



The University of British Columbia
Board of Governors
AGENDA

Tuesday, June 14, 2016
8:30 a.m. – 11:30 a.m.

Vancouver Campus
 Robert H. Lee Family Boardroom
 3rd Flr, Robert H. Lee Alumni Centre
 6163 University Boulevard

REMARKS **8:30 a.m.-9:00 a.m.**

1. LEARNING & RESEARCH COMMITTEE **9:00 a.m.-9:30 a.m.**

The Committee Chair will report on the following items, considered by the Committee on June 7, 2016:

- 1.2 [STAR \(Survive and Thrive Applied Research\) Update](#)
- 1.5 [Next Generation Learning Ecosystem](#)

1.1 Academic Presentation: Faculty of Applied Science A. Redish M. Parlange	APPROVAL Presentation (15 min) Discussion (15 min)	Presenter: Dr. Marc Parlange Dean, Faculty of Applied Science Comprising the School of Architecture & Landscape Architecture, the School of Community & Regional Planning, the School of Nursing, and all Engineering departments, programs and research centres at UBC’s Vancouver and Okanagan campuses, Applied Science represents a sampling of the professions that support a civil and sustainable society.
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2. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE **9:30 a.m.-9:35 a.m.**

The Committee Chair will report on the following items, considered by the Committee on June 7, 2016:

- 2.1 [Development & Alumni Engagement Year-End Report 2015-2016](#)
- 2.2 [Student Financial Support Annual Report 2015-2016](#)
- 2.3 [Wellbeing at UBC: Update on Progress and Activities](#)
- 2.4 [New Policy Policy 131 \(Sexual Assault\)](#)
- 2.5 [Proposed Amendments of Policy 26 \(Designation of Acting Administrative Head of Unit\) and Consequential Amendments of Policies 22, 23, 24, 34, and 43](#)
- 2.6 [Policy 49 \(Pre-Retirement Reduced Appointment Agreements\)](#)

3. FINANCE COMMITTEE

9:35 a.m.-9:45 a.m.

The Committee Chair will report on the following items, considered by the Committee on June 2, 2016:

3.1 [UBC Investment Management Trust \(IMANT\) Quarterly Review](#)

3.2 [UBC Budget 2016-2017](#)

3.3 [Tuition Proposals for new Programs](#)

A. Redish
D. Buszard
H. Brock
M. Parlange
E. Croft
R. Sadiq

APPROVAL
(5 min)

DECISIONS REQUESTED

AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that *the Board of Governors approve a tuition program fee of \$27,540 for domestic students and \$47,380 for international students (per year) for the following programs, commencing in January 2017:*

- I. Master of Engineering Leadership (M.E.L.) in High-Performance Buildings (HPB)*
- II. Master of Engineering Leadership (M.E.L.) in Resource Engineering Management (R.E.M), Okanagan*
- III. Master of Health Leadership and Policy (M.H.L.P.) in Clinical Education (CE)*

3.4 [BC Hydro Stage 2 Upgrades – Letter of Credit](#)

A. Simpson
P. Smailes
J. Metras
D. Woodson

APPROVAL
(5 min)

DECISION REQUESTED

AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that *the Board of Governors grant:*

- i. Approval for a letter of credit of up to \$24 million to be issued for the benefit of BC Hydro with respect to electrical supply infrastructure upgrades for the UBC Vancouver campus. The capital cost of the upgrades will be recovered by BC Hydro through increased electrical revenue from UBC between FY2015 and FY2021.*
- ii. Approval to request a letter of guarantee, issued by the Province of BC for up to \$24 million, to be issued for the benefit of BC Hydro with respect to electrical supply infrastructure upgrades for the UBC Vancouver campus to replace the letter of credit.*

4. JOINT: FINANCE COMMITTEE AND PROPERTY COMMITTEE

9:45 a.m.-10:30 a.m.

The Committee Chairs will report on the following items, considered by the Committee on June 2, 2016:

4.1 [Capital Projects Update \(Vancouver and Okanagan\)](#)

4.2 [Threshold for Capital Project and Internal Loan Approval Authority](#)

A. Simpson
H. Lai
J. Metras
P. Smailes

APPROVAL
(5 min)

DECISION REQUESTED

AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that *the Board of Governors delegate approval authority to the University Administration for capital projects and internal loans up to \$5.0 million, to ensure that Board of Governors' efforts are focused on major capital projects with significant campus impact.*

<p>4.3 Indian Residential School History & Dialogue Centre (Vancouver)</p> <p>A. Redish A. Simpson P. Steenkamp G. Averill L. Kesler J. Metras M. White A. Poettcker</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant BOARD 3 approval for Indian Residential School History & Dialogue Centre project, subject to construction tenders being received at or below budget based on 80% of tenders, with a funding release of \$5,000,000 to undertake and complete construction.</p> <table border="0"> <tr> <td>Capital Budget</td> <td style="text-align: right;">\$5,500,000</td> </tr> <tr> <td>Operating Budget</td> <td style="text-align: right;">\$56,098</td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Program</td> <td></td> </tr> <tr> <td>Award Construction Contracts</td> <td></td> </tr> <tr> <td>Funding Release</td> <td style="text-align: right;">\$5,000,000</td> </tr> </table> <p>Information</p> <table border="0"> <tr> <td>Expenses to date</td> <td style="text-align: right;">\$172,000</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$500,000</td> </tr> </table>	Capital Budget	\$5,500,000	Operating Budget	\$56,098	Schedule		Program		Award Construction Contracts		Funding Release	\$5,000,000	Expenses to date	\$172,000	Funding released to date	\$500,000						
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<p>4.4 Sports Medicine Centre (Vancouver)</p> <p>A. Redish A. Simpson D. Kelleher B. Frank J. Metras P. Smailes M. White A. Poettcker</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant:</p> <ul style="list-style-type: none"> <i>i. BOARD 3 approval for the Sports Medicine Centre project, subject to construction tenders being received at or below budget based on 80% of tenders, with a funding release of \$10,625,000 to undertake and complete construction for Phases 1 and 2.</i> <i>ii. Approval for an internal loan of up to \$2.25 million at 5.75% annual interest paid back over 25 years from the Central operating budget.</i> <i>iii. Approval for an internal loan of up to \$2.5 million at 5.75% annual interest paid back over 25 years from Sports Medicine operating revenue.</i> <i>iv. Approval for an internal loan of up to \$675,000 at 5.75% annual interest paid back over 25 years from the School of Kinesiology operating budget.</i> <table border="0"> <tr> <td>Capital Budget</td> <td>Phase 1+2 Total</td> <td style="text-align: right;">\$11,425,000</td> </tr> <tr> <td>Operating Budget</td> <td>Phase 1+2 Total</td> <td style="text-align: right;">\$72,500</td> </tr> <tr> <td>Schedule</td> <td></td> <td></td> </tr> <tr> <td>Revised Program</td> <td></td> <td></td> </tr> <tr> <td>Award Construction Contracts</td> <td></td> <td></td> </tr> <tr> <td>Funding Release</td> <td></td> <td style="text-align: right;">\$10,625,000</td> </tr> </table> <p>Information</p> <table border="0"> <tr> <td>Expenses to date</td> <td style="text-align: right;">\$354,474</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$800,000</td> </tr> </table>	Capital Budget	Phase 1+2 Total	\$11,425,000	Operating Budget	Phase 1+2 Total	\$72,500	Schedule			Revised Program			Award Construction Contracts			Funding Release		\$10,625,000	Expenses to date	\$354,474	Funding released to date	\$800,000
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<p>4.5 Undergraduate Life Sciences Teaching Labs Renewal (Vancouver)</p> <p>A. Redish A. Simpson S. Peacock D. Kelleher J. Metras P. Smalles M. White A. Poettcker</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant:</p> <ul style="list-style-type: none"> <i>i. BOARD 3 approval for the Undergraduate Life Sciences Teaching Labs Renewal project, subject to construction tenders being received at or below budget based on 80% of tenders, with a funding release of \$73,000,000 to undertake and complete construction.</i> <i>ii. Approval for an internal loan of up to \$22.55 million at 5.75% annual interest paid back over 30 years from the Central operating budget.</i> <i>iii. Approval for an internal loan of up to \$37.5 million at 5.75% annual interest paid back over 35 years initially from the Central Operating Budget and after approximately 5 to 10 years from the Trek Endowment using the 3.5% annual spending allocation attributable to \$57.3 million in incremental endowed land development revenue made possible in part by this project.</i> <table border="0" style="width: 100%;"> <tr> <td style="width: 80%;">Capital Budget</td> <td style="text-align: right;">\$80,000,000</td> </tr> <tr> <td>Operating Budget</td> <td style="text-align: right;">\$1,426,224</td> </tr> <tr> <td>Schedule</td> <td></td> </tr> <tr> <td>Program</td> <td></td> </tr> <tr> <td>Award Construction Contracts</td> <td></td> </tr> <tr> <td>Funding Release</td> <td style="text-align: right;">\$73,000,000</td> </tr> </table> <p>Information</p> <table border="0" style="width: 100%;"> <tr> <td style="width: 60%;">Expenses to date</td> <td style="text-align: right;">\$5,705,000</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$7,000,000</td> </tr> </table>	Capital Budget	\$80,000,000	Operating Budget	\$1,426,224	Schedule		Program		Award Construction Contracts		Funding Release	\$73,000,000	Expenses to date	\$5,705,000	Funding released to date	\$7,000,000
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<p>4.6 Athletics & Recreation Facilities Strategy (Vancouver)</p> <p>L. Cowin A. Redish P. Steenkamp A. Simpson M. White J. Metras K. Toor A. Poettcker</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors:</p> <ul style="list-style-type: none"> <i>i. Approve the Athletics & Recreation Facilities Strategy’s guiding principles (amended);</i> <i>ii. Endorse the Athletics & Recreation Facilities Strategy planning process, including fall 2016 public consultation on facility options; and,</i> <i>iii. Direct staff to return to the Board of Governors for approval of the finalized Athletics & Recreation Facilities Strategy by spring 2017.</i> 																

<p>4.7 Museum of Anthropology (MoA) Northwest Coast Masterworks Gallery (Vancouver)</p> <p>A. Redish A. Simpson P. Steenkamp G. Averill A. Shelton J. Metras M. White</p>	<p>APPROVAL Presentation (10 min) Discussion (10 min)</p>	<p>DECISION REQUESTED IT IS HEREBY REQUESTED that the Board of Governors grant BOARD 3 approval for the Museum of Anthropology Northwest Coast Masterworks Gallery:</p> <ul style="list-style-type: none"> <i>i. Subject to construction tenders being received at or below budget based on 80% of the tenders;</i> <i>ii. With authorization to proceed with the revised location and design of the project based on input from the Arthur Erickson Foundation</i> <i>iii. With authorization to issue a development permit and to complete working drawings and tender documents; and,</i> <i>iv. With a funding release of \$2,970,000 to undertake and complete construction.</i> <table border="0" style="width: 100%;"> <tr> <td>Revised Capital Budget</td> <td style="text-align: right;">\$4,100,000</td> </tr> <tr> <td>Operating Budget</td> <td style="text-align: right;">\$19,221</td> </tr> <tr> <td>Revised Schedule</td> <td></td> </tr> <tr> <td>Program with revised location with the Museum</td> <td></td> </tr> <tr> <td>Authorization to issue development permit</td> <td></td> </tr> <tr> <td>Proceed to working drawings and tender</td> <td></td> </tr> <tr> <td>Award construction contracts</td> <td></td> </tr> <tr> <td>Funding Release</td> <td style="text-align: right;">\$2,970,000</td> </tr> </table> <p>Information</p> <table border="0" style="width: 100%;"> <tr> <td>Expenses to date</td> <td style="text-align: right;">\$136,625</td> </tr> <tr> <td>Funding released to date</td> <td style="text-align: right;">\$1,130,000</td> </tr> </table>	Revised Capital Budget	\$4,100,000	Operating Budget	\$19,221	Revised Schedule		Program with revised location with the Museum		Authorization to issue development permit		Proceed to working drawings and tender		Award construction contracts		Funding Release	\$2,970,000	Expenses to date	\$136,625	Funding released to date	\$1,130,000
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5. PROPERTY COMMITTEE

10:30 a.m.-10:40 a.m.

The Committee Chair will report on the following items, considered by the Committee on June 2, 2016:

- 5.2 [Seismic Mitigation Plan Update](#)
- 5.3 [UBC Climate Action Plan Update 2020 \(Vancouver\)](#)
- 5.4 [UBC Okanagan - Campus Update](#)

<p>5.1 UBC Five-Year Capital Plan 2017-2018 to 2021-2022</p> <p>A. Redish D. Buszard A. Simpson P. Ratner J. Metras P. Smailes</p>	<p>APPROVAL (5 min)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant approval for the submission of the UBC Five-Year Capital Plan (2017-2018 to 2021-2022) to the Ministry of Advanced Education.</p>
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6. GOVERNANCE COMMITTEE		10:40 a.m.-10:50 a.m.
<p>The Committee Chair will report on the following items, considered at the Committee meeting on June 8, 2016:</p> <p>6.1 Policy Priorities</p> <p>6.2 Board Governance Framework</p> <p style="padding-left: 20px;">a. Policy #93 - Closed Meetings of the Board of Governors</p> <p style="padding-left: 20px;">b. UBC BoG Governance Framework</p>		
<p>6.3 UBC Annual Report 2015-2016</p> <p>M. Piper</p>	<p>APPROVAL</p> <p>(5 min)</p>	<p>UBC reports annually to its communities on progress towards the goals and actions of the strategic plan and also submits an Institutional Accountability Report to the Ministry of Advanced Education. All requirements for the Ministry's accountability report are included in the circulated Annual Report.</p> <p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE GOVERNANCE COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors approve as circulated the 2015-2016 UBC Annual Report "Connected by Commitment"</i>.</p>
7. AUDIT COMMITTEE		10:50 a.m.-11:20 a.m.
<p>7.1 Enterprise Risk Management Rotating Risk Review</p> <p>A. Simpson D. Buszard P. Steenkamp H. Lai R. Holton</p>	<p>Information</p> <p>Presentation (10 min)</p> <p>Discussion (15 min)</p>	<p>In support of the University's Enterprise Risk Management (ERM) Initiative, a review of one of the top five major risks is provided at each Board of Governors' meeting.</p> <p>At this meeting, the following threat will be reviewed: Armed Threat Incident - UBC's Preparations for Response</p>
<p>7.3 UBC Financial Statements (Consolidated) Year-End Report</p> <p style="padding-left: 40px;">- at March 31, 2016</p> <p>A. Simpson I. Burgess A. Glynn N. Ali</p>	<p>APPROVAL</p> <p>(5 min)</p>	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE AUDIT COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors approve UBC's Consolidated Financial Statements as at March 31, 2016.</i></p>

CONSENT AND INFORMATION AGENDA

1. Learning & Research Committee
1.3 CONSENT APPROVAL REQUEST Senate Recommendations a. Recommendations resulting from Okanagan Senate meetings of April 28, 2016 and May 19, 2016 , effective June 14, 2016. b. Recommendations resulting from the Vancouver Senate meetings of April 20, 2016 and May 18, 2016 , effective June 14, 2016.
1.4 CONSENT APPROVAL REQUEST Endowment Administrative Decision Approval of the administrative decision to award the Harold Davenport Bursary to one or more students, as recommended by the President and the University Counsel.
2. People, Community & International Committee
2.7 CONSENT APPROVAL REQUEST Naming of Campus Facilities (Vancouver campus) Approval of the following Class 1 Facility Naming recommendations from the Naming Committee: <ul style="list-style-type: none">• ‘Tallwood House’ for the first building at Brock Commons (under construction)• ‘Exchange Residence’ for the student residence to be located at the Gage South site, above the transit terminal (UBC Exchange)
2.8 CONSENT APPROVAL REQUEST University Killam Professorship Approval of the resolution to confer the University Killam Professorship on six members of faculty. The University Killam Professor (UKP) award is conferred by the Board of Governors in recognition of exceptional members of faculty who are extraordinary teachers and researchers, leaders in their academic fields, and recipients of national and international recognition and prestige as a result of these characteristics.
2.9 alumni UBC Activity Report Newsletter circulated for information Numbering more than 300,000, UBC alumni are the university’s largest constituent group. UBC alumni are donors and volunteers and, through their professional activities and community commitments, contribute to the reputation of UBC. <i>alumni UBC</i> has finished another successful year of engaging alumni with their university, with more than 57,000 alumni involved in some way. Centennial programming continued, with programs held in Toronto and Ottawa. As well, four new alumni joined the Alumni Advisory Council (meets twice each year). The <i>alumni UBC</i> Beyond the Bucket List travel program saw UBC leaders take groups of alumni on trips through Myanmar, Sicily and Machu Picchu.
2.10 Deaccession of Works of Art and/or Cultural Materials Annual Report Circulated for information No art works and/or cultural materials from the University’s collection were deaccessioned by repatriation for the period 1 May 2015 to 30 April 2016.
2.11 Notable Distinctions Teaching, Research, Service Circulated for information Profiles of the following scholars and the full listing of teaching, service and research awards conferred on UBC faculty members: <ul style="list-style-type: none">• Research: Dr. Susanna Braund, Professor, Department of Classical, Near Eastern and Religious Studies, Faculty of Arts• Teaching: Dr. Nicholas Coops, Professor, Forest Resources Management Department, Faculty of Forestry• Service: Dr. Peter Klein, Associate Professor, School of Journalism, Faculty of Arts

3. Finance Committee

3.8 Deferred

3.9 [CONSENT APPROVAL REQUEST UBCSUO Fees – 2016-2017 Amendment](#)

Approval of fee amendments for the UBC Students' Union Okanagan for the 2016-2017 academic year: A program fee of \$20 for Human Kinetics students and a \$2 per-term fee for all undergraduates to support the WUSC (World University Service of Canada) student refugee program.

3.10 Moved to Audit Committee - #7.3

3.11 [Endowment Status Report as at March 31, 2016 Circulated for information](#)

The Endowment Status Report includes endowment funds administered under the University's Endowment Management Policy, Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation) and the SHFE endowment.

3.12 [Establishment of New Endowments Circulated for information](#)

Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only.

5. Property Committee

5.5 [CONSENT APPROVAL REQUEST UBC Exchange \(Transit Terminal\) – Post Board 2 Funding Release](#)

An opportunity has emerged since Board 2 in February 2016 to install the final lighting system and bus shelters for bus exchange pickup bays as part of current construction of the interim bus facility. This will avoid costs for temporary lighting and provide improved bus shelters for users of the interim facility until the UBC Exchange is completed in 2019.

Approval is requested for a funding release of \$2,000,000 to purchase and install the final lighting system and bus shelter canopies for the UBC Exchange as part of the interim bus exchange construction approved at Board 2 in February 2016.

Capital Budget	\$21,750,000
Operating Budget	\$55,000
Schedule	
Authorization to issue development permit	
Proceed to working drawings and tender	
Commence construction of interim bus facility	
Funding Release	\$2,000,000
Information	
Expenses to date	\$714,000
Funding released to date	\$4,000,000

5.6 [CONSENT APPROVAL REQUEST Okanagan Campus - Telus Communications Inc. Statutory Right of Way](#)

- i. Authorization for the Administration to seek Ministerial approval for a grant of a statutory right of way over the lands shown on Attachment 1 to TELUS Communications Inc. for utility purposes, pursuant to Section 50(2) of the *University Act*;
- ii. Authorization for the Administration to, upon receipt of Ministerial approval, convey and grant the land disposition described above; and,
- iii. Declaration that the disposal of land described above will not affect the future delivery of educational programs.

A Statutory Right of Way for TELUS Communications Inc. to cross the Okanagan campus is required to cover existing TELUS conduits and cable that were installed in 2014. The land encumbered by the SRW is approximately 20 square metres and does not impact any future development opportunities for the campus. Upon authorization from the Board of Governors, the Administration will seek Ministerial approval, and upon receipt of such approval, execute the required plans and agreements to effect the dispositions.

5.7 [CONSENT APPROVAL REQUEST Okanagan Campus – John Hindle Drive Roadway Dedication and Statutory Right of Way](#)

- i. Administration to seek Ministerial approval for the dispositions of land described below, pursuant to Section 50(2) of the *University Act*:
 - dedicate as road the lands shown approximately on Attachment 2, in order to complete the extension of John Hindle Drive; and,
 - grant a statutory right of way over the lands shown on Attachment 3 in favour of the City of Kelowna for the drainage purposes subject to the City of Kelowna granting permanent access to the existing access easement (South Spur) to the West Campus lands shown on Attachment 4.
- ii. Administration to, upon receipt of Ministerial approval convey and grant (as the case may be) the land dispositions described above.
- iii. Declaration that that the disposals of land described above will not affect the future delivery of educational programs.

At the time of purchase at the West Campus lands (2010), UBC granted the City of Kelowna Highway Reservation Covenants reserving a portion of the lands for future public roadways. In February 2015, the Board of Governors approved the dedication of land for this roadway. However, the detailed design process undertaken by the City has resulted in the City requiring additional portions of land for completion of this project. The additional portions are small and do not impact the operation, function and the future delivery of educational programs on the UBC Okanagan Campus.

In addition, the design of John Hindle Drive requires a drainage outlet from the road into Roberts Lake, which will be located at the road low-point and used for overflow drainage during large storm events. The City of Kelowna has therefore requested a Statutory Right of Way through a portion of UBC's West Campus lands for the naturalized drainage outlet.

6. Governance Committee

6.4 [CONSENT APPROVAL REQUEST UBC Foundation Appointments](#)

Approval of the following three-year appointments to the UBC Foundation Board, effective immediately:
Mr. Hari Varshney and Mr. Graham Lee.