



The University of British Columbia
Board of Governors
MINUTES

Tuesday, June 9, 2015
8:30 a.m. – 5:00 p.m.

Vancouver Campus
Robert H. Lee Boardroom
The Robert H. Lee Alumni Centre
6163 University Boulevard

In Attendance: Board Members

Chancellor Lindsay Gordon
Board Chair John Montalbano
President Arvind Gupta
Ms. Birgit Bennett
Ms. Shannon Dunn
Mr. Darran Fernandez
Dr. Kenneth Fung
Ms. Celeste Haldane
Dr. Richard Johnston
Ms. Veronica Knott
Mr. Jeffrey Krupa
Dr. Darrin Lehman
Mr. Douglas Mitchell (*by telephone*)
Mr. Greg Peet
Mr. Alan Shuster
Mr. David Sidoo
Dr. Michael Treschow

Administration

Dr. Deborah Buszard
Ms. Lisa Castle
Dr. Louise Cowin
Dr. John Hepburn
Ms. Barbara Miles
Dr. Angela Redish

Board Secretary

Ms. Reny Kahlon

Regrets: Ms. Alice Laberge
Ms. Fiona Macfarlane
Mr. Lane Merrifield
Ms. Julie Van de Valk

REMARKS

The Chair of the Board of Governors called the June 9, 2015 Board of Governors to order, and welcomed incoming Board members Ms. Veronica Knott and Mr. Jeffrey Krupa.

The McLean McCuaig Foundation Leadership Award was presented to student Board members in appreciation for their contributions to the University.

The Board Chair shared news about a [\\$1M donation towards medical cannabis research at UBC](#); the donation was made by a company founded by a group that includes Mr. David Sidoo. He also congratulated Ms. Celeste Haldane and Ms. Fiona Macfarlane on their recent accomplishments.

The Chancellor shared his impressions of the 2015 convocation ceremonies on the Vancouver and Okanagan campuses, at which he spoke of the importance of diversity and inclusion (particularly in relation to Canada's Aboriginal people) and the role alumni can play in helping to build a better community.

The President noted that recent convocation ceremonies are the last of the first 100 years of UBC history, and reminded the Board that the official opening of UBC's Centennial year and the Robert H. Lee Alumni Centre will take place on September 30, 2015.

He shared news about two \$1M gifts (one from Chancellor Gordon) to UBC's [Centre for Excellence in Indigenous Health](#), created last year to train more Aboriginal health providers, optimize indigenous curriculum in the health sciences, and foster research into Aboriginal health issues.

The President asked the Board of Governors to acknowledge the release of the [Truth & Reconciliation Commission of Canada final report](#) through approval of the following resolution (moved and seconded):

IT IS HEREBY RESOLVED that *the Board of Governors renews UBC's commitment to and support of the Education for Reconciliation and Museums & Archives recommendations of the Truth & Reconciliation Commission of Canada Final Report.*

CARRIED

President's report

The President reminded the Board of his five strategic pillars, and emphasized the need for the University to allocate resources in an innovative way to support the development of strategies that will strengthen UBC's research capacity.

Engaging in Student Life

The Vice-President Students provided an update of steps taken in response to sexual assaults and other events on the Vancouver campus in the fall of 2013, including the 2015 campus safety forum

(attended by both the Vice-President Students and the President). Information about planned future initiatives was also provided.

Significantly, the Senate has undertaken to review academic policies and decision making through the lens of student mental health and wellbeing.

A Board member raised the issue of student ability to report concerns about other students through the Early Alert program; information for faculty, staff and students who are concerned about a student is available on the [Student Services website](#).

Committee members requested and received information about the integration of Aboriginal history in Canada into orientation for student leaders and more generally within UBC programs, and about collaboration around mental health initiatives individually targeted at faculty, students and staff.

1. FINANCE & PROPERTY COMMITTEE

1.2 University Boulevard Neighbourhood, including University Square and Neighbourhood Development Framework (Vancouver)

The Committee Chair reminded the Board that this item has been discussed by the Board and at Committee on a number of occasions, most recently at the May 21, 2015 Finance & Property Committee meeting.

He provided a brief summary of the current proposal and of discussion at the May 21 meeting.

It was noted for the Board that consultation with students will be ongoing as the project unfolds.

The following resolution, forwarded on the recommendation of Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors:*

- ***Approves the updated University Boulevard Design Guidelines dated June 2015;***
- ***Approves the amendments to the University Boulevard Neighbourhood Plan dated June 2015;***
- ***Approves in principle the design and program concepts for the D.H. Copp site as referenced in the University Boulevard Design Guidelines, with project approval to follow in accordance with the standard Board capital approval process, and program approval to follow in accordance with UBC's Behavioural Research Ethics Board review process for the Campus as a Living Lab research components;***

- ***Approves in principle the design concept for the North and South GSAB sites as referenced in the University Boulevard Design Guidelines, and directs staff to report back on the future planning process for this sub-area (including War Memorial Gym), and to conduct further exploration of cost-neutral development options for GSAB South that create a bold architectural expression at the campus gateway;***
- ***Directs staff to review the Land Use Plan definitions of permitted academic uses associated with Campus as a Living Lab projects during the next comprehensive Land Use Plan Review, as raised by the AMS and GSS through this planning process; and,***
- ***Receives for information the overall design concept for Wesbrook Mall from Student Union Boulevard to Thunderbird Boulevard, and direct staff to move into the schematic design phase, subject to Board approval of future capital allocations contained in the IIC Plan.***

CARRIED

1.3 Wesbrook Place Neighbourhood Plan Design Review Elaborating the Urban Design Vision

The Committee Chair reported that the Committee received and discussed a presentation regarding the proposed Wesbrook Place Neighbourhood Place Design Review, now moving into phase two.

On recommendation of UBCPT, a modified Neighbourhood Planning Process (modelled on best municipal practices) has been proposed to consider how alternate building forms may lead to a more livable and vibrant community.

The Administration is working with the University Neighbourhoods Association (UNA) to ensure consultation is effective and provides meaningful feedback to the Design Review process.

The following resolution, forwarded on the recommendation of Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors directs Campus + Community Planning, jointly with UBC Properties Trust, to undertake a modified neighbourhood planning process (as described in this Report) to complete the design review for Wesbrook Place, and to report back on any consequential amendments to the Wesbrook Place Neighbourhood Plan.

CARRIED

1.4 Transit Terminal (UBC Bus Exchange) (Vancouver)

The Committee Chair reported that the Board 1 (Revised) approval request was reviewed for the Committee; discussion at the Committee meeting focused on changes to the layout of the facility.

There are no changes to the capital budget, funding or financing for this project.

The following resolution, forwarded on the recommendation of Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors grants BOARD 1 approval for the Transit Terminal (UBC Bus Exchange) project, REVISED to reflect the revised facility layout, with authorization for the University Administration to:

- **Execute the Amended & Restated Design, Construction & Capital Contribution Agreement and the Amended & Restated Occupancy Agreement between UBC and the South Coast British Columbia Transit Authority (“TransLink”) for the Transit Terminal.**
- **Obtain any necessary governmental approvals, including any that may be required from the Minister pursuant to S50(2) of the University Act and/or under the terms of the applicable Crown Grant(s).**

Capital Budget	\$21,000,000
Operating Budget	\$55,000
Revised Layout	
Schedule	
Complete Schematic Design	
Funding Release	\$1,500,000

CARRIED

1.5 International Undergraduate Tuition Fees

The Committee Chair reported that the Committee received and discussed this report at the May 21 Committee meeting, at which the proposed approach to international undergraduate tuition was considered in detail.

The rationale for benchmark-based international undergraduate tuition was outlined for the Board at this meeting, including factors such as the significant gap in annual rate increases between UBC and peer institutions.

The Administration reaffirmed the University's commitment to establishing a formal policy addressing financial aid for international students, and to allocating a portion of international undergraduate tuition revenues to international student aid.

Increased revenue would also allow the University to increase investment in research and in the student experience on the Vancouver campus, to the benefit of all.

Of equal importance, international students bring valuable diversity of perspective to the classroom and to the campus environment.

The Administration has drafted principles to guide the University's approach to international student recruitment, focusing on attracting and retaining a diverse population of outstanding international students, and continues to consider specific programs/mechanisms. An update will be provided to the Board in September 2015, and will include information about the University's approach to broadening recruitment efforts to countries currently less well represented.

A Board member suggested that market benchmarks be set as a ceiling for UBC international undergraduate tuition fees, rather than as an aspiration; another spoke in favour of providing additional supports for international students, pointing out that many are away from home for the first time.

Also discussed was the process by which Deans and faculties are held accountable for international undergraduate tuition revenues allocated to them (a portion of international undergraduate tuition revenues is directed to the operating budget of the University).

A Board member encouraged the Administration to consider strategies for extending the benefits of the proposed approach to international undergraduate tuition fees to the Okanagan campus.

The Committee Chair reported that following Committee discussion, amendments were made to the original resolution; the amended version was offered to the Board of Governors for consideration at this meeting.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors requests that the Administration set international student tuition fees at levels that reflect UBC's standing as a global university and the value of a UBC degree. While ensuring that the University maintains healthy enrolment of international students and attracts and retains a diverse range of students, the fees should support the mission and excellence of the University and should be comparable to those at peer institutions.*

Opposed: V. Knott **CARRIED**

1.9 Housing Action Plan Faculty Home Ownership Program Update

The Committee Chair reported that the Committee had received and discussed this report at the May 21, 2015 meeting of the Finance & Property Committee.

He noted that the faculty housing assistance aspect of the University's [Housing Action Plan](#) is intended to support the recruitment and retention of outstanding faculty.

The following resolution, forwarded at the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY REQUESTED that, as recommended by the President's Working Group and the Finance & Property Committee, the Board of Governors:

- 1. Closes the Restricted Capped Appreciation program in light of the BC Real Estate Development Marketing Act (REDMA) and authorize the Administration to make any consequential housekeeping amendments to Housing Action Plan documents;**
- 2. Confirms continuation of the second mortgage loan option for the duration of the current pilot program;**
- 3. Directs the Administration to develop, explore and consult on creation of a new 10-year, tiered, merit-based Prescribed Interest Rate Loan (PIRL) program within the FHOP funding cap and based on the following guiding goals and principles:**
 - a. Recruitment and retention of world-class faculty**
 - b. Incentivize faculty to live on campus**
 - c. Tax efficiency and effective use of capital**
 - d. Improve faculty ability to choose location and type of property**
 - e. Support acquisition of home ownership without creating a long-term entitlement**
- 4. Directs the Administration to consider and consult on phase-out and replacement of the Down Payment Assistance and Mortgage Interest Assistance loans; and,**
- 5. Directs the Administration to report back to the Board of Governors on input from the consultation for items 3 and 4 and any resulting recommendations.**

CARRIED

1.11 UBC Investment Management Trust (IMANT) Quarterly Review

The Board of Governors received and discussed the UBC IMANT quarterly review presentation, as at March 31, 2015, including the following reports:

- a. Market Returns
- b. Results by Fund
 - i. Endowment Fund
 - ii. Staff Pension Plan
 - iii. Supplemental Plan
 - iv. Core Working Capital Fund
 - v. Student Housing Financing Endowment
 - vi. Brain Research Centre Fund

In response to a question raised at the April 2015 Board of Governors meeting, the Board was provided with information about the supplemental pension plan.

At this meeting, Board members requested and received additional information about IMANT's approach to hedging in various investment categories.

IMANT conducts an asset liability review on three-year cycle; foreign currency policy will be considered during the next review, scheduled for the fall of 2015.

1.12 Vancouver Whitecaps Football Club + UBC Athletics: National Soccer Development Centre | Field House (Vancouver)

The Committee Chair reported that the Board 3 approval request was reviewed for the Committee; the presentation at Committee included information about proposed design enhancements and costs associated with the required relocation of utilities.

The following resolution, forwarded at the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors grants BOARD 3 approval for the National Soccer Development Centre Field House project, subject to construction tenders being received at or below budget based on 80% of tenders, with a funding release of \$15,383,000 to undertake and complete construction.

Core Capital Costs	\$21,669,000
Additional Relocation Costs	\$4,225,000
Preliminary Operating Budget Schedule	see report
Funding Release	\$15,383,000

CARRIED

1.13 Tall Wood Student Residence | Brock Commons Phase 1 (Vancouver)

The Committee Chair reported that the Board 2 approval request was reviewed for the Committee, and provided a summary of the information received during that presentation.

The following resolution, forwarded at the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *Board of Governors grants BOARD 2 approval for the Tall Wood Student Residence project, with authorization to issue the development permit and a funding release of \$1,500,000 to complete working drawings and tender documents.*

Capital Budget	\$47,750,000
Operating Budget	see report
Revised Schedule	
Program	
Authorization to issue Development Permit	
Proceed to working drawings and tender	
Funding Release	\$1,500,000

CARRIED

1.14 Gage South Student Residence (Vancouver)

The Committee Chair reported that the Board 1 approval request was reviewed for the Committee, and provided a summary of the information received during that presentation.

He noted that the Committee had raised the possibility that students would not be willing to live in the proposed micro units, and had been assured that design for the units incorporates the ability to combine them into larger units.

The following resolution, forwarded at the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 1 approval for the Gage South Student Residence project with a funding release of \$1,000,000 to undertake schematic design.*

Preliminary Capital Budget	\$69,700,000
Preliminary Operating Budget	see report
Preliminary Schedule	
Preliminary Program	
Architect	
Proceed to schematic design	
Funding Release	\$1,000,000

CARRIED

1.15 Indian Residential Schools History & Dialogue Centre (Vancouver)

The Committee Chair reported that the Board 1 approval request was reviewed for the Committee, and provided a summary of the information received during that presentation.

He noted that the project speaks to all aspects of the University's strategic plan (including enhanced student learning), and also supports the Education for Reconciliation and Museums & Archives recommendations of the *Truth & Reconciliation Commission of Canada Final Report*.

At the Board meeting, Governors discussed the need to provide appropriate supports for visitors to the Centre that may be overwhelmed or (re)traumatized by the information presented.

The importance of the Centre during a time of increasing awareness of the ongoing impacts of the residential school experience was acknowledged, and the potential for outreach provincially, nationally and internationally through digitization of assets was briefly discussed.

The following resolution, forwarded at the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 1 approval for the Indian Residential Schools History & Dialogue Centre project, with a funding release of \$500,000 for schematic design.*

Preliminary Capital Budget	\$5,500,000
Preliminary Operating Budget	\$44,686
Project in Principle	
Location	
Program	
Consultant Selection	
Schedule	
Proceed to Schematic Design	
Funding Release	\$500,000

CARRIED

1.16 Policy #114 (Donations)

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves amendments to Policy #114 (Donations), to be named "Fundraising and Acceptance of Donations", effective June 9, 2015.*

CARRIED

1.17 Appointments | Advisory Urban Design Panel

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following appointments to the Advisory Urban Design Panel:*

- ***Interim appointment of Ronald Kellett as UBC faculty representative, to January 2016;***
- ***Appointment of Walter Francl as an AIBC nominee, for a term to expire in June 2017;***
- ***Appointment of Maurice Pez as development industry representative, for a term to expire in September 2017; and,***
- ***Reappointment of Jane Durante as BCLSA nominee for a final term to expire September 2017.***

CARRIED

1.19 UBC Energy and Water Services – Proposed Advisory Board (Vancouver)

The Board of Governors received this Report for information.

1.20 Endowment Status Report as at March 31, 2015

The Board of Governors received this Report for information.

1.21 Establishment of New Endowments

The Board of Governors received this Report for information.

1.22 Board 4 Report | Allard Hall Faculty of Law

The Board of Governors received this Report for information.

1.25 Master of Architecture and Master of Landscape Architecture

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves tuition proposal for the dual degree option in Master of Architecture and Master of Landscape Architecture.*

CARRIED

1.26 UBC Okanagan Engineering Society Student Fee

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves a fee of \$30 per term (\$60 total per academic year) for all UBC Okanagan Engineering students, to fund the activities of the UBCO Engineering Society.*

CARRIED

1.27 UBC Alma Mater Society Fee Collection 2015-2016 Academic Year - Constituencies

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves fee changes for Constituencies the UBC Alma Mater Society for the 2015-2016 academic year.*

CARRIED

2. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

2.1 Student Financial Support Year-End Report

The Committee Chair reported that the Committee received and discussed a presentation reviewing financial support for UBC students over the 2014-2015 academic year (May 2014-April 2015), and key initiatives planned for 2015-2016.

2.2 UBC Development & Alumni Engagement Campaign Year-End Report

The Committee Chair reported that the Committee received and discussed a presentation of year-end Campaign results (as at March 31, 2015) for information.

Highlights of the information received included a 200% increase in alumni participation in various UBC programs, and the significant financial contributions made by UBC students, faculty, and staff.

2.3 *Workplace Practices at UBC: Focus on People* | Year 7 Benchmark Report

The Committee Chair reported that the Committee received the presentation for information; included were highlights of the previous year and areas of focus planned for the coming year.

2.4 Policy 71 – Consultation with Students about Tuition and Mandatory Fees

The Committee Chair reported that University Council presented this Report to the Committee, at which time he explained the proposed amendments will establish an environment of informed student consultation with regard to tuition and mandatory fees, increase transparency, and provide greater consistency across faculties.

Following this meeting, the proposed policy will be published with a call for comments from the broader University community.

Feedback will be evaluated and incorporated into the policy as appropriate, after which the Committee will have another opportunity to review the policy before making its recommendation to the Board of Governors.

2.7 Naming of Campus Facilities

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following Class 1 Facility Naming recommendations from the Naming Committee for UBC's Vancouver campus:*

- ***“Wesbrook Community Centre” for the community centre Neighbourhood Amenity under construction in Brockhouse Park in the Wesbrook Place neighbourhood***
- ***“Ken Woods Field” for the renovated Wolfson Field West* (Wolfson Field East to become “Wolfson Field”)***

CARRIED

* Subject to review by the Province in relation to the Naming Privileges Policy

2.8 Western Canadian Universities Marine Sciences Society (WCUMSS) Reappointments

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following reappointments to the Western Canadian Universities Marine Sciences Society (WCUMSS) Management Council:*

- ***Dr. Robert Shadwick (UBC Department of Zoology) for the period July 1, 2015 to June 30, 2017; and,***
- ***Dr. Simon Peacock (Dean of the Faculty of Science) for the period July 1, 2015 to June 30, 2017.***

CARRIED

2.9 Notable Distinctions

Profiles of the following scholars were received for information:

- Dr. Dominic McIver Lopes, Professor, Philosophy, Faculty of Arts
- Dr. David Sweet, Professor, Oral Biological & Medical Sciences, Faculty of Dentistry
- Dr. Peter Ostafichuk, Professor, Mechanical Engineering, Faculty of Applied Science

2.10 *alumni UBC* Activity Update

This Report was received by the Board of Governors for information.

2.11 Deaccession of Works of Art and/or Cultural Materials for the Morris and Helen Belkin Art Gallery

This Report was received by the Board of Governors for information.

3. AUDIT COMMITTEE

3.1 UBC Financial Statements (Consolidated) as at March 31, 2015

Financial Statements were approved by the Audit Committee on June 2, 2015, and electronically by the Board of Governors on June 4, 2015; circulated for information.

5. LEARNING & RESEARCH COMMITTEE

5.1 Senate Recommendations

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors concurs with the following:*

a. Recommendations resulting from Vancouver Senate meetings of April 15, 2015 and May 13, 2015, effective June 9, 2015.

b. Recommendations resulting from Okanagan Senate meetings of April 22, 2015 and May 14, 2015, effective June 9, 2015.

CARRIED

5.2 Endowment Variations

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors concurs with the following:*

- a. From the “Spouge Family Bursary in Dentistry Endowment” to the “John and Pam Spouge Bursary in Dentistry Endowment Fund”***
- b. From the “Hotson Bakker Boniface Haden Scholarship in Urban Design Endowment Fund” to the “DIALOG Scholarship in Urban Design”***
- c. From the “CanWest Global Visiting Professor Endowment Fund” to the “Asper Visiting Professor Endowment Fund”***
- d. From the “Montalbano Professorship in Leadership Studies: Women and Diversity Endowment Fund” to the “Montalbano Professorship in Leadership Studies: Gender and Diversity Endowment Fund”***

CARRIED

ADJOURNMENT

Members were advised of the following regular meetings, in accordance with the approved UBC Board of Governors schedule:

- September 18, 2015 – Standing Committees
- September 28, 2015 – Dinner
- September 29, 2015 – Board of Governors Meeting

The following resolution was moved:

IT IS HEREBY RESOLVED that *the June 9, 2015 meetings of the UBC Board of Governors be adjourned.*

CARRIED