO DOCUMENTATION DECISION REQUESTED IT IS HEREBY REQUESTED that, as recommended by the President's Working Group and the Finance & Property Committee, <i>the Board of Governors</i>:</p> <ol style="list-style-type: none"> 1. <i>Close the Restricted Capped Appreciation program in light of the BC Real Estate Development Marketing Act (REDMA) and authorize the Administration to make any consequential housekeeping amendments to Housing Action Plan documents;</i> 2. <i>Confirm continuation of the second mortgage loan option for the duration of the current pilot program;</i> 3. <i>Direct the Administration to develop, explore and consult on creation of a new 10-year, tiered, merit based Prescribed Interest Rate Loan (PIRL) program within the FHOP funding cap and based on the following guiding goals and principles:</i> <ol style="list-style-type: none"> a. <i>Recruitment and retention of world-class faculty</i> b. <i>Incentivize faculty to live on campus</i> c. <i>Tax efficiency and effective use of capital</i> d. <i>Improve faculty ability to choose location and type of property</i> e. <i>Support acquisition of home ownership without creating a long-term entitlement</i> 4. <i>Direct the Administration to consider and consult on phase-out and replacement of the Down Payment Assistance and Mortgage Interest Assistance loans; and,</i> 5. <i>Direct the Administration to report back to the Board of Governors on input from the consultation for items 3 and 4 and any resulting recommendations.</i> 										
<p>1.11 UBC Investment Management Trust (IMANT) Quarterly Review - as of March 31, 2015</p> <p>D. Farrar P. Smailes J. Parihar</p>	<p>Open Information</p>	<p>AT BOARD UBC IMANT report as of March 31, 2015</p>										
<p>1.12 Vancouver Whitecaps Football Club + UBC Athletics: National Soccer Development Centre Fieldhouse (Vancouver)</p> <p>L. Cowin L. Castle A. Howard K. Toor J. Metras M. White P. Smailes A. Poettcker</p>	<p>Open APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant BOARD 3 approval for the National Soccer Development Centre Field House project, subject to construction tenders being received at or below budget based on 80% of tenders, with a funding release of \$15,383,000 to undertake and complete construction.</p> <table border="0" style="width: 100%;"> <tr> <td style="padding-left: 40px;">Core Capital Budget</td> <td style="text-align: right;">\$21,669,000</td> </tr> <tr> <td style="padding-left: 40px;">Additional Relocation Costs</td> <td style="text-align: right;">\$4,225,000</td> </tr> <tr> <td style="padding-left: 40px;">Operating Budget</td> <td style="text-align: right;">see report</td> </tr> <tr> <td style="padding-left: 40px;">Schedule</td> <td></td> </tr> <tr> <td style="padding-left: 40px;">Funding Release</td> <td style="text-align: right;">\$15,383,000</td> </tr> </table>	Core Capital Budget	\$21,669,000	Additional Relocation Costs	\$4,225,000	Operating Budget	see report	Schedule		Funding Release	\$15,383,000
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2. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

11:45 a.m.-12:00 p.m.

Chair: Dr. Michael Treschow **Members:** Mr. Birgit Bennett, Ms. Shannon Dunn, Dr. Kenneth Fung, Chancellor Lindsay Gordon, President Arvind Gupta, Ms. Alice Laberge, Dr. Darrin Lehman, Mr. Lane Merrifield, Board Chair John Montalbano, Mr. Greg Peet, Mr. Alan Shuster, Mr. David Sidoo

<p>2.1 Student Financial Support Year-End Report</p> <p>D. Farrar D. Buszard L. Cowin C. Mathieson</p>	<p>Open Information</p>	<p>Received for information at Committee, this Teport provides the year-end summary of student financial support for the 2014-2015 academic year (May 2014-April 2015) as of April 1, 2015. It includes need-based assistance underlining Policy 72 to demonstrate UBC’s continuing student access commitment, as well as merit-based assistance, hybrid support, and work-learn program.</p>
<p>2.2 UBC Development & Alumni Engagement Campaign Year-End Report</p> <p>B. Miles H. McCaw J. Todd</p>	<p>Open Information</p>	<p>The Campaign progress report for the year ending March 31, 2015 was received for information at Committee.</p> <p>The two leading indicators for Campaign progress are: alumni with “points” for alumni engagement and cumulative funds raised towards the Campaign working goal. Points are a consolidated, value-weighted measure of all recordable alumni engagement, and reflect a higher level of alumni engagement (all forms).</p>
<p>2.3 Workplace Practices at UBC Focus on People Year 7 Benchmark Report</p> <p>L. Castle A. Bayne</p>	<p>Open Information</p>	<p>The Focus on People Benchmark Report, received for information at Committee, provides a comprehensive review of the employment data that supports evidence-based human resource decision making across the University.</p> <p>Significant progress has been made developing capacity for workforce planning which is translating into improved workplace analytics.</p>
<p>2.4 Policy 71 – Consultation with Students about Tuition and Mandatory Fees</p> <p>H. Lai L. Cowin</p>	<p>Open Information</p>	<p>Policy 71 establishes a process for consultation with students on proposed changes to tuition and mandatory fees. It was first approved in 1994 and has not been substantively reviewed in many years.</p> <p>The proposed amendments to Policy 71, received for information at Committee, are intended to increase the scope of the Policy to include consultation on new programs and mandatory fees. At the same time, the proposed amendments will provide guidance to the Administration on best practices to enable informed consultation, and will foster increased consistency and transparency.</p>

CONSENT AGENDA

Includes Consent Items and Items received for Information

NOTE: Time will be allocated for discussion of specific **Consent Approval** and **Information** items upon request from a Governor.

1. Finance & Property Committee

- 1.16 [CONSENT APPROVAL REQUEST Policy #114 \(Donations\)](#)
Approval of proposed amendments to Policy #114 (Donations), which will now be named “Fundraising & Acceptance of Donations”, effective June 9, 2015.
- 1.17 [CONSENT APPROVAL REQUEST Appointment | Advisory Urban Design Panel](#)
Approval of the following appointments to the Advisory Urban Design Panel:
- Interim appointment of Ronald Kellett as UBC faculty representative, to January 2016;
 - Appointment of Walter Francl as an AIBC nominee, for a term to expire in June 2017;
 - Appointment of Maurice Pez as development industry representative, for a term to expire in September 2017; and,
 - Reappointment of Jane Durante as BCLSA nominee for a final term to expire September 2017.
- 1.18 Deferred
- 1.19 [UBC Energy and Water Services – Proposed Advisory Board \(Vancouver\)](#)
The proposal is to appoint six or seven respected and capable industry leaders/experts to an informal Advisory Board for Energy and Water Services (EWS). The Advisory Board would provide strategic advice and oversight to EWS management, act in an advisory capacity to the UBC Administration on major energy and water decisions, and provide assurance to the UBC Board of Governors regarding energy and water investments and risks.
- 1.20 [Endowment Status Report as at March 31, 2015](#)
Circulated for information: the Endowment Status Report (including endowment funds administered under the University’s Endowment Management Policy), Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation), and the SHFE endowment.
- 1.21 [Establishment of New Endowments](#)
Circulated for information: Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only.
- 1.22 [Board 4 Report | Allard Hall Faculty of Law](#)
Allard Hall was completed on schedule for a final cost of \$55,901,000, matching the approved budget.
- 1.25 [CONSENT APPROVAL REQUEST Master of Architecture and Master of Landscape Architecture](#)
Approval of tuition proposal for the dual degree option in Master of Architecture and Master of Landscape Architecture.
- 1.26 [CONSENT APPROVAL REQUEST UBC Okanagan Engineering Society Student Fee](#)
Approval of a fee of \$30 per term (\$60 total per academic year) for all UBC Okanagan Engineering students to fund the activities of the UBC Okanagan Engineering Society.
- 1.27 [CONSENT APPROVAL REQUEST UBC Alma Mater Society Fee Collection 2015-2016 Academic Year - Constituencies](#)
Approval of fee changes for Constituencies of the Alma Mater Society for the 2015-2016 academic year.
- #### 2. People, Community & International Committee
- 2.7 [CONSENT APPROVAL REQUEST Naming of Campus Facilities](#)
Approval of the following Class 1 Facility Naming recommendations from the Naming Committee for the UBC’s Vancouver campus:
- “Wesbrook Community Centre” for the community centre Neighbourhood Amenity under construction in Brockhouse Park in the Wesbrook Place neighbourhood
 - “Ken Woods Field” for the renovated Wolfson Field West* (Wolfson Field East to become “Wolfson Field”)
- * Subject to review by the Province in relation to the Naming Privileges Policy

<p>2.8 CONSENT APPROVAL REQUEST Western Canadian Universities Marine Sciences Society (WCUMSS) Reappointments Approval of the following reappointments to the Western Canadian Universities Marine Sciences Society (WCUMSS) Management Council:</p> <ul style="list-style-type: none"> - Dr. Robert Shadwick (UBC Department of Zoology) for the period July 1, 2015 to June 30, 2017; and, - Dr. Simon Peacock (Dean of the Faculty of Science) for the period July 1, 2015 to June 30, 2017.
<p>2.9 Notable Distinctions Profiles of the following scholars circulated for information:</p> <ul style="list-style-type: none"> - Dr. Dominic McIver Lopes, Professor, Philosophy, Faculty of Arts - Dr. David Sweet, Professor, Oral Biological & Medical Sciences, Faculty of Dentistry - Dr. Peter Ostafichuk, Professor, Mechanical Engineering, Faculty of Applied Science
<p>2.10 alumni UBC Activity Update Circulated for information</p>
<p>2.11 Deaccession of Works of Art and/or Cultural Materials for the Morris and Helen Belkin Art Gallery In accordance with Policy #128 (Deaccession of Works of Art and/or Cultural Materials for the Morris and Helen Belkin Art Gallery), the University Library and the Museum of Anthropology), it is reported that no art works and/or cultural materials from the University’s collections were deaccessioned by repatriation for the period May 1, 2014 to April 30, 2015.</p>
<p>3. Audit Committee</p>
<p>3.1 UBC Financial Statements (Consolidated) as at March 31, 2015 Approved electronically by the Board of Governors on June 4, 2015; circulated for information.</p>
<p>5. Learning & Research Committee</p>
<p>5.1 CONSENT APPROVAL REQUEST Senate Recommendations</p> <ol style="list-style-type: none"> a. Recommendations resulting from Vancouver Senate meetings of April 15, 2015 and May 13, 2015, effective June 9, 2015. b. Recommendations resulting from Okanagan Senate meetings of April 22, 2015 and May 14, 2015, effective June 9, 2015.
<p>5.2 CONSENT APPROVAL REQUEST Endowment Variations Approval of the following name change requests, and the amended and restated endowment documentation as recommended by the President and University Counsel:</p> <ol style="list-style-type: none"> a. From the “Spouge Family Bursary in Dentistry Endowment” to the “John and Pam Spouge Bursary in Dentistry Endowment Fund” b. From the “Hotson Bakker Boniface Haden Scholarship in Urban Design Endowment Fund” to the “DIALOG Scholarship in Urban Design” c. From the “CanWest Global Visiting Professor Endowment Fund” to the “Asper Visiting Professor Endowment Fund” d. From the “Montalbano Professorship in Leadership Studies: Women and Diversity Endowment Fund” to the “Montalbano Professorship in Leadership Studies: Gender and Diversity Endowment Fund”