



The University of British Columbia
Board of Governors
MINUTES

Tuesday, September 29, 2015
8:30 a.m. – 1:30 p.m.
Okanagan Campus
UNC200 University Centre
3333 University Way
Kelowna

In Attendance: Board Members

Chancellor Lindsay Gordon
Interim President Martha Piper
Acting Board Chair Alice Laberge
Ms. Birgit Bennett
Ms. Shannon Dunn
Mr. Darran Fernandez
Dr. Kenneth Fung
Ms. Celeste Haldane
Dr. Richard Johnston
Ms. Veronica Knott
Mr. Jeffrey Krupa
Dr. Darrin Lehman *(by telephone)*
Ms. Fiona Macfarlane *(by telephone)*
Mr. Lane Merrifield
Mr. Douglas Mitchell
Mr. John Montalbano
Mr. Greg Peet
Mr. Alan Shuster
Dr. Michael Treschow
Ms. Julie Van de Valk

Administration

Dr. Deborah Buszard
Ms. Lisa Castle
Dr. Louise Cowin
Dr. John Hepburn
Mr. Hubert Lai
Ms. Barbara Miles
Dr. Angela Redish
Mr. Andrew Simpson

Board Secretary

Ms. Reny Kahlon

Regrets: Mr. David Sidoo

REMARKS

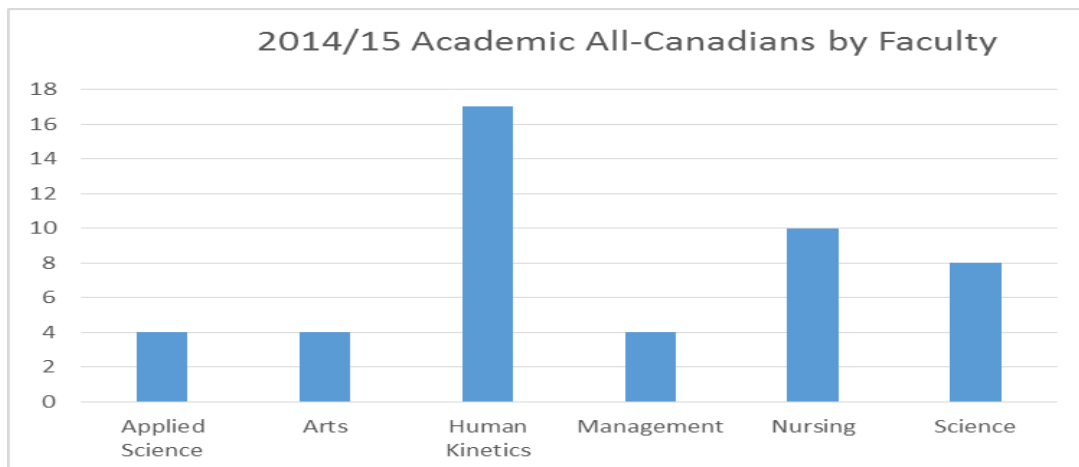
The Acting Chair of the Board of Governors called the September 29, 2015 Board of Governors Meeting to order.

In her opening remarks, the President stressed the importance of enhancing and supporting UBC's research program, of continuing to improve the student experience, and of strengthening relationships with government at all levels. She also spoke of UBC's Centennial, a celebration of 100 years at the Vancouver campus, and of the 10-year anniversary being celebrated at the Okanagan campus.

The Chancellor provided an update on the search for UBC's 15th President and Vice-Chancellor. (An update will be provided at each meeting of the Board of Governors.)

The Acting Board Chair reaffirmed the Board's commitment to accountability and transparency, and expressed the Board's appreciation for feedback and suggestions received from students.

Director of Athletics at the Okanagan campus, Mr. Rob Johnson presented several Okanagan Heat Athletes (including Academic All-Canadians) to the Board of Governors.



1. LEARNING & RESEARCH COMMITTEE

1.1 Okanagan Campus Update

The Deputy Vice-Chancellor's presentation provided an overview of the Okanagan student population, projected enrolment over the next 10 years, and research-related planning and projections, as well as information about supports for Aboriginal students and increasing inclusion of Aboriginal issues within Okanagan curriculum and public programming.

Also included was an update regarding transportation and access to the Okanagan campus (pedestrian, cycling, vehicle). The DVC noted for the Board's information that construction of John Hindle Drive will result in the creation of a physical barrier between the Okanagan campus and an adjacent private road.

Board members commented on UBC's [Centre for Excellence in Indigenous Health](#) (in the Faculty of Medicine) and the [agreement signed at the Okanagan campus with the Okanagan Nation Alliance](#) on September 28, 2015.

Board members encouraged the Administration to continue to engage with government regarding support for Aboriginal masters and doctoral students, and to explore additional funding options for the Aboriginal Access program.

The Board received a presentation from **Tom Macauley, President of the UBC Students' Union Okanagan** (UBCSUO), asking the Board of Governors to make expansion of the Library the top priority for the Okanagan campus. Student feedback has been sought throughout the design process.

The Board learned that the UBCSUO has established programs to welcome and integrate international students attending UBC's Okanagan campus; these programs are intended to enhance the cross-cultural understanding of both international and domestic students.

Two of the faculty members profiled under Notable Distinctions were presented to the Board:

- **Ms. Tracey Hawthorn**, WRAP Coordinator and Thrive Organizer; Canadian Association of University Business Officers (CAUBO) awarded Thrive: Building Positive Mental Health for All first prize in their Quality and Productivity category; presented with the Deputy Vice-Chancellor and Principal's Award of Excellence in 2014
- **Dr. Stephen Porter**, Professor, Psychology, Irving K. Barber School of Arts & Sciences; UBC Okanagan Senior Faculty Award for Teaching Excellence & Innovation; Recipient of the 2015 Canadian Psychological Association Award for Distinguished Contributions to Education and Training in Psychology

It was noted for the Board that Governor Jeffrey Krupa co-authored a paper entitled 'Integration of photonic nanojets and semiconductor nanoparticles for enhanced all-optical switching', recently published in *Nature Communications*.

1.2 Faculty Presentations

The Board received two faculty presentations at this meeting.

Regional Socio-Economic Development Institute and Wine Research

Presenter: Dr. Roger Sugden, Dean, Faculty of Management, Okanagan

The presentation provided information about the establishment of the Regional Socio-Economic Development Institute, and about potential benefits to various sectors of the regional economy. While the main focus of the presentation was the project entitled 'Position the British Columbia Wine Industry for International Growth' (in partnership with KEDGE Business School in Bordeaux, France), involvement across many sectors is anticipated.

The presentation touched briefly on a project conducted in collaboration with University of Cambridge, an occupational history of the Okanagan since the late 19th century which seeks to use occupational history to stimulate Okanagan citizens to think about regional economic strategies for the future.

Okanagan Aboriginal Communities

Presenter: Jeannette Armstrong, Assistant Professor, Indigenous Studies
CRC In Okanagan Indigenous Philosophy , Irving K. Barber School of Arts and Sciences, Okanagan

The presentation provided information about the En'owkin Centre and affiliation agreements in place between the Centre and UBC.

Also acknowledged were the benefits of incorporating indigenous philosophies, practices, and ways of knowing throughout academic disciplines.

The challenges inherent in establishing agreements and programs were acknowledged; personal contact and two-way dialogue has been important in building respectful and reciprocal relationships between academics and Aboriginal communities in the Okanagan.

1.3 Senate Recommendations

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors concurs with recommendations arising from the Vancouver Senate meeting of September 18, 2015, effective September 29, 2015.*

CARRIED

1.4 Endowment Variations

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following requests for endowment variations, and the amended and restated endowment documentation, as recommended by the President and University Counsel:*

- a. Amendment of The College of Health Disciplines Principal's Endowment Fund Terms of Reference and the Endowment Deed governing the British Columbia Health Association Legacy Award Endowment Fund to change the name to "Interprofessional Health Education Endowment Fund" and to change the purpose to "support[ing] interprofessional health education activities".***

- b. Amendment of the Endowment Deed governing the Hughes Condon Marler : Architects Scholarship Endowment Fund to change the name to “HCMA Architecture + Design Scholarship Endowment Fund”.***
- c. Variation of the purpose of the Al Fisher Skiing Award Endowment Fund to allow the Fund to continue to support students who are members of the University’s Alpine or Nordic ski teams after the teams are reclassified as Competitive Clubs.***

CARRIED

1.5 Policy #85 Scholarly Integrity | Amendment to Procedures (Correction)

The Report was received for information.

1.6 Review of Committee Terms of Reference

Terms of Reference for the Committee were circulated; members were asked to review and provide any comments to the Board Secretary.

2. AUDIT COMMITTEE

2.1 UBC Financial Statements (Consolidated) Quarterly Report

The Board received financial statements as at June 30, 2015 for information (as received by the Audit Committee).

The Comptroller provided a brief review of the University’s financial position.

3. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

3.1 UBC Centennial Update

The Committee Chair reported that the Committee viewed a brief promotional video, to be played at all major UBC events in celebration of the Centennial, and received and discussed a presentation that reviewed the program of events, research themes, and other plans for the year-long celebration of academic life.

[UBC Centennial website](#)

3.2 Strategic Plan for Varsity Athletics (Vancouver)

The Committee Chair reported that the Committee received and discussed a presentation that reviewed the draft strategic plan for the Athletics Department.

The initial draft of the strategic plan was provided to the Board of Governors for information. Following a formal consultation period, the draft strategic plan will be revised to incorporate feedback received from University constituencies, and presented to the Board of Governors for consideration and approval in December 2015.

Upon approval of the strategic plan by the Board of Governors, the search process for new Athletics Department leadership will begin.

3.3 Campus Safety/Security

The Committee Chair reported that the Committee received a presentation that included a brief overview of previous reports to the Board of Governors with regard to safety and security on UBC campuses.

The Safety & Security Steering Committee has been established, and a Safety Working Group continues work towards implementation of priority actions identified at the Campus Safety Roundtable.

3.4 Policy #118 – Safety and Security Cameras

The Committee Chair reported that the Committee received an explanation of the intent of the proposed policy, which conforms to the guidance of the BC Information & Privacy Commissioner that public bodies should put comprehensive policies in place to ensure that their use of video surveillance is consistent with the *Freedom of Information & Protection of Privacy Act*.

Following this meeting, the policy will be published with a call for comments from the University community. Feedback from the community will be considered for incorporation into the policy; the policy will be presented to the Board of Governors for consideration and approval in February 2016.

3.7 Naming of Campus Facilities

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following Class 1 Facility Naming recommendations from the Naming Committee for UBC's Vancouver campus:*

- ***“Vancouver School of Theology” for the building located at 6015 Walter Gage Road (Somerville House)***

- ***“Engineering Student Centre” for the new building located at 2335 Engineering Road***
- ***“Taylor Learning Plaza” for the plaza located within the UBC Botanical Gardens***
- ***“Campus Energy Centre” for the new facility for the district energy system***

CARRIED

3.8 Policy #13 | Serving and Consumption of Alcohol at University Facilities and Events

The Report was received for information.

3.9 Notable Distinctions | Teaching, Research, Service

The Report, including profiles of the following scholars, was received for information:

- Dr. Ray Taheri, Senior Instructor, School of Engineering (*Teaching* category)
Faculty of Applied Science, Okanagan
- Dr. Stephen Porter, Professor of Psychology (*Teaching* category)
Irving K. Barber School of Arts and Sciences, Okanagan
- Dr. Nancy Holmes, Associate Professor, Creative Writing (*Service* category)
Faculty of Creative Writing & Critical Studies, Okanagan
- Dr. Abbas Milani, Associate Professor, School of Engineering (*Research* category)
Faculty of Applied Science, Okanagan

3.10 alumni UBC Activity Update

The Report was received for information.

3.11 Review of Committee Terms of Reference

Terms of Reference for the Committee were circulated; members were asked to review and provide any comments to the Board Secretary.

**JOINT: FINANCE & PROPERTY COMMITTEE
PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE
LEARNING & RESEARCH COMMITTEE**

3.5 UBC Okanagan Campus Plan

The Board watched a short video about 10th anniversary celebrations on the Okanagan campus.

The [Okanagan Campus Plan](#) presentation reviewed key elements of the Plan, a long-term, 20-year planning framework for future capacity increases (programming, infrastructure).

In response to concerns expressed by Board members about the proposed Research/Innovation Precinct, the Administration explained that considerable research has been done to understand the components necessary for success, and reassured the Board that a solid business plan for the Precinct would be established. The Deputy Vice-Chancellor added that the Precinct, already attracting interest from potential partners, will provide space for UBC research; large-scale industrial research space is currently being rented to fill this need.

Also considered was the importance of achieving 'critical FTE mass' in programs such as engineering and management.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the UBC Okanagan Campus Plan as circulated.*

CARRIED

4. FINANCE & PROPERTY COMMITTEE

The Committee Chair informed the Board that the Endowment Responsible Investing Policy Committee will consider divestment proposals received from UBC faculty and UBC students and provide an update to the Board of Governors at the December 2015 meeting, through the Finance & Property Committee.

4.1 Staff Pension Plan (SPP)

Quarterly Plan Report

The Committee Chair reported that the Committee received and discussed the Quarterly Plan Report presentation. The Plan continues to be adequately funded in terms of meeting obligations to the members.

Release of long-expected government regulations specifically addressing the targeted benefit structure of the SPP is anticipated in the near term.

SPP Governance Review

The Committee Chair reported that the Committee received an updated with regard to the SPP governance review requested by the Board of Governors. The review, originally scheduled for 2015, was deferred pending the release of new pension regulations (effective September 30, 2015); the governance review will be completed and an update presented to the Board of Governors in April 2016.

4.2 UBC Investment Management Trust (IMANT) Quarterly Review

The Committee Chair reported that the Committee received for information the UBC IMANT quarterly report as of June 30, 2015.

4.4 International Undergraduate Tuition – Update on Consultation Process

The Committee Chair reminded the Board of the resolution approved in May 2015, directing the Administration to investigate the rationale for and potential implementation strategies by which to achieve increases to international undergraduate tuition reported that the Committee has discussed international undergraduate tuition regularly over past year.

An update on the ongoing process of consultation was provided at this meeting; a recommendation will be presented for the Board's consideration and approval in December 2015.

The Board of Governors received a presentation from the President and Vice-President Academic of the UBC Alma Mater Society; the presentation outlined the process by which the student engagement plan was developed and reviewing goals for student consultation; consultation reports will be available on the [AMS website](#).

The Vice-President Students provided information about improvements to the student consultation and engagement process over the past year, noting that consultation is being conducted as per amendments to Policy 71 (achieved in collaboration between students and University Administration), in advance of Board approval of the amended policy.

4.7 Capital Projects Report | Vancouver and Okanagan

The Committee Chair reported that the Committee received the capital projects report for information; it includes a review of recently completed projects, and projects currently in construction, in design and in planning.

4.8 Tall Wood Student Residence | Brock Commons Phase 1 (Vancouver)

The Committee Chair informed the Board that during review of this Board 3 approval request at Committee, changes to the capital budget for the project were reported, and supported by the Committee. He noted, however, an additional increase to the capital budget is included in the approval request before the Board at this meeting.

The Administration explained that while a portion of the increased costs is related to the increased overall value of the project (IICs, permits, taxes, etc.), the bulk of the increases are a result of general increases in construction costs (including additional code requirements), the current value of the Canadian dollar against the US dollar, and the high volume of construction taking place in Vancouver.

The CEO of UBC Properties Trust explained that the schedule calls for construction of the concrete core over the winter months, with erection of pre-fabricated wood components scheduled to begin in May. If necessary, overtime will be implemented to meet the May wood construction start date; potential overtime costs are included in the construction budget.

The contractor is responsible for maintaining weather integrity, and will be installing a concrete topping immediately after the wood frame for each floor is added. It was noted for the Board's information that the contractor also has a \$325,000 contingency available for temporary weather protection as needed during construction.

An additional \$1.3M contingency is included in the project budget; the Administration expressed confidence that with Board approval of the capital budget increase for the project (reflecting tenders as received), it will be sufficient to manage any issues that arise during construction.

The Administration assured the Board that 100% of the costs related to wood construction have been funded by external parties, noting that costs for a conventional concrete building would be similar in the current construction climate. The Board was also assured that once a tendered contract is awarded, the contract is firm at the tendered price.

The Administration confirmed that provincial funding is firm, and will be announced following Board approval at this meeting.

Also discussed briefly was student consultation around residence aspects of the project, such as functionality/livability, and communication to students about fire and water risks particular to wood construction. The Administration is confident that risk mitigation strategies planned for the project (both during and after construction) are sufficient, noting that building code safety requirements have been met and exceeded; extra precautions will be taken in a number of areas to be certain the project has a high margin of safety.

Board members requested additional assurances with regard to risks related to possible delays resulting from wood construction. The Administration explained that the project will incur relatively low interest costs in the period between construction of the concrete core and construction of the wood frame, should there be a delay during that time, adding that full occupancy has been achieved in other student residence projects with a January opening.

The Administration continues to recommend approval of the project, noting that the *pro forma* indicates that the project will generate revenue as early as the fourth year after construction.

The following resolution (as amended), forwarded at the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants:*

- a. BOARD 3 approval for the Tall Wood Student Residence project at a revised total project cost of \$51.525 million (based on 85% construction tenders received), with a final funding release of \$49.275 million to undertake and complete construction.***
- b. Approval for an internal loan of up to \$47.1 million at 5.75% annual interest paid back over 30 years from housing rental revenue.***

Capital Budget	\$51,525,000
Operating Budget	see report
Schedule	
Program	
Award construction contracts	
Funding Release	\$49,275,000

Abstained: V. Knott, J. Krupa **CARRIED**

4.9 Undergraduate Life Sciences Teaching Labs Renewal (Vancouver)

The Committee Chair reported that the Board 2 (revised) approval request was reviewed for the Committee.

The Board 2 approval request has been amended to increase the internal loan to absorb a reduction in provincial funding, and to permit renovations of the swing space associated with the project.

The Board was informed that Treasury Board has confirmed the provincial funding commitment.

The following resolution, forwarded at the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants:*

- a. Revised BOARD 2 approval for the Undergraduate Life Sciences Teaching Labs project;***
- b. Approval to revise the funding plan based on a revised Provincial contribution; and,***
- c. Approval to proceed with swing space renovations in advance of a Board 3 approval request for the full renewal work in June 2016.***

Capital Budget	\$80,000,000
Operating Budget	\$1,426,224
Revised Funding Plan Schedule Program Commence swing space renovations	
Funding Release	none requested at this stage

CARRIED

4.10 Quantum Matter Institute (QMI) Advanced Materials and Process Engineering Laboratory (AMPEL) (Vancouver)

The Committee Chair reported that the Board 3 approval request was reviewed for the Committee, and noted for the Board's information that the fundraising goals for the project are at risk of being unmet.

The following resolution, forwarded at the recommendation of the Finance & Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants:*

- a. Revised BOARD 3 approval for the Quantum Matter Institute (QMI) / Advanced Materials and Process Engineering Laboratory (AMPEL) project with a revised capital budget of \$30.269 million and a funding release of \$3.068 million to complete research space fit-out in accordance with a new funding contribution from the Canada First Research Excellence Fund (CFREF).***
- b. Approval for a fundraising bridging loan of up to \$4.8 million at 3.9% annual interest, to be paid back over four (4) years.***

Revised Capital Budget	\$30,269,000
Revised Operating Budget	\$449,144
Revised Schedule	
Funding Release	\$3,068,000

CARRIED

4.11 Sports Medicine Centre (Vancouver) – Revised Phasing & Financing Plan Update

The Committee Chair reported that the Committee received the report for information.

4.12 Master of Public Policy & Global Affairs Tuition Schedule Amendment

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves amendments to the tuition proposal for the Master of Public Policy & Global Affairs program, making the tuition payable in five (5) installments during the two years of study – \$8,600 per installment for domestic students and \$13,400 per installment for international students – effective for students commencing studies in this program on or after the 2015 winter session.

CARRIED

4.13 Alma Mater Society (AMS) Student Fees

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves the following changes to the scope of fees:

- **As of Winter 2015, Vantage College students will be integrated into their respective program-related undergraduate society and associated fees will apply.**
- **As of Winter 2015, Entry-to-Practice Doctor of Pharmacy students will be integrated into the Pharmacy Undergraduate Society and have the associated fees applied.**

CARRIED

4.14 Dentistry Clinical Fees – Correction

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves a technical change which serves to correct omissions in the tuition and mandatory fee schedules included in previous years' submissions where the Clinic Fees and Patient Innovation Fees of international students in the Combined Master of Science in Craniofacial Science/Diploma in Clinical Dental Specialty and the Combined Doctor of Philosophy in Craniofacial Science/Diploma in Clinical Dental Specialty programs were inadvertently combined with those for domestic students.

CARRIED

4.15 Deferred

4.16 Endowment Status Report as at June 30, 2015

The Report was received for information.

4.17 Establishment of New Endowments

The Report was received for information.

4.18 Faculty Pension Plan (FPP) Plan Summary and Audited Financial Statements

UBC Faculty Pension Plan Financial Statements for the year ending December 31, 2014 were received for information.

4.19 Staff Pension Plan (SPP) Plan Summary and Audited Financial Statements

UBC Staff Pension Plan Financial Statements for the year ending December 31, 2014 were received for information.

4.20 UBC-Controlled, Affiliated or Related Organizations, Major Campus Tenancies & Off-Campus Properties Annual Report

The Report was received for information.

4.21 Review of Committee Terms of Reference

Terms of Reference for the Committee were circulated; members were asked to review and provide any comments to the Board Secretary.

5. EMPLOYEE RELATIONS COMMITTEE

5.1 Review of Committee Terms of Reference

Terms of Reference for the Committee were circulated; members were asked to review and provide any comments to the Board Secretary.

5.2 Appointment | Associate Vice-President Finance & Operations, Okanagan

Noted for the record: On July 27, 2015, the Board of Governors electronically approved the appointment of Mr. Rob Einarson as Associate Vice-President Finance & Operations, Okanagan campus, commencing September 7, 2015.

5.3 Collective Agreement | UBC and CUPE 116

Noted for the record: The Collective Agreement between UBC and CUPE 116 (Vancouver) was ratified by the Employee Relations Committee on June 10, 2015, and approved electronically by the Board of Governors on June 15, 2015; circulated for information.

5.4 Collective Agreement | UBC and CUPE 2950

Noted for the record: The Collective Agreement between UBC and CUPE 116 (Vancouver) was ratified electronically by the Employee Relations Committee on June 22, 2015, and approved electronically by the Board of Governors on June 29, 2015; circulated for information.

6. GOVERNANCE COMMITTEE

6.1 Standing Committee Membership

Circulated for information: Membership of the Standing Committees, approved electronically by the Board of Governors on September 17, 2015.

7. EXECUTIVE COMMITTEE

7.1 Presidential Search Committee | Update

Noted for the record: At the recommendation of the Executive Committee, and pursuant to s27(2)(f) of the *British Columbia University Act*, the Board of Governors on September 10, 2015 approved (via email) the Terms of Reference for the recommendation and selection of candidates for the position of President and Vice-Chancellor of The University of British Columbia.

Terms of Reference for the Presidential Search Committee were approved by the Vancouver Senate on September 17, 2015 and by the Okanagan Senate on September 24, 2015.

ADJOURNMENT

The following resolution was moved:

IT IS HEREBY RESOLVED that *the September 29, 2015 meeting of the UBC Board of Governors be adjourned.*

CARRIED