



The University of British Columbia
Board of Governors
AGENDA

Monday, February 15, 2016
8:30 a.m. – 10:15 a.m.
Vancouver Campus
Robert H. Lee & Family Boardroom
The Robert H. Lee Alumni Centre
6163 University Boulevard

REMARKS Chair | Chancellor | President

8:30 a.m.-8:45 a.m.

6. FINANCE COMMITTEE

8:45 a.m.-9:00 a.m.

Chair: Mr. Greg Peet **Members:** Board Chair Stuart Belkin, Ms. Sandra Cawley, Ms. Shannon Dunn, Mr. Darran Fernandez, Chancellor Lindsay Gordon, Dr. Richard Johnston, Ms. Veronica Knott, Mr. Jeffrey Krupa, Ms. Fiona Macfarlane, Interim President Martha Piper, Mr. Alan Shuster, Mr. Kevin Smith, Dr. Michael Treschow

Guest: Mr. Alex Hemmingway, Divest UBC

<p>6.7 Sustainable Future Fund Divestment from Fossil Fuels</p> <p>A. Simpson P. Smailes</p>	<p>APPROVAL (10 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors:</p> <ul style="list-style-type: none"> <i>i. Establish a Sustainable Future Fund within the Endowment that incorporates non-financial objectives for high environmental, social and governance issues including a portfolio mandate for low carbon emissions. The Sustainable Future Fund will provide an alternative investment choice for donors who may direct their past or future contributions to the Endowment.</i> <i>ii. Seed the Sustainable Future Fund with an initial allocation of \$10 million to be transferred from the Trek Endowment.</i> <i>iii. Not support the Fossil Fuels Divestment proposal, but direct the Endowment Responsible Investing Policy Committee to continue to evaluate investment alternatives for the Endowment that could improve ESG objectives within UBC's fiduciary mandate.</i>
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1. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

9:00 a.m.-9:05 a.m.

Chair: Dr. Michael Treschow **Members:** Board Chair Stuart Belkin, Ms. Birgit Bennett, Ms. Shannon Dunn, Chancellor Lindsay Gordon, Mr. Jeffrey Krupa, Dr. Darrin Lehman, Ms. Fiona Macfarlane, Mr. Lane Merrifield, Interim President Martha Piper, Mr. Alan Shuster, Mr. David Sidoo, Ms. Julie Van de Valk

<p>1.1 Annual Enrolment Report 2014-2015 (Vancouver and Okanagan)</p> <p>A. Redish D. Buszard C. Mathieson P. Ratner K. Ross</p>	<p>Information</p>	<p>Received for information at the February 2, 2016 Committee meeting</p> <p>Overall, UBC enrolment remains above the provincially funded domestic enrolment target.</p> <p>The long-term enrolment objectives for both campuses are in alignment with UBC's strategic plan.</p>
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2. PROPERTY COMMITTEE

9:05 a.m.-9:25 a.m.

Chair: Mr. Greg Peet **Members:** Board Chair Stuart Belkin, Ms. Sandra Cawley, Ms. Shannon Dunn, Mr. Darran Fernandez, Chancellor Lindsay Gordon, Ms. Celeste Haldane, Dr. Richard Johnston, Ms. Veronica Knott, Interim President Martha Piper, Mr. David Sidoo, Mr. Kevin Smith, Dr. Michael Treschow

<p>2.1 Capital Projects Update Vancouver and Okanagan</p> <p>A. Redish D. Buszard A. Simpson P. Steenkamp P. Ratner J. Metras J. Burns P. Smailes M. White A. Poettcker</p>	<p>Information</p>	<p>Received for information at the February 2, 2016 Committee meeting</p> <p>Status update on current capital projects and capital priorities in planning. This includes details on major capital building projects (>\$2.5 million) as well as a summary of routine capital renewal and renovation projects (<=\$2.5 million).</p> <p>Information on Infrastructure Impact Charge (IIC) projects and Information Technology (IT) projects is also included.</p>
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<p>2.2 Sports Medicine Centre (Vancouver)</p> <p>A. Redish A. Simpson J. Metras P. Smailes M. White A. Poettcker D. Kelleher</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant BOARD 2 approval for the Sports Medicine Centre project, with authorization to issue the development permit and a funding release of \$300,000 to complete working drawings and tender documents.</i></p> <table border="0"> <tr> <td>Capital Budget</td> <td>Revised Phase 1</td> <td>\$10,000,000</td> </tr> <tr> <td></td> <td>Revised Phase 2</td> <td><u>\$1,425,000</u></td> </tr> <tr> <td></td> <td>Total</td> <td>\$11,425,000</td> </tr> <tr> <td>Operating Budget</td> <td>Revised Phase 1</td> <td>\$47,500</td> </tr> <tr> <td></td> <td>Revised Phase 1+2</td> <td>\$72,500</td> </tr> </table> <p>Revised Schedule Revised Program Authorization to issue development permit Proceed to working drawings and tender</p> <p>Funding Release \$300,000</p> <p>Information Expenses to date \$172,000 Funding released to date \$500,000</p>	Capital Budget	Revised Phase 1	\$10,000,000		Revised Phase 2	<u>\$1,425,000</u>		Total	\$11,425,000	Operating Budget	Revised Phase 1	\$47,500		Revised Phase 1+2	\$72,500
Capital Budget	Revised Phase 1	\$10,000,000															
	Revised Phase 2	<u>\$1,425,000</u>															
	Total	\$11,425,000															
Operating Budget	Revised Phase 1	\$47,500															
	Revised Phase 1+2	\$72,500															
<p>2.3 Gage South Student Residence (Vancouver)</p> <p>L. Cowin A. Simpson J. Metras P. Smailes M. White A. Poettcker A. Parr</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant BOARD 2 approval for the Gage South Student Residence project, with authorization to issue the development permit and a funding release of \$1,000,000 to complete working drawings and tender documents.</i></p> <table border="0"> <tr> <td>Revised Capital Budget</td> <td>\$76,972,500</td> </tr> <tr> <td>Operating Budget</td> <td>see report</td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Revised Program</td> <td></td> </tr> <tr> <td>Authorization to issue development permit</td> <td></td> </tr> <tr> <td>Proceed to working drawings and tender</td> <td></td> </tr> </table> <p>Funding Release \$1,000,000</p> <p>Information Expenses to date \$330,000 Funding released to date \$1,000,000</p>	Revised Capital Budget	\$76,972,500	Operating Budget	see report	Schedule		Revised Program		Authorization to issue development permit		Proceed to working drawings and tender				
Revised Capital Budget	\$76,972,500																
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Proceed to working drawings and tender																	
<p>2.4 Transit Terminal/UBC Exchange (Vancouver)</p> <p>A. Simpson P. Steenkamp J. Metras M. White P. Smailes A. Poettcker</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant BOARD 2 approval for the Transit Terminal/UBC Exchange project with a funding release of \$1,000,000 to complete working drawings and tender documents and to commence construction on the interim bus exchange.</i></p> <table border="0"> <tr> <td>Revised Capital Budget</td> <td>\$21,750,000</td> </tr> <tr> <td>Operating Budget</td> <td>\$55,000</td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Authorization to issue development permit</td> <td></td> </tr> <tr> <td>Proceed to working drawings and tender</td> <td></td> </tr> <tr> <td>Commence construction of interim bus facility</td> <td></td> </tr> </table> <p>Funding Release \$1,000,000</p> <p>Information Expenses to date \$714,000 Funding released to date \$3,000,000</p>	Revised Capital Budget	\$21,750,000	Operating Budget	\$55,000	Schedule		Authorization to issue development permit		Proceed to working drawings and tender		Commence construction of interim bus facility				
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<p>2.5 Henry Angus Tower – Seismic Upgrade</p> <p>A. Redish A. Simpson R. Helsley R. Holton J. Metras M. White</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant BOARD 1, BOARD 2 and BOARD 3 approval for seismic upgrades to the Henry Angus Tower, with authorization to issue a development permit and release project funding of \$4,162,500 to complete working drawings and tender documents, and award of construction contracts, subject to tenders being at or below budget, based on 80% of tenders.</i></p> <p>Capital Budget \$4,162,500 Operating Budget n/a Schedule Project in Principle Program Authorization to issue development permit Proceed to working drawings and tender Award construction contracts Funding Release \$4,162,500</p> <p>Information Expenses to date \$359,950 Funding released to date \$0</p>
<p>3. JOINT: FINANCE COMMITTEE / PROPERTY COMMITTEE 9:25 a.m.-9:30 a.m. Chair: Mr. Greg Peet</p>		
<p>3.1 Annual Update on Infrastructure Impact Charge (IIC) and Community Amenity Charge (CAC) Plans for the Vancouver Campus</p> <p>P. Steenkamp A. Simpson A. Redish P. Smailes M. White J. Metras</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors:</i></p> <ul style="list-style-type: none"> • <i>approve the 2016-2017 Infrastructure Impact Charge (IIC) Expenditure Plan (\$8.4M) and the 2016-2017 Community Amenity Charge (CAC) Expenditure Plan (\$0M) within the 2016-2017 UBC Operating Budget approval; and,</i> • <i>request a review of UBC’s IIC and CAC policies, to be included in the comprehensive 2016 review of the UBC Land Use Plan and the Trek Endowment program.</i>
<p>4. LEARNING & RESEARCH COMMITTEE 9:30 a.m.-9:35 a.m. Chair: Dr. Richard Johnston Members: Board Chair Stuart Belkin, Ms. Birgit Bennett, Chancellor Lindsay Gordon, Ms. Veronica Knott, Mr. Jeffrey Krupa, Dr. Darrin Lehman, Mr. Lane Merrifield, Mr. Greg Peet, Interim President Martha Piper, Mr. Alan Shuster, Dr. Michael Treschow, Ms. Julie Van de Valk</p>		
<p>4.1 Academic Presentation Research Excellence at UBC</p> <p>J. Hepburn A. Redish D. Buszard</p>	<p>Information</p>	<p>NO DOCUMENTATION Received for information at the February 2, 2016 Committee meeting</p>
<p>5. JOINT: FINANCE COMMITTEE / LEARNING & RESEARCH COMMITTEE 9:35 a.m.-9:50 a.m. Chairs: Mr. Greg Peet, Dr. Richard Johnston</p>		
<p>5.1 Strategic Investment Funds Terms of Reference</p> <p>A. Redish D. Buszard C. Mathieson</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE LEARNING & RESEARCH COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors approve the creation of the Vancouver and Okanagan Strategic Funds to support the University’s ‘excellence’ goals, as outlined in the circulated document.</i></p>

<p>5.2 Vantage College Update</p> <p>A. Redish A. Simpson D. Buszard J. Fox P. Ratner</p>	<p>Information</p>	<p>Received for information at the February 2, 2016 Committee meeting</p> <p>Vantage One has been operational since 2014-2015 and now has 267 students in its second intake, representing close to 30 countries.</p>
<p>5.3 Non-Thesis-Based Graduate Program Tuition Increases for International Students</p> <p>A. Redish L. Cowin A. Simpson</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE LEARNING & RESEARCH COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve:</p> <ul style="list-style-type: none"> • An increase in tuition for new incoming international students effective May 1, 2016 and for the two succeeding academic years for the seven non-thesis-based graduate programs specified in Appendix A by: <ul style="list-style-type: none"> ○ A range of increases from 13.8% to 35.0%, for the seven programs specified in Appendix A, for 2016-17 ○ A range of increases from 13.8% to 35.0%, for the seven programs specified in Appendix A, for 2017-18 ○ A range of increases from 13.8% to 35.0%, for the seven programs specified in Appendix A, for 2018-19 • A maximum 3% increase in tuition per year until graduation from their current degree program for continuing international students, in the seven non-thesis-based graduate programs, specified in Appendix A, effective May 1, 2016, for students who entered their degree program on or after May 1, 2016 • A 2% increase in tuition for continuing international students, in the seven non-thesis-based graduate programs, specified in Appendix A, effective May 1, 2016, for students who entered their degree program prior to May 1, 2016
<p>6. FINANCE COMMITTEE 9:50 a.m.-10:15 a.m.</p> <p>Chair: Mr. Greg Peet Members: Board Chair Stuart Belkin, Ms. Sandra Cawley, Ms. Shannon Dunn, Mr. Darran Fernandez, Chancellor Lindsay Gordon, Dr. Richard Johnston, Ms. Veronica Knott, Mr. Jeffrey Krupa, Ms. Fiona Macfarlane, Interim President Martha Piper, Mr. Alan Shuster, Mr. Kevin Smith, Dr. Michael Treschow</p>		
<p>6.2 Endowment Spend Rate</p> <p>A. Simpson P. Smailes I. Burgess</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors:</p> <ol style="list-style-type: none"> approve an Endowment spend rate of 3.5% for fiscal year 2016-2017; direct the Administration to work closely with UBC IMANT and UBC Finance to generate an Endowment spend rate recommendation for the following three years, to be presented to the Board of Governors within the next year.

<p>6.4 Staff Pension Plan (SPP) Quarterly Report Governance Review</p> <p>L. Castle O, Cousineau</p>	<p>Information</p> <p>Presentation (5 min)</p> <p>Discussion (10 min)</p>	<p>As part of its regular duties, the UBC Staff Pension Plan Pension Board provides a Quarterly Plan Report to update the Board of Governors on key SPP developments, including member communications, risk management and funding status.</p> <p>The Board of Governors requested a governance review be conducted in 2015. The review was deferred pending the release of the new pension regulations. The new pension regulations came into force September 30, 2015, and the governance review will be completed once the pension regulator confirms the classification of the SPP and the funding rules that will apply in the next actuarial valuation as at December 31, 2016.</p>
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CONSENT AGENDA

Includes Consent Approval Items and Items received for Information

NOTE: Time will be allocated for discussion of specific **Consent Approval** and **Information** items upon request from a Governor.

1. People, Community & International Committee

1.2 [CONSENT APPROVAL REQUEST Policy #118 – Safety and Security Cameras](#)
Approval of Policy #118 (Safety and Security Cameras) as amended and circulated.

1.3 [CONSENT APPROVAL REQUEST Naming of Campus Facilities](#)

Approval of the following Class 1 Facility Naming recommendations from the Naming Committee for Orchard Commons, the mixed-use (student housing and academic) project under construction on Agronomy Road at West Mall:

- Orchard Commons, which would apply to the overall project including the two student residence towers and the academic college component
- Braeburn House, which would apply to the north residence tower
- Bartlett House, which would apply to the south residence tower
- UBC Vantage College, which would apply to the academic floors fronting Agronomy Road and in conformity with the name for the college previously approved by the Board of Directors

The Naming Committee also considered a request to name the new bus transit facility under development review:

- UBC Exchange, which would apply to the new arrival and departure facility for transit buses. The name has been closely reviewed by TransLink in the planning and design of the project

The final Class 1 request considered by the Naming Committee is recommended by the Development office as recognition of a donor:

- Sauder Family Garden, which would apply to a small open space adjacent the southwest corner of the Djavad Mowafaghian Center for Brain Health

1.4 [Notable Distinctions | Teaching, Research, Service](#)

Profiles of the following scholars circulated for information:

- Dr. Marla Gordon (Teaching category), Clinical Instructor, Dept. of Family Practice, Faculty of Medicine
- Ms. Dianna Mah-Jones (Service category), Clinical Associate Professor, Dept. of Occupational Science and Occupational Therapy, Faculty of Medicine
- Dr. Janet Werker (Research category), Professor, Dept. of Psychology, Faculty of Arts

1.5 [alumni UBC Activity Report](#)

As the *start an evolution* campaign drew to a close in September, the Robert H. Lee Alumni Centre stood out as one of its most prominent legacies and served as venue for some marquee events.

Engaged alumni continue to provide feedback on current programming and new directions, through their participation on the *alumni UBC* Advisory Council, and on regional leadership committees.

2. Property Committee

- 2.6 [CONSENT APPROVAL REQUEST UBC Okanagan West Campus Lands](#)
Approval of the consolidation of two UBC-owned parcels of land, zoned agricultural within the ALR, on the West Campus lands of UBC Okanagan.
- 2.7 [CONSENT APPROVAL REQUEST Advisory Urban Design Panel | Interim Appointment](#)
Approval of the interim appointment of Mr. Neil Guppy as staff representative to the Advisory Urban Design Panel, from March 2016 to June 2016.

4. Learning & Research Committee

- 4.2 **CONSENT APPROVAL REQUEST Senate Recommendations**
- [Recommendations resulting from the Okanagan Senate meeting of December 17, 2015 and January 28, 2016](#), effective February 15, 2016.
 - [Recommendations resulting from the Vancouver Senate meeting of January 20, 2016](#), effective February 15, 2016.
- 4.3 [CONSENT APPROVAL REQUEST Endowment Variation](#)
Approval of the name change of the St. John's – Charles C.C. Wong Memorial Fellowship Endowment Fund (the "Endowment Fund"), and approval of the amended and restated endowment documentation as recommended by the President and University Counsel.

6. Finance Committee

- 6.1 [Housing Action Plan Consultation Results Update](#)
Consultation results on the June 2015 proposed revisions to the Faculty Home Ownership Program for the Vancouver Campus.
- 6.3 [Non-Refundable Acceptance Deposit](#)
Approval of non-refundable acceptance deposits for:
- Master of Engineering Leadership
 - Master of Health Leadership & Policy
 - Doctor of Pharmacy Entry-To-Practice and Doctor of Pharmacy Flexible Programs
 - Non-Mandatory Fees for Doctor of Pharmacy Flexible Program
- 6.5 [Endowment Status Report as at November 30, 2015](#)
Circulated for information: The Endowment Status Report includes endowment funds administered under the University's Endowment Management Policy, Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation) and the SHFE endowment.
- 6.6 [Establishment of New Endowments](#)
Circulated for information: Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only.
- Under UBC Policy #113 (Endowment Management Policy), the Board of Governors has delegated authority to the President to approve, upon the recommendation of the University Counsel, the establishment of new endowment funds. Spending may begin upon execution of the endowment documentation by the President.

7. Governance Committee

7.1 [CONSENT APPROVAL REQUEST Staff Pension Plan \(SPP\) – Appointment](#)

Approval of Ms. Laura O’Neill as a University Appointed Board Member to the UBC Staff Pension Plan Board of Directors, from February 15, 2016 to December 31, 2019.

7.2 [CONSENT APPROVAL REQUEST Staff Pension Plan \(SPP\) – Appointment](#)

Approval of the the appointment of Mr. Barry Gros as Independent Chair of the UBC Staff Pension Plan Board of Directors, from February 15, 2016 to December 31, 2017.

7.3 [Conflict of Interest Administrator | Annual Report 2015](#)

The Code of Conduct for Members of the Board of Governors (the “Code”) calls for a written report on the administration of the Code to be submitted by the Conflict of Interest Administrator of the Board of Governors. The Honourable Kenneth J. Smith was the Conflict of Interest Administrator from January 1, 2015 to December 31, 2015; a copy of his report for the 2015 calendar year is attached.

8. Executive Committee

8.1 [CONSENT APPROVAL REQUEST](#)

[Policy #34 – Appointment and Extension of Appointment of Administrative Vice-Presidents](#)

Approval of Policy #34 (Appointment and Extension of Appointment of Administrative Vice-Presidents), effective immediately.

NOTE: This Policy #34 shall not apply to the selection of Advisory Committee members for Advisory Committees which have been convened prior to the approval date.

8.3 [Presidential Search Committee | Board-Appointed Members](#)

Approval of the substitution of Mr. Stuart Belkin for Ms. Celeste Haldane as one of three Board-appointed members to the Presidential Search Committee.

9. Audit Committee

9.2 [Financial Statements \(Consolidated\) Quarterly Report](#)

Financial Statements as at September 30, 2015, received by the Audit Committee, circulated for information.