



The University of British Columbia
Board of Governors
AGENDA

Tuesday, September 29, 2015

8:30 a.m. – 1:30 p.m.

Okanagan Campus
UNC200 University Centre
3333 University Way
Kelowna, BC

REMARKS Chair | Chancellor | President

8:30 a.m.-9:00 a.m.

1. LEARNING & RESEARCH COMMITTEE

9:00 a.m.-10:30 a.m.

Chair: Dr. Richard Johnston **Members:** Ms. Birgit Bennett, Dr. Kenneth Fung, Chancellor Lindsay Gordon, Ms. Celeste Haldane, Ms. Veronica Knott, Acting Board Chair Alice Laberge, Mr. Jeffrey Krupa, Dr. Darrin Lehman, Mr. Lane Merrifield, Mr. John Montalbano, Mr. Greg Peet, Interim President Martha Piper, Mr. Alan Shuster, Dr. Michael Treschow, Ms. Julie Van de Valk

<p>1.1 Okanagan Campus Update</p> <p>D. Buszard</p>	<p>Open Information Presentation (20 min) Discussion (10 min)</p>	<p>AT BOARD NO DOCUMENTATION</p> <p>The Deputy Vice-Chancellor will provide an update about the Okanagan campus, and information about the draft Aboriginal Strategy for the campus. The Board will also receive a presentations from the UBC Students' Union Okanagan (UBCSUO) Executive, Ms. Tracey Hawthorn, WRAP Coordinator and Thrive Organizer (the Canadian Association of University Business Officers awarded <i>Thrive: Building Positive Mental Health for All</i> first prize in their Quality and Productivity category) and Dr. Stephen Porter, Professor, Psychology, Irving K. Barber School of Arts & Sciences (recipient of the 2015 Canadian Psychological Association Award for Distinguished Contributions to Education and Training in Psychology).</p>
<p>1.2 Faculty Presentations</p> <ul style="list-style-type: none"> - Okanagan Aboriginal Communities - Regional Socio-Economic Development Institute and Wine Research <p>D. Buszard I. Cull</p>	<p>Open Information Presentations (30 min) Discussion (15 min)</p>	<p>AT BOARD</p> <p>Presenter: Dr. Roger Sugden Dean, Faculty of Management</p> <p>Presentation: Regional Socio-Economic Development Institute and Wine Research</p> <p>The Regional Socio-Economic Development Institute of Canada was created to collaborate with post-secondary institutions, community organizations, enterprises, accelerators, development agencies, First Nations and governments. Western Economic Diversification Canada is providing \$630,000 funding, matched by industry and UBC for a total of \$1.3M over three years (2015-2018), enabling the Regional Socio-Economic Development Institute of Canada to support the emergence of British Columbia as a global wine region.</p> <p>Presenters: Jeannette Armstrong Assistant Professor, Indigenous Studies CRC In Okanagan Indigenous Philosophy Irving K. Barber School of Arts and Sciences, Okanagan</p> <p>Adrienne Vedan Director, Aboriginal Programs & Services, Okanagan</p> <p>Presentation: Okanagan Aboriginal Communities</p> <p>The presentation will provide an overview of what it means to be Okanagan and how that informs collaborations with the En'owkin Centre, describe UBC's participation in a consortium to provide a language fluency degree in conjunction with the First Nations Education Steering Committee, and provide information regarding UBC's Aboriginal Programs & Services approach to the Okanagan community.</p>

2. AUDIT COMMITTEE

10:30 a.m.-10:35 a.m.

Chair: Acting Board Chair Alice Laberge Members: Chancellor Lindsay Gordon, Ms. Celeste Haldane, Mr. Douglas Mitchell, Mr. John Montalbano, Mr. Greg Peet, Interim President Martha Piper

<p>2.1 UBC Financial Statements (Consolidated) Quarterly Report at June 30, 2015</p> <p>A. Simpson I. Burgess F. Yip</p>	<p>Open Information (5 min)</p>	<p>AT BOARD</p> <p>Financial statements as at June 30, 2015 are circulated for information. Quarterly financial statements are unaudited and, while efforts have been made to present the information in a fair manner, detailed reconciliations and accruals that take place with the audited year-end financial statements are not carried out at the same level for quarterly reporting.</p>
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3. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

10:35 a.m.-10:40 a.m.

Chair: Dr. Michael Treschow Members: Ms. Birgit Bennett, Ms. Shannon Dunn, Dr. Kenneth Fung, Chancellor Lindsay Gordon, Mr. Jeffrey Krupa, Acting Board Chair Alice Laberge, Dr. Darrin Lehman, Ms. Fiona Macfarlane, Mr. Lane Merrifield, Mr. John Montalbano, Mr. Greg Peet, Interim President Martha Piper, Mr. Alan Shuster, Mr. David Sidoo, Ms. Julie Van de Valk

<p>3.1 UBC Centennial Update</p> <p>B. Miles R. Fisher J. Todd</p>	<p>Open Information</p>	<p>NO DOCUMENTATION</p> <p>The University marks the beginning of the Centennial year in September 2015.</p> <p>Report received for information at Committee meeting.</p>
<p>3.2 Strategic Plan for Varsity Athletics</p> <p>L. Cowin B. Miles A. de Jager</p>	<p>Open Information</p>	<p>A University-wide strategic plan for the Athletics Department is being developed by a broad UBC internal stakeholder group (including direct involvement with, and input from coaches, Athletics staff and alumni); the strategic plan will provide a vision and long-term direction for UBC Athletics, serve as the foundation for decision-making, resource planning and investment strategies, and further incorporate the department into the fabric of the University.</p> <p>Report received for information at Committee meeting.</p>
<p>3.3 Campus Safety/Security</p> <p>L. Cowin D. Buszard</p>	<p>Open Information</p>	<p>NO DOCUMENTATION</p> <p>The Board received a presentation on the progress of the Campus Safety Working Group in September 2014, and the annual security report in April 2015; at this meeting, an update will be provided on campus safety at the Vancouver campus.</p> <p>Report received for information at Committee meeting.</p>
<p>3.4 Policy #118 Safety and Security Cameras</p> <p>H. Lai</p>	<p>Open Information</p>	<p>The Campus Safety Working Group identified several priority areas, including installation of additional cameras on campus for safety purposes. In March 2015, the University Executive approved the expansion of the blue emergency phone system on campus, and the equipping of these phones with cameras, subject to a requirement to develop a policy to govern the use of such cameras.</p> <p>The proposed policy covers all camera systems intended to capture information about identifiable individuals, with the exception of camera systems used exclusively for: communication purposes (e.g. videoconferencing systems), academic instruction, and traffic monitoring or control, and will ensure that UBC's use of video surveillance is consistent with the <i>Freedom of Information & Protection of Privacy Act</i>.</p> <p>Report received for information at Committee meeting.</p>



<p>3.5 UBC Okanagan Campus Plan</p> <p>D. Buszard M. White A. Haddad</p>	<p>Open APPROVAL</p> <p>Presentation (15 min) Discussion (10 min)</p>	<p>AT BOARD</p> <p>DECISION REQUESTED</p> <p>IT IS HEREBY REQUESTED that the Board of Governors approve the UBC Okanagan Campus Plan as circulated.</p> <p>Visit website for more information.</p>
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4. FINANCE & PROPERTY COMMITTEE **11:15 a.m.-12:00 p.m.**
Chair: Mr. Greg Peet Members: Ms. Shannon Dunn, Mr. Darran Fernandez, Chancellor Lindsay Gordon, Ms. Celeste Haldane, Dr. Richard Johnston, Ms. Veronica Knott, Mr. Jeffrey Krupa, Acting Board Chair Alice Laberge, Ms. Fiona Macfarlane, Mr. Douglas Mitchell, Mr. John Montalbano, Interim President Martha Piper, Mr. Alan Shuster, Mr. David Sidoo, Dr. Michael Treschow

<p>4.1 Staff Pension Plan (SPP)</p> <p>L. Castle O. Cousineau</p>	<p>Open Information</p>	<p>Quarterly Plan Report</p> <p>As part of its regular duties, the UBC Staff Pension Plan Pension Board provides a Quarterly Plan Report to update the Board of Governors on key SPP developments, including member communications, risk management and funding status.</p> <p>SPP Governance Review</p> <p>The Board of Governors requested a governance review be conducted in 2015. The review was deferred pending the release of new pension regulations, which come into force on September 30, 2015; the governance review will be completed and presented to the Board of Governors in April 2016.</p> <p>Report received for information at Committee meeting.</p>
<p>4.2 UBC Investment Management Trust (IMANT) Quarterly Review</p> <p>A. Simpson P. Smailes J. Parihar</p>	<p>Open Information</p>	<p>UBC IMANT report as of June 30, 2015 received for information at Committee meeting.</p>
<p>4.4 International Undergraduate Tuition – Update on Consultation Process</p> <p>A. Redish L. Cowin A. Simpson</p>	<p>Open Information</p> <p>Presentation (20 min) Discussion (20 min)</p>	<p>NO DOCUMENTATION</p> <p>Guests:</p> <ul style="list-style-type: none"> • UBC Alma Mater Society (AMS) Executive Representatives • UBC Students’ Union Okanagan (UBCSUO) Executive

4. FINANCE & PROPERTY COMMITTEE *continued* **1:00 p.m.-1:30 p.m.**

<p>4.7 Capital Projects Update</p> <p>A. Redish D. Buszard A. Simpson P. Ratner J. Metras M. White A. Poettcker</p>	<p>Open Information</p>	<p>NO DOCUMENTATION</p> <p>Report received for information at Committee meeting.</p>
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<p>4.8 Tall Wood Student Residence Brock Commons Phase 1 (Vancouver)</p> <p>L. Cowin J. Hepburn A. Simpson A. Parr J. Metras P. Smailes M. White A. Poettcker</p>	<p>Open APPROVAL (10 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant:</i></p> <p>a. BOARD 3 approval for the Tall Wood Student Residence project at a revised total project cost of \$51.525 million based on 85% construction tenders received, with a final funding release of \$49.275 million to undertake and complete construction.</p> <p>b. Approval for an internal loan of up to \$47.1 million at 5.75% annual interest paid back over 30 years from housing rental revenue.</p> <table border="0"> <tr> <td>Capital Budget</td> <td style="text-align: right;">\$51,525,000</td> </tr> <tr> <td>Operating Budget</td> <td style="text-align: right;">see report</td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Program</td> <td></td> </tr> <tr> <td>Award Construction Contracts</td> <td></td> </tr> <tr> <td>Funding Release</td> <td style="text-align: right;">\$49,275,000</td> </tr> </table> <p>Information</p> <table border="0"> <tr> <td>Expenses to date</td> <td style="text-align: right;">\$700,000</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$2,250,000</td> </tr> </table>	Capital Budget	\$51,525,000	Operating Budget	see report	Schedule		Program		Award Construction Contracts		Funding Release	\$49,275,000	Expenses to date	\$700,000	Funding released to date	\$2,250,000		
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<p>4.9 Undergraduate Life Sciences Teaching Labs Renewal (Vancouver)</p> <p>A. Redish A. Simpson S. Peacock D. Kelleher J. Metras P. Smailes M. White A. Poettcker</p>	<p>Open APPROVAL (10 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant*:</i></p> <p>a. Revised BOARD 2 approval for the Undergraduate Life Sciences Teaching Labs project;</p> <p>b. Approval to revise the funding plan based on a revised Provincial contribution; and,</p> <p>c. Approval to proceed with swing space renovations in advance of a BOARD 3 approval request for the full renewal work in June 2016.</p> <p>* Approval conditional on final approval of the Provincial funding contribution, expected in September 2015.</p> <table border="0"> <tr> <td>Capital Budget</td> <td style="text-align: right;">\$80,000,000</td> </tr> <tr> <td>Operating Budget</td> <td style="text-align: right;">\$1,426,224</td> </tr> <tr> <td>Revised Funding Plan</td> <td></td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Program</td> <td></td> </tr> <tr> <td>Commence swing space renovations</td> <td></td> </tr> <tr> <td>Funding Release</td> <td style="text-align: right;">none requested at this stage</td> </tr> </table> <p>Information</p> <table border="0"> <tr> <td>Expenses to date</td> <td style="text-align: right;">\$2,039,300</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$7,000,000</td> </tr> </table>	Capital Budget	\$80,000,000	Operating Budget	\$1,426,224	Revised Funding Plan		Schedule		Program		Commence swing space renovations		Funding Release	none requested at this stage	Expenses to date	\$2,039,300	Funding released to date	\$7,000,000
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<p>4.10 Quantum Matter Institute (QMI) Advanced Materials and Process Engineering Laboratory (AMPEL) (Vancouver)</p> <p>A. Redish A. Simpson S. Peacock M. Parlange J. Metras M. White P. Smailes A. Poettcker</p>	<p>Open APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE & PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant:</i></p> <p>a. Revised BOARD 3 approval for the Quantum Matter Institute (QMI) / Advanced Materials and Process Engineering Laboratory (AMPEL) project with a revised capital budget of \$30.269 million and a funding release of \$3.068 million to complete research space fit-out in accordance with a new funding contribution from the Canada First Research Excellence Fund (CFREF).</p> <p>b. Approval for a fundraising bridging loan of up to \$4.8 million at 3.9% annual interest, to be paid back over four (4) years.</p> <table border="0"> <tr> <td>Revised Capital Budget</td> <td style="text-align: right;">\$30,269,000</td> </tr> <tr> <td>Revised Operating Budget</td> <td style="text-align: right;">\$449,144</td> </tr> <tr> <td>Revised Schedule</td> <td></td> </tr> <tr> <td>Funding Release</td> <td style="text-align: right;">\$3,068,000</td> </tr> </table> <p>Information</p> <table border="0"> <tr> <td>Expenses to date</td> <td style="text-align: right;">\$5,540,000</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$27,201,000</td> </tr> </table>	Revised Capital Budget	\$30,269,000	Revised Operating Budget	\$449,144	Revised Schedule		Funding Release	\$3,068,000	Expenses to date	\$5,540,000	Funding released to date	\$27,201,000
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<p>4.11 Sports Medicine Centre (Vancouver) – Revised Phasing & Financing Plan Update</p> <p>A. Redish A. Simpson D. Kelleher J. Metras M. White P. Smailes A. Poettcker</p>	<p>Open Information</p>	<p>The Sports Medicine Centre project received Board 1 approval in December 2014 and is targeted for Board 2 in December 2015. This Report updated the Board on a revised phasing and financing plan for the project in advance of the Board 2 approval request.</p> <p>Report received for information at Committee meeting.</p>												

CONSENT AGENDA

Includes Consent Approval Items and Items received for Information

NOTE: Time will be allocated for discussion of specific **Consent Approval** and **Information** items upon request from a Governor.

1. Learning & Research Committee

1.3 CONSENT APPROVAL REQUEST Senate Recommendations

[Recommendations resulting from the Vancouver Senate meeting of September 18, 2015](#), effective September 29, 2015.

1.4 CONSENT APPROVAL REQUEST Endowment Variations

Approval of the following requests for endowment variations, and of the amended and restated endowment documentation, as recommended by the President and University Counsel:

- a. [Amendment of The College of Health Disciplines Principal's Endowment Fund](#) Terms of Reference and the Endowment Deed governing the British Columbia Health Association Legacy Award Endowment Fund to change the name to "Interprofessional Health Education Endowment Fund", and to change the purpose to "support[ing] interprofessional health education activities".
- b. [Amendment of the Hughes Condon Marler : Architects Scholarship Endowment Fund](#) Endowment Deed to change the name to "HCMA Architecture + Design Scholarship Endowment Fund"
- c. [Variation of the purpose of the Al Fisher Skiing Award Endowment Fund](#) to allow the Fund to continue to support students who are members of the University's Alpine or Nordic ski teams after the teams are reclassified as Competitive Clubs.

1.5 [Policy #85 Scholarly Integrity | Amendent to Procedures \(Correction\)](#)

Policy #85 (Scholarly Integrity) was amended and approved by the Board of Governors in April 2013. There was a typographical error in Section 6.2 of the Procedures to the Policy that was approved by the Board; section should have referenced "6.1.7." instead of "6.1(g)". The purpose of this submission is to correct that error.

1.6 [Review of Committee Terms of Reference](#)

Learning & Research Committee Terms of Reference circulated for review by Committee.

3. People, Community & International Committee

3.7 [CONSENT APPROVAL REQUEST Naming of Campus Facilities](#)

Approval of the following Class 1 Facility Naming recommendations from the Naming Committee for UBC's Vancouver campus:

- "Vancouver School of Theology" for the building located at 6015 Walter Gage Road (Somerville House)
- "Engineering Student Centre" for the new building located at 2335 Engineering Road
- "Taylor Learning Plaza" for the plaza located within the UBC Botanical Gardens
- "Campus Energy Centre" for the new facility for the district energy system

3.8 [Policy #13 | Serving and Consumption of Alcohol at University Facilities and Events](#)

Report provided for information: Amendments add the Museum of Anthropology to the list of UBC Facilities for which an "Alcohol Approval Authority" is designated and bring the Procedures into compliance with recent legislative changes; in March 2015, the BC government amended provincial liquor licensing legislation and announced procedural changes for liquor license applications for events involving alcohol.



<p>3.9 Notable Distinctions Teaching, Research, Service Profiles of the following scholars circulated for information:</p> <ul style="list-style-type: none"> • Dr. Ray Taheri, Senior Instructor, School of Engineering (<i>Teaching</i> category) Faculty of Applied Science, Okanagan • Dr. Stephen Porter, Professor of Psychology (<i>Teaching</i> category) Irving K. Barber School of Arts and Sciences, Okanagan • Dr. Nancy Holmes, Associate Professor, Creative Writing (<i>Service</i> category) Faculty of Creative Writing & Critical Studies, Okanagan • Dr. Abbas Milani, Associate Professor, School of Engineering (<i>Research</i> category) Faculty of Applied Science, Okanagan
<p>3.10 alumni UBC Activity Update Circulated for information The first quarter of 2015-2016 saw <i>alumni UBC</i> welcome nearly 10,000 new members to its ranks with celebrations in both Vancouver and Kelowna. The Robert H. Lee Alumni Centre (Vancouver) has been up and running since May and has already hosted several thousand alumni and community members. Alumni engagement goals remain on target, with 19,633 alumni engaging with UBC in a measurable way.</p>
<p>3.11 Review of Committee Terms of Reference People, Community & International Committee Terms of Reference circulated for review by Committee.</p>
<p>4. Finance & Property Committee</p>
<p>4.12 CONSENT APPROVAL REQUEST Master of Public Policy & Global Affairs Tuition Schedule Amendment Approval of amendments to the tuition proposal for the Master of Public Policy & Global Affairs program, making the tuition payable in five (5) installments during the two years of study: \$8,600 per instalment for domestic students and \$13,400 per instalment for international students, effective for students commencing studies in this program on or after the 2015 winter session. There is no change to the total fees; only the fee payment schedule is changing.</p>
<p>4.13 CONSENT APPROVAL REQUEST UBC Alma Mater Society (AMS) Student Fees Approval of the following changes to scope of fees:</p> <ul style="list-style-type: none"> • As of Winter 2015, Vantage College students will be integrated into their respective program-related undergraduate society and associated fees will apply. • As of Winter 2015, Entry-to-Practice Doctor of Pharmacy students will be integrated into the Pharmacy Undergraduate Society and have the associated fees applied.
<p>4.14 CONSENT APPROVAL REQUEST Dentistry Clinical Fees – Correction No new fees are included in this submission, and there are no changes to existing tuition and mandatory fees assessed to students. This submission is limited to a technical change which serves to correct omissions in the tuition and mandatory fee schedules included in previous years’ submissions where the Clinic Fees and Patient Innovation Fees of international students in the Combined Master of Science in Craniofacial Science/Diploma in Clinical Dental Specialty and the Combined Doctor of Philosophy in Craniofacial Science/Diploma in Clinical Dental Specialty programs were inadvertently combined with those for domestic students.</p>
<p>4.15 Deferred</p>
<p>4.16 Endowment Status Report as at June 30, 2015 Circulated for information: Endowment Status Report including endowment funds administered under the University’s Endowment Management Policy, Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation) and the SHFE endowment.</p>
<p>4.17 Establishment of New Endowments Circulated for information: Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only.</p>

4.18	Faculty Pension Plan (FPP) Plan Summary and Audited Financial Statements UBC Faculty Pension Plan Financial Statements for the year ending December 31, 2014 received an unqualified audit opinion from Deloitte LLP.
4.19	Staff Pension Plan (SPP) Plan Summary and Audited Financial Statements Staff Pension Plan (SPP) Financial Statements for the year ending December 31, 2014 received an unqualified audit opinion from Deloitte LLP.
4.20	UBC-Controlled, Affiliated or Related Organizations, Major Campus Tenancies & Off-Campus Properties Annual Report This Report provides an annual summary of UBC-controlled, affiliated, and related organizations, together with a listing of tenancies on and off campus. The highlights for 2014-2015 are: <ul style="list-style-type: none"> • 1 additional related entity: CEP Commerce Executive Programmes Society • 4 additional off-campus tenancies: Great Northern Way Campus, Greater Vancouver Sewerage & Drainage District, Rural Placement Program, and Survive & Thrive Applied Research Project • 1 termination of an off-campus property leased by UBC: University Library Warehouse Space.
4.21	Review of Committee Terms of Reference Finance & Property Committee Terms of Reference circulated for review by Committee.
5. Employee Relations Committee	
5.1	Review of Committee Terms of Reference Employee Relations Committee Terms of Reference circulated for review by Committee.
5.2	Appointment Associate Vice-President Finance & Operations, Okanagan Noted for the record: On July 27, 2015, the Board of Governors electronically approved the appointment of Mr. Rob Einarson as Associate Vice-President Finance & Operations, Okanagan campus, commencing September 7, 2015.
5.3	Collective Agreement UBC and CUPE 116 Noted for the record: The Collective Agreement between UBC and CUPE 116 (Vancouver) was ratified by the Employee Relations Committee on June 10, 2015, and approved electronically by the Board of Governors on June 15, 2015; circulated for information.
5.4	Collective Agreement UBC and CUPE 2950 Noted for the record: The Collective Agreement between UBC and CUPE 116 (Vancouver) was ratified electronically by the Employee Relations Committee on June 22, 2015, and approved electronically by the Board of Governors on June 29, 2015; circulated for information.
6. Governance Committee	
6.1	Standing Committee Membership Circulated for information: Membership of the Standing Committees, approved electronically by the Board of Governors on September 17, 2015.
7. Executive Committee Committee	
7.1	Presidential Search Committee Terms of Reference Noted for the record: At the recommendation of the Executive Committee, and pursuant to s27(2)(f) of the <i>British Columbia University Act</i> , the Board of Governors on September 10, 2015 approved (via email) the circulated Terms of Reference for the recommendation and selection of candidates for the position of President and Vice-Chancellor of The University of British Columbia. Terms of Reference for the Presidential Search Committee were approved by the Vancouver Senate on September 17, 2015 and by the Okanagan Senage on September 24, 2015.