



The University of British Columbia
Board of Governors
MINUTES

Thursday, April 14, 2016

8:30 a.m. – 12:30 p.m.

Vancouver Campus

Robert H. Lee Family Boardroom
3rd Flr, Robert H. Lee Alumni Centre
6163 University Boulevard

In Attendance

Mr. Stuart Belkin, Chair
Chancellor Lindsay Gordon
Interim President Martha Piper
Ms. Sandra Cawley
Ms. Shannon Dunn
Mr. Darren Fernandez
Ms. Celeste Haldane
Dr. Richard Johnston
Ms. Veronica Knott
Mr. Michael Korenberg
Mr. Jeffrey Krupa (*by telephone*)
Dr. Darrin Lehman
Ms. Fiona Macfarlane
Mr. Lane Merrifield
Ms. Bev Park
Mr. Alan Shuster
Mr. Kevin Smith
Dr. Michael Treschow
Ms. Julie Van de Valk

Regrets Mr. David Sidoo

Administration

Dr. Deborah Buszard
Ms. Louise Castle
Dr. Louise Cowin
Dr. John Hepburn
Mr. Hubert Lai
Ms. Barbara Miles
Dr. Angela Redish
Mr. Andrew Simpson
Dr. Philip Steenkamp

Board Secretary
Ms. Reny Kahlon

The Chair called the April 14, 2016 meeting of the Board of Governors to order.

In his opening remarks, the Chair acknowledged the difficult events at UBC over the past several months and reiterated the Board's commitment to an open dialogue with the University community about matters of governance and decision making.

The Chair welcomed the representatives of faculty, staff, students and alumni attending to formally present their comments to the Board at this meeting.

PRESENTATIONS

Presenter: Jenna Omassi, Vice-President Academic & University Affairs, AMS

Ms. Omassi noted that while the President of the UBC Students' Union Okanagan was unable to attend this meeting, AMS comments were prepared in collaboration with the UBCSUO, representing all students at both campuses.

During her comments, Ms. Omassi conveyed the following requests:

- That the Board undertake a review of its governance practices, with the support of an external consultant and overseen by the Board's Governance Committee
- Student representation on the Executive Committee of the Board
- Review/revision of Policy 93 (Closed Meetings of the Board of Governors) to include greater clarity around the 'open' or 'closed' classification of reports to the Board
- Increased distribution of information and updates re Board activities (meetings, decisions)
- Implementation of requirements for meaningful consultation, defined as consultation that results in substantive answers to concerns and comments from the University community – that feedback from the community is met with either action or a clear explanation of why action has not been taken (implementation of a 'feedback loop')

Presenters: **Paul De Leon, Treasurer, AAPS**
Isabella Losinger, Past President

The Board was provided with information about the 4,066 UBC staff and the 31 job families represented by the Association of Administrative Professionals (AAPS).

The organization would like to see dedicated representation from AAPS on the Board of Governors; this inclusion of community members within the collective governance model is needed to create a 'culture of inclusion' at UBC.

Presenters stated that the lack of job security for their members often prevents staff from speaking up about changes they would like to see, and suggested that the incoming President be presented with a clear mandate for continuing the 'shared collegial governance' conversation.

They added that AAPS members are in favour of moving forward, rather than focusing on the past, and suggested the book *No Equal in the World: An Interpretation of the Academic Presidency* (Joseph N. Crowley) as a valuable resource for members of the Presidential Search Committee.

Presenter: **Dr. Mark Mac Lean, President, UBC Faculty Association**

Dr. Mac Lean thanked the Administration for their part in the continued maintenance of high-quality, high-integrity relationships that have supported the business of the University throughout the events of recent months.

He explained that the anxiety and anger that has been expressed by faculty members over the past months is not entirely due to the resignation of Dr. Arvind Gupta, although that event raised awareness for many about the roles of the President and of the Board at UBC. There is a 'growing belief' amongst the faculty that the Board of Governors doesn't fully take the academic mission of the University into account when making decisions, and perhaps doesn't appreciate the impact of rapidly increasing enrolment on faculty and infrastructure.

The loss of confidence expressed in the recent non-confidence vote reflects the feeling of many faculty members that there is a disconnect between the Board's view of UBC and the faculty's view.

Specific suggestions for improvement were outlined in a document distributed to the Board of Governors prior to this meeting, and included:

- Engaging faculty in core decisions, recognizing that academic projects, programs and initiatives are driven by faculty
- Strengthening of ties between the Board of Governors and the Senates
- Providing additional information to Board members about the role of the faculty and the academic mission of the University
- Consideration of strategies to address potential conflicts of interest for external Board members who are also involved in other areas of the University (on advisory boards, as donors, etc.)
- Ensuring that the President is aware of and involved in all communication between Board members and the University Administration
- Establishing mechanisms to raise questions around conflict of interest and conduct of Board members
- Improve communication from the Board of Governors to the University community, including providing more information about processes related to the appointment / management of the President
- Incorporate engagement with stakeholder groups in the annual review of progress toward the goals/vision for the University established by President

In response to a suggestion that ‘anonymized’ profiles of shortlisted candidates for the position of President and Vice-Chancellor be provided to the community, the Board Chair explained that respecting the confidentiality of candidates is vital to the process, noting that many candidates would withdraw should there be any possibility that they may be identified prior to a formal appointment announcement.

Dr. Mac Lean also emphasized the importance of respect for academic freedom, and of public consultation during the Policy 93 review process.

A Board member raised the question of the participation of appointed Board members at other levels of the University, stating that this increases their understanding of the University and its operations. Dr. Mac Lean responded by saying that careful consideration by the Board and an increased emphasis on awareness of conflict could address potential issues.

Dr. Mac Lean suggested that the Board of Governors look to Concordia University, the University of Toronto and McGill University as examples of successful governance structures.

Presenter: Ms. Faye Wightman, *alumni UBC Board of Directors*

Ms. Wightman shared information about her background in the area of governance, and spoke on behalf of the *alumni UBC* Board of Directors and the 300,000+ alumni represented by the association.

She said that the *alumni UBC* Board of Directors supports the continuation of the Presidential search on its current timeline, adding that the incoming President will be a vital part of considering and instituting organizational change.

Ms. Wightman noted that a diverse and highly skilled group has been qualified for the first round of interviews; none of these candidates have expressed reservations about stepping into the role of UBC's President in the current circumstances.

She agreed that an audit of UBC governance practices would be wise, but felt that any mistakes were related to communication rather than to the governance of the University. She suggested that the Board should be allowed the opportunity to review feedback and undertake any changes recommended through an external review.

She noted that just over 15% of UBC's total faculty expressed a lack of confidence in the Board of Governors in the recent non-confidence vote facilitated by the Faculty Association, not the 'majority of faculty' reported in some quarters, and encouraged accurate reporting of facts.

Ms. Wightman also expressed disappointment in what seemed to her to be deliberate attacks on Board members, stating that these attempts to publicly discredit volunteers poses risks to the University's ability to benefit from the valuable contributions of community and corporate leaders who serve on the Board of Governors.

She encouraged UBC faculty, staff and students to move forward, looking ahead instead of backward.

Presenter: Trish Everett-Kabut, President CUPE 2278

Ms. Everett-Kabut explained that CUPE 2278 represents UBC teaching assistants, tutors, markers, and instructors in the English Language Institute.

She spoke about the impact of shrinking UBC resources on CUPE 2278 members, sharing her concern about the 'huge number' of undergrad courses facilitated by undergrad students who are only slightly further ahead in the program than the students they are teaching, and who face a growing workload. She added that the bulk of teaching and student contact is being carried out by teaching assistants, sessional lecturers, etc., as opposed to faculty 'rock stars'.

She asked the Board to consider if such an arrangement speaks to the value that UBC places on teaching, which is the fundamental mission of institution.

Ms. Everett-Kabut agreed that there is a need for meaningful consultation that results in action, with all parts of the University working together in an atmosphere of respect.

Written submissions were provided to the Board of Governors by CUPE 116 and CUPE 2950.

In thanking the presenters, the Board Chair acknowledged the importance of the contributions of faculty, students, staff and alumni to the ongoing success of the University, and reiterated the commitment of the Board of Governors to seriously consider all comments and suggestions made at this meeting, as well as in the written submissions provided to the Board.

The Chair of the Governance Committee also expressed her appreciation for the feedback provided by presenters, adding that the Governance Committee will review the Terms of Reference for Board Committees concurrently with the Policy 93 consultation process.

1. LEARNING & RESEARCH COMMITTEE

1.1 FLEXIBLE LEARNING: FOCUS ON ONLINE LEARNING AND edX

The Committee Chair reported that the Learning & Research Committee has considered Flexible Learning on a number of previous occasions. At those meetings, Committee members raised questions about implications for on-campus learning space needs and expressed support for implementing flexible learning as a strategy for increasing cross-campus mobility for UBC students. The potential for expanding UBC's partnership network was also considered during those meetings.

Committee members were assured that baseline data was and continues to be gathered, allowing the University to measure the impact of flexible learning in the faculties.

At the Committee meeting, the forces for changes to which the University is responding were reviewed, along with the six pillars of the Flexible Learning Strategic Framework and UBC's current flexible learning direction, initiatives and partnerships, including within [edX](#). Information about three arising diverse edX opportunities (and their current status) was provided to the Committee.

The Board's attention was drawn to UBC's leadership position in the field of research-driven approaches to teaching and learning, evidenced in part by the long-standing [Teaching and Learning Enhancement Fund](#) and [Carl Wieman Science Education Initiative](#).

1.2 INNOVATION ACTIVITIES AT UBC

The Committee Chair reported that Committee received a presentation that provided an overview of activities supporting UBC research through the [University-Industry Liaison Office](#) (UILO), [e@UBC](#) and UBC [research innovation initiatives](#).

Information was also provided to the Committee about various cross-disciplinary and partnered projects that will ensure the University prepared to capitalize on opportunities as they arise, and about the potential social and commercial benefits of initiatives.

1.3 ACADEMIC PRESENTATION: FACULTY OF MEDICINE

Presenter: Dr. Dermot Kelleher, Dean, Faculty of Medicine

Dr. Kelleher presented a detailed review of the Faculty of Medicine and its distributed education model.

Included in the presentation was information about the financial and other pressures facing the Faculty, and steps being taken in response.

During discussion, a Board member suggested that the Board could be provided with a similar review of structural challenges for each UBC faculty; the Provost said that she would bring that forward to a future meeting.

The Dean was encouraged to explore potential for partnerships with First Nations and Indigenous communities in remote areas of the province. Also noted was the importance of augmenting existing 'cultural competence' training available to students in the Faculty, in addition to increasing the number of First Nations and Indigenous students.

Board members were concerned about the impact of the end of mandatory retirement on the Faculty's finances and its ability to renew itself through hiring. The Dean agreed, adding that diversification of funding sources/revenue would assist the Faculty in meeting this challenge.

Discussion also focused on the extensive consultation that has informed the Faculty's strategic planning process, and the inclusion within the strategic plan of considerations such as social determinants of health.

1.4 SENATE RECOMMENDATIONS

The following resolutions were moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors concurs with recommendations arising from Okanagan Senate meetings of February 25, 2016 and March 31, 2016, effective April 14, 2016.

CARRIED UNANIMOUSLY

IT IS HEREBY RESOLVED that the Board of Governors concurs with recommendations arising from Vancouver Senate meetings of February 17, 2016 and March 16, 2016, effective April 14, 2016.

CARRIED UNANIMOUSLY

1.5 POLICY #87 (RESEARCH) | POLICY #91 (PURCHASE OF ANIMALS FOR RESEARCH & TEACHING)

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors:

- **Approves amendments to Policy #87 (Research), effective April 14, 2016**
- **Repeals Policy #91 (Purchase of Animals for Research & Teaching), effective April 14, 2016**

CARRIED UNANIMOUSLY

1.6 ENDOWMENT VARIATIONS

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves:

- **Variation of the Tong Louie Chair in Pharmacy Administration Endowment Fund and the amended and restated endowment documentation, as recommended by the President and University Counsel. Docket Page #66.**
- **Variation of the Paul Geyer Graduate Award in Biomedical Engineering Endowment Fund and the amended and restated endowment documentation, as recommended by the President and University Counsel.**

CARRIED UNANIMOUSLY

2. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

2.1 *alumni UBC* UPDATE

The Committee Chair reported that the Committee received the annual *alumni UBC* update from the Chair of the *alumni UBC* Board of Directors, a review of recent milestones and priorities for the coming year. The importance of the relationship between *alumni UBC* and the University was emphasized.

The Committee was informed that a new *alumni UBC* strategic planning process is about to begin; a report will be brought to the Board of Governors following approval by the *alumni UBC* Board of Directors.

Board members were encouraged to visit the [Trek website](#) to view Centennial-related articles.

2.2 INTERNATIONAL RECRUITMENT STRATEGIES AND INITIATIVES

The Committee Chair reported that the Committee received this report for information, a review of UBC international recruitment strategies, the global landscape for international student mobility, and international enrolment at UBC.

Information was provided about current and future opportunities for recruitment collaboration between the Okanagan and Vancouver campuses; the availability of need- and merit-based financial aid for international students was also discussed.

Committee members requested information about the socio-economic status of incoming UBC students, to be provided along with Terms of Reference for the proposed financial aid for international students / diversity support fund.

2.4 NAMING OF CAMPUS FACILITIES

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following Class 1 Facility Naming recommendations from the Naming Committee:*

Okanagan Campus

- “*Creative Studies HazMat Bunker*” for 1148B Research Road
- “*Hazardous Waste Depot*” for 1035 Alumni Avenue
- “*Chemical Storage Bunker*” for 1478 Research Road

Vancouver Campus

- “*Wood Drying Laboratory*” for 2324 West Mall (currently Wood Products Laboratory)

CARRIED UNANIMOUSLY

2.5 UNIVERSITY NEIGHBOURHOODS ASSOCIATION (UNA) OPERATING BUDGET 2016-2017

The Board of Governors received this report for information.

2.6 UBC CAMPUS SECURITY ANNUAL REPORT 2015 | VANCOUVER AND OKANAGAN

The Board of Governors received this report for information.

2.7 NOTABLE DISTINCTIONS | TEACHING, RESEARCH, SERVICE

The Board of Governors received profiles of the following scholars, along with the full listing of teaching, service and research awards to UBC faculty, for information:

- Teaching: Dr. Ian Matthew, Assistant Professor, Oral Biological and Medical Sciences, Faculty of Dentistry
- Service: Dr. Nadine Caron, Associate Professor, Surgery, Faculty of Medicine
- Research: Dr. Curtis Berlinguette, Associate Professor, Chemical and Biological Engineering, Faculty of Applied Science

2.8 *alumni UBC ACTIVITY REPORT*

The Board of Governors received this report for information.

3. FINANCE COMMITTEE

3.1 UBC INVESTMENT MANAGEMENT TRUST (IMANT) QUARTERLY REVIEW

The Committee Chair reported that the Committee received the quarterly portfolio review report for information, including market returns to December 31, 2015, and a progress update re asset mix transitions of the Endowment and the Staff Pension Plan.

The Finance Committee was informed that the UBC IMANT Board of Directors is considering the investment strategy in depth and will report the results of their deliberations, including a spend rate recommendation, to the Finance Committee and the Board of Governors. The Board of Governors will provide additional risk tolerance feedback to IMANT as well.

3.2 STAFF PENSION PLAN (SPP)

The Committee Chair reported that the Committee received this report for information, including the Governance Report & Compliance Checklist for 2015, and results of the SPP's most recent Going Concern and Solvency valuations.

The Finance Committee was informed that completion of the governance review is on hold pending confirmation of the SPP's categorization under new pension legislation. Discussions between the Administration and the Province continue on this matter.

3.3a TUITION FEES 2016-2017

The Committee Chair reported that the Committee received a presentation outlining proposed tuition for the 2016-2017 academic year, and providing information about allocations towards financial aid for domestic students.

He commented that student comments circulated to the Board highlight issues faced by students, including questions they have about allocation of incremental funds generated through tuition

increases. The Administration was encouraged to provide those details to students during the consultation process, and to the Finance Committee as part of the reporting process.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves:*

- ***A 2% increase in tuition for all domestic students as specified in Schedule A, effective May 1, 2016; and,***
- ***A range of increases from 2% to 3% for international students in graduate programs specified in Schedule A, effective May 1, 2016.***

Opposed: V. Knott; J. Van de Valk

CARRIED

3.3b NON-INSTRUCTIONAL FEES 2016-2017

The Committee Chair reported that there was no discussion of this item.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves, according to the fee schedule attached and marked "Schedule B":*

- ***Tuition-related fees effective May 1, 2016***
- ***Mandatory fees effective September 1, 2016***

Opposed: V. Knott; J. Van de Valk

CARRIED

3.3c INTERNATIONAL STUDENT TUITION FOR DUAL-DEGREE PROGRAMS

The Committee Chair reported that the Committee received a presentation outlining AMS concerns about the international student tuition proposed for dual-degree programs.

A student Governor explained that the concern arises from the lack of benchmarking for and consultation around dual-degree tuition. The Provost explained that tuition was set based on benchmarking of the individual programs, as approved by the Board of Governors; despite two subsequent meetings between the Administration and the AMS, agreement on this issue was not reached.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves:*

- ***An increase in tuition for new incoming international students effective May 1, 2016 and effective May 1 for the two succeeding academic years for***

dual-degree graduate programs specified in Schedule A for 2016-2017, 2017-2018, and 2018-2019;

- ***A 3% increase in tuition per year until graduation from their current degree program for new international students in dual-degree graduate programs specified in Schedule A entering their degree programs in 2016-2017, 2017-2018, or 2018-2019; and,***
- ***A 2% increase in tuition for continuing international students in dual-degree graduate programs specified in Schedule A, effective May 1, 2016, for students who entered their degree programs prior to May 1, 2016.***

Opposed: V. Knott; J. Van de Valk

CARRIED

3.3d MASTER OF BUSINESS ANALYTICS (MBAN) TUITION

The Committee Chair reported that the Committee received and discussed a presentation providing an overview of the new program and proposed fees.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves tuition and fees for the new Master of Business Analytics program.

CARRIED UNANIMOUSLY

3.4 UBC BUDGET 2016-2017

The Vice-President Finance presented the UBC consolidated budget for 2016-2017 to the Board of Governors, including a review of the budgetary context, individual budgets for the Vancouver and Okanagan campuses, allocation of funds, and the pressures, risks, and opportunities facing the University.

It was noted for the Board's information that the Senate Budget Committee has many opportunities to provide feedback about academic priorities during the budget setting process.

The Administration is gathering information that will allow for benchmarking/assessment of services provided centrally and at the level of individual units and departments.

The Board encouraged the Administration to standardize the reporting format for all Faculties, and to include individual Faculty sections within a comprehensive financial report.

As noted in the resolution, additional consideration is needed to accommodate the recent Faculty Association interest arbitration; the Administration will provide an update to the Board of Governors at the June 2016 meeting.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors:

- *Approves in principle the UBC 2016-2017 consolidated and operating budget, including the allocation for routine capital of \$59m;*
- *Directs the Administration to incorporate the outcomes of the UBC Faculty Association interest arbitration decision dated March 31, 2016, maintaining the \$15M contingency position; and,*
- *Delegates to the Finance Committee approval of the final budget.*

CARRIED UNANIMOUSLY

3.5 CUSTOMER RELATIONSHIP MANAGEMENT (CRM) SYSTEM FOR DOMESTIC AND INTERNATIONAL UNDERGRADUATE STUDENT RECRUITMENT

The Committee Chair reported that the Committee received a presentation outlining the Board 2 approval request for the project, including a review of the guiding principles for the selection of a new system, projected costs, the planned approach to procurement, and the anticipated timeline.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors grants BOARD 2 approval for a Customer Relationship Management (CRM) system for domestic and international undergraduate student recruitment, authorization for selection of a vendor solution, and a funding release of \$265,000 to complete the RFP phase.

Capital Budget Envelope	\$3,500,000
Funding Release	\$265,000

CARRIED UNANIMOUSLY

3.9 MASTER OF ARTS IN EDUCATION TUITION

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves:

- a. *A 15% increase in tuition for new incoming international students effective May 1, 2016 and effective May 1 for the two succeeding academic years for the Master of Arts in Education for 2016-2017, 2017-2018, and 2018-2019.*

- b. A 3% increase in tuition per year until graduation for new international students entering the Master of Arts in Education program in 2016-2017, 2017-2018, or 2018-2019.*
- c. A 2% increase in tuition for continuing international students in the Master of Arts in Education program, effective May 1, 2016, for students who entered the program prior to May 1, 2016.*

CARRIED UNANIMOUSLY

3.10 UBC ALMA MATER SOCIETY (AMS) STUDENT FEES

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves the schedule of fees for the UBC Alma Mater Society for the 2016-2017 academic year, effective September 1, 2016.

CARRIED UNANIMOUSLY

3.11 UBC STUDENTS' UNION OKANAGAN (UBCSUO) STUDENT FEES

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves the schedule of fees for the UBC Students' Union Okanagan for the 2016-2017 Academic year, effective September 1, 2016.

CARRIED UNANIMOUSLY

3.12 STANLEY M. GRANT ENDOWMENTS

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves the establishment of the Stanley M Grant Mathematics Scholarship Endowment Fund and the Stanley M Grant English Scholarship Endowment Fund, and the endowment documentation as recommended by the President and University Counsel.

CARRIED UNANIMOUSLY

3.13 FINANCIAL STATEMENTS (CONSOLIDATED) QUARTERLY REPORT

The Board of Governors received this report for information.

3.14 ENDOWMENT STATUS REPORT AS AT JANUARY 31, 2016

The Board of Governors received this report for information.

3.15 ESTABLISHMENT OF NEW ENDOWMENTS

The Board of Governors received this report for information.

3.16 CANADIAN INTERNATIONAL RESOURCES & DEVELOPMENT INSTITUTE (CIRDI) – ETHIOPIA SUPPORTING THE MINISTRY OF MINES (SUMM) PROJECTS

The Committee Chair reported that the Committee received an overview of the approval request from University Counsel.

The Committee also received information about the Ethiopia project (funded by the agency), its goals, and the activities that will be undertaken to achieve those goals.

Ms. Fiona MacFarlane and Ms. Veronica Knott declared themselves in conflict and abstained from voting on the resolution.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the execution by UBC of a contribution agreement with Global Affairs Canada for CIRDI to undertake the project: Supporting the Ministry of Mines in Ethiopia, provided such agreement is in a form approved by the Office of the University Counsel.*

Opposed: V. Knott; F. Macfarlane **CARRIED UNANIMOUSLY**

4. JOINT: FINANCE COMMITTEE AND PROPERTY COMMITTEE

The Chair of the Finance Committee notified the Board of Governors that the Finance and Property Committees will consider the current \$2.5M threshold for approval of capital projects by the Board of Governors. A recommendation will come to the Board of Governors through the Governance Committee at a future meeting.

4.1 CAPITAL PROJECTS UPDATE

The Finance Committee Chair reported that the Committee received the capital projects update presentation for information.

It was noted for the Committee's information that, in addition to the standard capital projects update, the docket report also provides information about IT and IIC projects, and projects to be funded through the routine capital contribution from the Province.

5.1 TOTEM PARK STUDENT RESIDENCE IN-FILL PHASE 2 (VANCOUVER)

The Finance Committee Chair reported that the Committees received a presentation reviewing the approval request for this item.

It was noted for the Committee's information that, while the capital budget has increased since Board 1 approval was granted, efficiencies in building design have kept the increase to the lowest level possible.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors:

- *Grants BOARD 3 approval for the Totem Park Residence In-Fill Phase 2 project, with a final funding release of \$27.35 million to undertake and complete construction.*
- *Approves an internal loan of up to \$30.2 million at 5.75% annual interest paid back over 30 years from housing rental revenue.*

Capital Budget	\$30,200,000
Operating Budget	see report
Schedule	
Program	
Award construction contracts	
Funding Release	\$27,350,000

CARRIED UNANIMOUSLY

5. PROPERTY COMMITTEE

The Chair of the Property Committee introduced Aubrey Kelly, the President and COO of UBC Properties Trust.

5.2 INDIAN RESIDENTIAL SCHOOL HISTORY & DIALOGUE CENTRE (VANCOUVER)

The Committee Chair reported that the Committee received a presentation providing a summary of the project and of the approval request. She noted for the Board's information that the project is fully funded through donor funding and an allocation from the President's Priority Fund, established to hold undesignated gifts pending the President's approval for allocation.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors grants BOARD 2 approval for the Indian Residential School History & Dialogue Centre project, with authorization to issue a development permit and to complete working drawings and tender documents.

Capital Budget	\$5,500,000
Operating Budget	\$57,396
Schedule	
Program	
Authorization to issue development permit	
Proceed to working drawings and tender	
Funding Release	\$0

CARRIED UNANIMOUSLY

5.3 WESBROOK PLACE NEIGHBOURHOOD PLAN AMENDMENT (VANCOUVER)

The Committee Chair reported that the Committee received a presentation providing a summary of the Wesbrook Place Neighbourhood design review process and of the approval request, including amendments to the Neighbourhood Plan.

She referred to the extensive stakeholder consultation that took place during the design review, conducted with the support of the University Neighbourhoods Association.

Proposed changes resulting from the design review:

- Introduction of a greater variety of building types throughout the neighbourhood with the addition of 240 townhouses
- Reduction in prevailing six-storey buildings in favour of townhouses with a compensating increase in select tower heights
- Increase of open and green space due to fewer six-storey developments, which require larger site footprints and limit views into and through sites
- Reduced shadowing impact around green spaces and improved streetscapes with more private entrances

It was noted for the Board's information that the amended Neighbourhood Plan does not impact the UBC Land Use Plan or overall residential space under the Neighbourhood Plan.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors:

- *Approves the amendment to the Wesbrook Place Neighbourhood Plan by replacing the 'Plan of Land Uses – P10' with the revised version attached to this report; and,*
- *Endorses the Wesbrook Place Neighbourhood Design Vision Supplement attached to the report.*

CARRIED UNANIMOUSLY

5.5 DEVELOPMENT PERMIT BOARD

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves:

- *the appointment of Mr. David Sametz as the UBC Student Member of the Development Permit Board for a term expiring May 2017; and,*
- *the revised Development Permit Board Terms of Reference (dated April 2016).*

CARRIED UNANIMOUSLY

5.6 ADVISORY URBAN DESIGN PANEL (AUDP)

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves the appointment of Ms. Karen Marler and Mr. Arno Matis as AIBC nominated representatives to the Advisory Urban Design Panel for two year terms, effective April 14, 2016.

CARRIED UNANIMOUSLY

5.7 MINISTERIAL CONSENT TO LEASE SITE D, UNIVERSITY BOULEVARD

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors:

- *Approves the proposed Lease; the associated easement and statutory right-of-way for utilities; and, the mixed-use (residential/commercial) building to*

be developed on Site D of the University Boulevard Neighbourhood Plan, all substantially as attached, as well as any associated statutory rights-of-way agreements, covenants and associated interests in land and road dedications required by the Ministry of Transportation and Infrastructure to approve the lease;

- *Directs to the Administration to obtain Ministerial approval for the foregoing under Section 50(2) of the University Act; and,*
- *Declares that the disposal of the interests in land described above will not affect the future delivery of educational programs.*

CARRIED UNANIMOUSLY

**5.8 UBC VANCOUVER LAND USE PLAN ANNUAL IMPLEMENTATION MONITORING REPORT
ANNUAL TRANSPORTATION STATUS REPORT (FALL 2015)
C+CP ENGAGEMENT PRINCIPLES AND GUIDING PRACTICES (THE “ENGAGEMENT CHARTER”)
ANNUAL MONITORING REPORT**

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors:

- *Approves minor text amendments to C+CP’s Engagement Principles and Guiding Practices (the “Engagement Charter”)*
- *Receives of the UBC Vancouver Land Use Plan Annual Implementation Monitoring Report, the Annual Transportation Status Report and the C+CP Engagement Principles and Guiding Practices Annual Monitoring Report for information*

CARRIED UNANIMOUSLY

6. GOVERNANCE COMMITTEE

The Chair of the Governance Committee informed the Board that UBC is a member of the [Canadian University Boards Association](#) and the [Association of Governing Boards of Universities and Colleges](#).

6.1 REVIEW POLICY #93 – CLOSED MEETINGS OF THE BOARD OF GOVERNORS

The Committee Chair notified the Board that the Governance Committee received an initial report from University Counsel regarding the initiation of a formal review of Policy 93 (Closed Meetings of the Board of Governors).

A policy review committee will be struck, with the intent of presenting the internally reviewed and revised policy to the Governance Committee in the fall of 2016. Consultation with the University community will follow, and the revised policy will be presented to the Governance Committee (and subsequently the Board of Governors) for approval in spring 2017.

Current Board of Governors practices and suggested amendments which could be captured during the revision process were discussed at the Governance Committee meeting.

It was noted for the Board's information that, concurrently with review of Policy 93, the Governance Committee will review the Terms of Reference of Board Committees and working groups.

6.2 APPOINTMENTS – UBC FOUNDATION BOARD OF DIRECTORS

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following appointments to the UBC Foundation Board of Directors:*

- ***Ms. Beverlee Park for an initial, three-year term, effective April 14, 2016***
- ***Mr. Lane Merrifield for an initial, three-year term, effective April 14, 2016***

CARRIED UNANIMOUSLY

6.3 MEETING DATES 2017

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following 2017 meeting dates:*

Committees	Board of Governors
Thursday, February 2, 2017	Tuesday, February 14, 2017
Tuesday, April 4, 2017	Thursday, April 13, 2017
Tuesday, June 6, 2017	Thursday, June 15, 2017
Tuesday, September 12, 2017	Thursday, September 21, 2017 (Okanagan)
Tuesday, November 28, 2017	Tuesday, December 5, 2017

CARRIED UNANIMOUSLY

REPORT FROM THE PRESIDENT

The President provided information about the anticipated benefits to UBC of recent announcements by the Federal government of increased funding for universities (research and infrastructure) and for indirect costs of research.

She explained that funding for infrastructure projects is contingent on provincial contributions (50%; projects must be completed by April 2018. The Administration has been working to identify qualifying projects on both campuses; a proposal will be submitted to the Province by the April 20, 2016 deadline.

The President encouraged Governors to visit the Musqueam Post installed on the Vancouver campus on April 2016.

REMARKS FROM THE CHAIR

The Board Chair expressed the Board's appreciation to outgoing governors Jeffrey Krupa and Julie Van de Valk, both at the end of their terms.

He also notified the Board that Graham Lee has been appointed by the Province.

ADJOURNMENT

The following resolution was moved:

IT IS HEREBY RESOLVED that *the April 14, 2016 meeting of the Board of Governors is adjourned.*

CARRIED