



The University of British Columbia
Board of Governors
AGENDA

Thursday, April 14, 2016
8:30 a.m. – 12:30 p.m.
Vancouver Campus
Robert H. Lee Family Boardroom
3rd Floor, Robert H. Lee Alumni Centre
6163 University Boulevard

REMARKS

8:30 a.m.-8:45 a.m.

Presentations from representatives of faculty, students, staff and alumni

8:45 a.m.-10:30 a.m.

1. LEARNING & RESEARCH COMMITTEE

10:30 a.m.-11:15 a.m.

Chair: Dr. Richard Johnston Members: Ms. Veronica Knott, Mr. Jeffrey Krupa, Dr. Darrin Lehman, Ms. Fiona Macfarlane, Mr. Lane Merrifield, Mr. Alan Shuster, Dr. Michael Treschow, Ms. Julie Van de Valk

The Committee Chair will report on the following items, received for information at the Committee meeting:

- 1.1 [Flexible Learning | Focus on Online Learning and edX](#)
- 1.2 [UBC Innovation \(UILO, e@UBC, UBC Research Innovation\)](#)

1.3 Academic Presentation:
Faculty of Medicine
A. Redish

APPROVAL
Presentation
(15 min)
Discussion
(15 min)

Presenter: Dr. Dermot Kelleher, Dean, Faculty of Medicine

2. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

11:15 a.m.-11:25 a.m.

Chair: Dr. Michael Treschow Members: Ms. Shannon Dunn, Mr. Darran Fernandez, Mr. Jeffrey Krupa, Dr. Darrin Lehman, Ms. Fiona Macfarlane, Mr. Lane Merrifield, Mr. David Sidoo, Ms. Julie Van de Valk

The Committee Chair will report on the following item, received for information at the Committee meeting:

- 2.1 [alumni UBC Update](#)
- 2.2 [International Recruitment Strategies and Initiatives](#)

3. FINANCE COMMITTEE

11:25 a.m.-11:55 a.m.

Chair: Mr. Michael Korenberg Members: Ms. Sandra Cawley, Mr. Darran Fernandez, Dr. Richard Johnston, Ms. Veronica Knott, Mr. Jeffrey Krupa, Ms. Beverlee Park, Mr. Alan Shuster, Mr. Kevin Smith, Dr. Michael Treschow

The Committee Chair will report on the following items, received for information at the Committee meeting:

- 3.1 [UBC Investment Management Trust \(IMANT\) Quarterly Review as at December 31, 2015](#)
- 3.2 [Staff Pension Plan \(SPP\)](#)
 - a. Governance Report & Compliance Checklist 2015
 - b. Annual Report

3.3a [Tuition Fees 2016-2017](#)

A. Redish
L. Cowin
D. Buszard
A. Simpson
C. Mathieson

APPROVAL
(5 min)

DECISIONS REQUESTED

AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that *the Board of Governors approve:*

- a. ***A 2% increase in tuition for all domestic students as specified in Schedule A, effective May 1, 2016; and, A range of increases from 2% to 3% for international students in graduate programs specified in Schedule A, effective May 1, 2016.***

<p>3.3b Non-Instructional Fees 2016-2017</p> <p>A. Redish L. Cowin D. Buszard A. Simpson C. Mathieson</p> <p>3.3c International Student Tuition for Dual-Degree Programs</p> <p>A. Redish L. Cowin A. Simpson P. Ratner K. Ross</p> <p>3.3d Master of Business Analytics (MBAN) Tuition</p> <p>A. Redish E. Eich H. Brock R. Helsley K. Lo</p>		<p>b. <i>According to the fee schedule attached and marked "Schedule B"*:</i></p> <p>i. <i>Tuition-related fees effective May 1, 2016</i></p> <p>ii. <i>Mandatory fees effective September 1, 2016</i></p> <p>*Schedule C has been approved by the President and the documents are circulated for information.</p> <p>c. <i>An increase in tuition for new incoming international students effective May 1, 2016 and effective May 1 for the two succeeding academic years for dual-degree graduate programs specified in Schedule A for 2016-2017, 2017-2018, and 2018-2019;</i></p> <p><i>A 3% increase in tuition per year until graduation from their current degree program for new international students in dual-degree graduate programs specified in Schedule A entering their degree programs in 2016-2017, 2017-2018, or 2018-2019; and,</i></p> <p><i>A 2% increase in tuition for continuing international students in dual-degree graduate programs specified in Schedule A, effective May 1, 2016, for students who entered their degree programs prior to May 1, 2016.</i></p> <p>d. <i>Tuition and fees for the new Master of Business Analytics program.</i></p>								
<p>3.4 UBC Budget 2016-2017</p> <p>A. Redish A. Simpson D. Buszard I. Burgess D. Shorthouse P. Ratner R. Einarson</p>	<p>APPROVAL Presentation (10 min) Discussion (10 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve:</p> <ul style="list-style-type: none"> • <i>Approve in principle the UBC 2016-2017 consolidated and operating budget, including the allocation for routine capital of \$59m; and,</i> • <i>Delegate to the Finance Committee approval of the final budget, which will incorporate the outcomes of the Faculty Association interest arbitration decision dated March 31, 2016.</i> 								
<p>3.5 Customer Relationship Management (CRM) System for Domestic and International Undergraduate Student Recruitment</p> <p>A. Redish A. Simpson C. Mathieson P. Ratner K. Ross J. Burns</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant BOARD 2 approval for a Customer Relationship Management (CRM) system for domestic and international undergraduate student recruitment, authorization for selection of a vendor solution, and a funding release of \$265,000 to complete the RFP phase.</p> <table border="0" style="width: 100%;"> <tr> <td style="text-align: right;">Capital Budget Envelope</td> <td style="text-align: right;">\$3,500,000</td> </tr> <tr> <td style="text-align: right;">Funding Release</td> <td style="text-align: right;">\$265,000</td> </tr> </table> <p>Information</p> <table border="0" style="width: 100%;"> <tr> <td style="text-align: right;">Expenses to date</td> <td style="text-align: right;">\$200,000</td> </tr> <tr> <td style="text-align: right;">Funding released to date</td> <td style="text-align: right;">\$250,000</td> </tr> </table>	Capital Budget Envelope	\$3,500,000	Funding Release	\$265,000	Expenses to date	\$200,000	Funding released to date	\$250,000
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<p>3.16 Canadian International Resources & Development Institute (CIRDI) – Ethiopia Supporting the Ministry of Mines (SUMM) Projects</p> <p>J. Hepburn</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED <i>that the Board of Governors approve the execution by UBC of a contribution agreement with Global Affairs Canada for CIRDI to undertake the project: Supporting the Ministry of Mines in Ethiopia, provided such agreement is in a form approved by the Office of the University Counsel.</i></p>																		
<p>4. JOINT: FINANCE COMMITTEE AND PROPERTY COMMITTEE Chairs: Mr. Michael Korenberg, Ms. Sandra Cawley</p>		<p>11:55 a.m.-12:00 p.m.</p>																		
<p>The Committee Chairs will report on the following item, received for information at the Committee meeting:</p>																				
<p>4.1 Capital Projects Update (Vancouver and Okanagan)</p>																				
<p>5.1 Totem Park Student Residence In-Fill Phase 2 (Vancouver)</p> <p>L. Cowin A. Simpson A. Parr J. Metras P. Smalles M. White A. Poettcker</p> <p>(moved from Property Committee)</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE and THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED <i>that the Board of Governors:</i></p> <ul style="list-style-type: none"> Grant BOARD 3 approval for the Totem Park Residence In-Fill Phase 2 project, with a final funding release of \$27.35 million to undertake and complete construction. Approve an internal loan of up to \$30.2 million at 5.75% annual interest paid back over 30 years from housing rental revenue. <table data-bbox="857 957 1451 1150"> <tr> <td>Capital Budget</td> <td>\$30,200,000</td> </tr> <tr> <td>Operating Budget</td> <td>see report</td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Program</td> <td></td> </tr> <tr> <td>Award construction contracts</td> <td></td> </tr> <tr> <td>Funding Release</td> <td>\$27,350,000</td> </tr> </table> <p>Information</p> <table data-bbox="792 1192 1149 1247"> <tr> <td>Expenses to date</td> <td>\$533,000</td> </tr> <tr> <td>Funding released to date</td> <td>\$2,850,000</td> </tr> </table>	Capital Budget	\$30,200,000	Operating Budget	see report	Schedule		Program		Award construction contracts		Funding Release	\$27,350,000	Expenses to date	\$533,000	Funding released to date	\$2,850,000		
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<p>5. PROPERTY COMMITTEE Chair: Ms. Sandra Cawley Members: Ms. Shannon Dunn, Ms. Celeste Haldane, Dr. Richard Johnston, Ms. Veronica Knott, Mr. Michael Korenberg, Mr. David Sidoo, Mr. Kevin Smith, Dr. Michael Treschow</p>		<p>12:00 p.m.-12:10 p.m.</p>																		
<p>5.2 Indian Residential School History & Dialogue Centre (Vancouver)</p> <p>A. Redish A. Simpson P. Steenkamp G. Averill L. Kesler J. Metras M. White A. Poettcker</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED <i>that the Board of Governors grant BOARD 2 approval for the Indian Residential School History & Dialogue Centre project, with authorization to issue a development permit and to complete working drawings and tender documents.</i></p> <table data-bbox="857 1625 1451 1852"> <tr> <td>Capital Budget</td> <td>\$5,500,000</td> </tr> <tr> <td>Operating Budget</td> <td>\$57,396</td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Program</td> <td></td> </tr> <tr> <td>Authorization to issue development permit</td> <td></td> </tr> <tr> <td>Proceed to working drawings and tender</td> <td></td> </tr> <tr> <td>Funding Release</td> <td>\$0</td> </tr> </table> <p>Information</p> <table data-bbox="792 1894 1149 1948"> <tr> <td>Expenses to date</td> <td>\$88,000</td> </tr> <tr> <td>Funding released to date</td> <td>\$500,000</td> </tr> </table>	Capital Budget	\$5,500,000	Operating Budget	\$57,396	Schedule		Program		Authorization to issue development permit		Proceed to working drawings and tender		Funding Release	\$0	Expenses to date	\$88,000	Funding released to date	\$500,000
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<p>5.3 Wesbrook Place Neighbourhood Plan Amendment</p> <p>P. Steenkamp M. White</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors:</p> <ul style="list-style-type: none"> • <i>Approve the amendment to the Wesbrook Place Neighbourhood Plan by replacing the 'Plan of Land Uses – P10' with the revised version attached to this report; and,</i> • <i>Endorse the Wesbrook Place Neighbourhood Design Vision Supplement attached to the report.</i>
<p>6. GOVERNANCE COMMITTEE</p> <p>Chair: Ms. Celeste Haldane Members: Mr. Darran Fernandez, Dr. Richard Johnston, Ms. Veronica Knott, Mr. Lane Merrifield, Ms. Beverlee Park, Mr. Alan Shuster, Dr. Michael Treschow</p>		<p>12:10 p.m.-12:15 p.m.</p>
<p>The Committee Chair will report on the following item, discussed at the Committee meeting:</p> <p>6.1 Review Policy #93 – Closed Meetings of the Board of Governors</p>		
<p>Report from the President</p>		<p>12:15 p.m.-12:30 p.m.</p>

CONSENT AGENDA

<p>Includes Consent Approval Items and Items received for Information NOTE: Time will be allocated for discussion of specific Consent Approval and Information items upon request from a Governor.</p>	
<p>1. Learning & Research Committee</p>	
<p>1.4 CONSENT APPROVAL REQUEST Senate Recommendations</p> <p>a. Recommendations resulting from Okanagan Senate meetings of February 25, 2016 and March 31, 2016, effective April 14, 2016.</p> <p>b. Recommendations resulting from the Vancouver Senate meetings of February 17, 2016 and March 16, 2016, effective April 14, 2016.</p>	<p>1.5 CONSENT APPROVAL REQUEST Policy #87 (Research) Policy #91 (Purchase of Animals for Research & Teaching)</p> <ul style="list-style-type: none"> - Approval of amendments to Policy #87 (Research) , effective April 14, 2016 - Repeal of Policy #91 (Purchase of Animals for Research & Teaching), effective April 14, 2016
<p>1.6 CONSENT APPROVAL REQUEST Endowment Variations Approval of:</p> <p>a. Variation of the Tong Louie Chair in Pharmacy Administration Endowment Fund and the amended and restated endowment documentation, as recommended by the President and University Counsel.</p> <p>b. Variation of the Paul Geyer Graduate Award in Biomedical Engineering Endowment Fund and the amended and restated endowment documentation, as recommended by the President and University Counsel.</p>	<p>2. People, Community & International Committee</p>
<p>2.4 CONSENT APPROVAL REQUEST Naming of Campus Facilities Approval of the following Class 1 Facility Naming recommendations from the Naming Committee:</p> <p>Okanagan Campus</p> <ul style="list-style-type: none"> • “Creative Studies HazMat Bunker” for 1148B Research Road • “Hazardous Waste Depot” for 1035 Alumni Avenue • “Chemical Storage Bunker” for 1478 Research Road <p>Vancouver Campus</p> <ul style="list-style-type: none"> • “Wood Drying Laboratory” for 2324 West Mall (currently Wood Products Laboratory) 	

2.5	<p>University Neighbourhoods Association (UNA) Operating Budget 2016-2017 Receipt of the University Neighbourhoods Association 2016-2017 Budget for information, in accordance with the terms of the Neighbours Agreement between UBC and the University Neighbourhoods Association.</p>
2.6	<p>UBC Campus Security Annual Report 2015 For Information: The Campus Security Annual Report provides an update on campus security files, including statistics on personal and property crime, for the 2015 calendar year.</p>
2.7	<p>Notable Distinctions Teaching, Research, Service For Information: Profiles of the following scholars circulated for information:</p> <ul style="list-style-type: none"> • Teaching: Dr. Ian Matthew, Assistant Professor, Oral Biological and Medical Sciences, Faculty of Dentistry • Service: Dr. Nadine Caron, Associate Professor, Surgery, Faculty of Medicine • Research: Dr. Curtis Berlinguette, Associate Professor, Chemical and Biological Engineering, Faculty of Applied Science
2.8	<p>alumni UBC Activity Report The first half of the fourth quarter has been a busy one, featuring a strong assortment of programming for UBC alumni. The new Master Mind Master Class event series welcomed Canadian journalist Mohamed Fahmy to the Robert H. Lee Alumni Centre, where he was interviewed by CBC's Margaret Gallagher in front of a 350-strong audience. As part of the UBC Centennial Speakers Series, three UBC researchers explained to alumni in Calgary how their work is contributing to a brighter future. And in the second event of our Mixing with Mentors series, five alumni entrepreneurs were joined by 50 current students and 60 young alumni eager to learn more about their paths to success.</p>
<p>3. Finance Committee</p>	
3.9	<p>CONSENT APPROVAL REQUEST Master of Arts in Education Tuition Approval of:</p> <ol style="list-style-type: none"> a. A 15% increase in tuition for new incoming international students effective May 1, 2016 and effective May 1 for the two succeeding academic years for the Master of Arts in Education for 2016-2017, 2017-2018, and 2018-2019. b. A 3% increase in tuition per year until graduation for new international students entering the Master of Arts in Education program in 2016-2017, 2017-2018, or 2018-2019. c. A 2% increase in tuition for continuing international students in the Master of Arts in Education program, effective May 1, 2016, for students who entered the program prior to May 1, 2016.
3.10	<p>CONSENT APPROVAL REQUEST UBC Alma Mater Society (AMS) Student Fees Approval the schedule of fees for the UBC Alma Mater Society for the 2016-2017 academic year. The UBC Alma Mater Society gives notice of the fees to be collected effective September 1, 2016. Some of these fees have limited opt-out provisions and the UBC Alma Mater Society administers these provisions. The total fees collected will be \$603.93 per student which is an increase of \$26.82.</p>
3.11	<p>CONSENT APPROVAL REQUEST UBC Students' Union Okanagan (UBCSUO) Student Fees Approval of the schedule of fees for the UBC Students' Union Okanagan for the 2016-2017 Academic year, effective September 1, 2016, as circulated.</p>
3.12	<p>CONSENT APPROVAL REQUEST Stanley M Grant Endowments Approval of the the establishment of the Stanley M Grant Mathematics Scholarship Endowment Fund and the Stanley M Grant English Scholarship Endowment Fund, and the endowment documentation as recommended by the President and University Counsel.</p>
3.13	<p>Financial Statements (Consolidated) Quarterly Report Financial Statements as at December 31, 2015, received by the Audit Committee, circulated for information.</p>

3.14 [Endowment Status Report as at January 31, 2016](#)
Circulated for information: The Endowment Status Report includes endowment funds administered under the University's Endowment Management Policy, Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation) and the SHFE endowment.

3.15 [Establishment of New Endowments](#)
Circulated for information: Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only.

Under UBC Policy #113 (Endowment Management), the Board of Governors has delegated authority to the President to approve, upon the recommendation of the University Counsel, the establishment of new endowment funds. Spending may begin upon execution of the endowment documentation by the President.

5. Property Committee

5.5 **CONSENT APPROVAL REQUEST** [Development Permit Board \(DPB\)](#)
The Board of Governors is asked to:

- Approve the appointment of Mr. David Sametz as the UBC Student Member of the Development Permit Board for a term expiring May 2017; and,
- Approve the revised Development Permit Board Terms of Reference (dated April 2016).

5.6 **CONSENT APPROVAL REQUEST** [Advisory Urban Design Panel \(AUDP\) Appointments](#)
The Board of Governors is asked to approve the appointment of Ms. Karen Marler and Mr. Arno Matis as AIBC nominated representatives to the Advisory Urban Design Panel for two year terms, effective April 14, 2016.

5.7 **CONSENT APPROVAL REQUEST** [Ministerial Consent to Lease Site D, University Boulevard](#)
The Board of Governors is asked to:

- Approve the proposed Lease; the associated easement and statutory right-of-way for utilities; and, the mixed-use (residential/commercial) building to be developed on Site D of the University Boulevard Neighbourhood Plan, all substantially as attached, as well as any associated statutory rights-of-way agreements, covenants and associated interests in land and road dedications required by the Ministry of Transportation and Infrastructure to approve the lease;
- Direct to the Administration to obtain Ministerial approval for the foregoing under Section 50(2) of the *University Act*; and,
- Declare that the disposal of the interests in land described above will not affect the future delivery of educational programs.

5.8 **CONSENT APPROVAL REQUEST** [UBC Vancouver Land Use Plan Annual Implementation Monitoring Report Annual Transportation Status Report \(Fall 2015\)](#)
[C+CP Engagement Principles and Guiding Practices \(the "Engagement Charter"\) Annual Monitoring Report](#)

- Approval of minor text amendments to C+CP's Engagement Principles and Guiding Practices (the "Engagement Charter")
- Receipt of the UBC Vancouver Land Use Plan Annual Implementation Monitoring Report, the Annual Transportation Status Report and the C+CP Engagement Principles and Guiding Practices Annual Monitoring Report for information

6. Governance Committee

6.2 CONSENT APPROVAL REQUEST [Appointments – UBC Foundation Board of Directors](#)

Recommendation that the Board of Governors approve the following appointments to the UBC Foundation Board of Directors:

- Ms. Beverlee Park for an initial, three-year term, effective April 14, 2016
- Mr. Lane Merrifield for an initial, three-year term, effective April 14, 2016

6.3 CONSENT APPROVAL REQUEST Meeting Dates 2017 NO DOCUMENTATION

Recommendation that the Board of Governors approve the following 2017 meeting dates:

Committees

Thursday, February 2, 2017
Tuesday, April 4, 2017
Tuesday, June 6, 2017
Tuesday, September 12, 2017
Tuesday, November 28, 2017

Board of Governors

Tuesday, February 14, 2017
Thursday, April 13, 2017
Thursday, June 15, 2017
Thursday, September 21, 2017 (Okanagan)
Tuesday, December 5, 2017