



The University of British Columbia  
Board of Governors  
**AGENDA**

**Tuesday, December 6, 2016**  
9:00 a.m. to 12:30 p.m.  
**Vancouver Campus**  
Robert H. Lee Boardroom  
The Robert H. Lee Alumni Centre  
6163 University Boulevard

**REMARKS** Chair | President

9:00 a.m.-9:15 a.m.

**People, Community & International Committee**

9:15 a.m.-9:55 a.m.

2.4	Policy #131 - Sexual Assault Update	Information	
2.1	<a href="#">Faculty of Law Naming</a>	APPROVAL	<b>DECISION REQUESTED</b> <b>AT THE RECOMMENDATION OF THE PEOPLE, COMMUNITY &amp; INTERNATIONAL COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors affirm the exclusive naming of the Faculty of Law in perpetuity, without affecting its status as a Faculty, as the Peter A. Allard School of Law, in recognition of the contributions of alumnus Mr. Peter A. Allard, Q.C., an exceptional donor to the University.</i></b>
2.3	<a href="#">Development &amp; Alumni Engagement Report</a>	Information	The Board of Governors will receive an update, as discussed at the December 6, 2016 Committee meeting.

**Learning & Research Committee**

9:55 a.m.-10:25 a.m.

1.1	Developing a Research + Innovation Excellence Strategy   Funding Programs and Research Clusters (Vancouver and Okanagan)	Information	The Board of Governors will receive this report for information.
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**Finance Committee**

10:25 a.m. to 11:40 a.m.

4.1	<a href="#">Tuition Fees 2017-2018</a>	APPROVAL	Each year, the costs of providing a university education increase, due to inflationary pressures. In addition to taking action to reduce costs and pursuing other sources of revenue, the following is proposed:  <b>DECISION REQUESTED</b> <b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors approve:</i></b>  <b>1. A 2% increase in tuition for new and continuing domestic undergraduate and graduate students, for programs as specified in Schedule A, except for the Master of Management in UBC Okanagan (0% increase);</b>  <b>2. An increase in tuition for international students:</b>  <b>(a) Continuing International undergraduate students:</b>  <b>• 3% increase for students who entered their degree or certificate programs as set out in Schedule A, on or after May 1, 2015 and prior to May 1, 2017;</b>
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		<ul style="list-style-type: none"> <li>• <b>2% increase for students who entered their degree or certificate programs as set out in Schedule A, prior to May 1, 2015;</b></li> </ul> <p><b>(b) New and continuing International graduate students in thesis-based programs:</b></p> <ul style="list-style-type: none"> <li>• <b>2% increase in tuition (except on-leave fees, which will have 0% increase) for all new and continuing international graduate students;</b></li> </ul> <p><b>(c) Continuing International graduate students in non-thesis-based programs:</b></p> <ul style="list-style-type: none"> <li>• <b>3% increase in tuition for students who entered their degree programs (except Master of Management in UBC Okanagan, 0% increase) as specified in Schedule A, on or after May 1, 2016 and prior to May 1, 2017;</b></li> <li>• <b>2% increase in tuition for students who entered their degree programs as specified in Schedule A, prior to May 1, 2016;</b></li> </ul> <p><b>3. A 3% increase in tuition for new international graduate students entering the Master of Data Science and Master of High Performance Coaching and Technical Leadership programs effective May 1, 2017; and,</b></p> <p><b>4. A 15% increase in international per credit tuition for unclassified, qualifying, visiting, access studies, and auditing students.</b></p> <p>All of the above proposed increases apply to both campuses in Vancouver and Okanagan, effective May 1, 2017.</p>
<p>4.2 <a href="#">Non-Instructional Fees 2017-2018</a></p>	<p>APPROVAL</p>	<p><b>DECISION REQUESTED</b></p> <p><b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve, according to the fee schedule attached and marked “Schedule B”:</b></p> <ul style="list-style-type: none"> <li><b>i. Non-instructional fees, effective May 1, 2017</b></li> <li><b>ii. Mandatory fees effective, September 1, 2017</b></li> </ul> <p>“Schedule C” has been approved by the President and the approved memo is circulated for information.</p>
<p>4.3 Tuition for new Programs</p> <p>4.3.1 <a href="#">Professional Master of Business Administration</a></p> <p>4.3.2 <a href="#">Bachelor of Media Studies Okanagan</a></p> <p>4.3.3 <a href="#">Master of Engineering Leadership (M.E.L.) in Smart Grid Energy Systems (S.G.E.S.)</a></p>	<p>APPROVAL</p>	<p><b>DECISION REQUESTED</b></p> <p><b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve:</b></p> <ol style="list-style-type: none"> <li><b>1. Tuition program fee of \$46,569 for domestic students and \$71,278 for international students for the Professional Masters of Business Administration (PMBA), which will commence in January 2018;</b></li> <li><b>2. Tuition program fee of \$28,090.80 for domestic students and \$48,801.40 for international students (per year) for</b></li> </ol>

		<p><i>the new Master of Engineering Leadership in Smart Grid Energy Systems, which will commence in January 2018; and,</i></p> <p><i>3. Tuition of \$230.21 per credit for domestic students and \$1,161.57 per credit for international students for the Bachelor of Media Studies program, which will commence in September 2017.</i></p>
<p>4.4.1 <a href="#">Master of Arts in Economics Tuition 2017-2018 and 2019-2019</a></p> <p>A. Redish L. Cowin D. Buszard A. Simpson C. Mathieson</p>	APPROVAL	<p><b>DECISION REQUESTED</b></p> <p><b>IT IS HEREBY REQUESTED that the Board of Governors approve:</b></p> <p><b>1. An increase in tuition for new incoming international students in the Master of Arts in Economics program effective May 1, 2017 and for the following academic year:</b></p> <ul style="list-style-type: none"> <li>• 2017-18 to \$15,635.27; and,</li> <li>• 2018-19 to \$23,000.</li> </ul> <p><b>2. A 3% increase in tuition for continuing international students in the Master of Arts in Economics program, effective May 1, 2017, for students who entered this degree program on or after May 1, 2016.</b></p> <p><b>3. A 2% increase in tuition for continuing international students in the Master of Arts in Economics program, effective May 1, 2017, for students who entered this degree program prior to May 1, 2016.</b></p>
<p>4.4.2 <a href="#">Bachelor of Applied Science in Biomedical Engineering (BMEG) Tuition</a></p> <p>A. Redish H. Brock M. Parlange D. Kelleher E. Croft R. McMaster</p>	APPROVAL	<p><b>DECISION REQUESTED</b></p> <p><b>IT IS HEREBY REQUESTED that the Board of Governors approve, for the Bachelor of Applied Science in Biomedical Engineering (BMEG) program:</b></p> <ul style="list-style-type: none"> <li>• <b>tuition of \$172.99 per credit for Year 1 and \$184.66 per credit for Years 2-4 for domestic students;</b></li> <li>• <b>tuition of \$1,163.76 99 per credit for international students; and,</b></li> <li>• <b>a program fee for all students of \$750.00 upon progression to Years 2, 3 and 4 of the program.</b></li> </ul>
<p>4.5 <a href="#">Policy #113 (Endowment Management) – Endowment Excess Stabilization Account Balances Procedure</a></p>	APPROVAL	<p><b>DECISION REQUESTED</b></p> <p><b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve the deletion of sections 2.1, 2.2, 2.3, and 5.5 of the Procedures under Policy #113 (Endowment Management) and replacement with new sections 2.1, 2.2, and 5.5, as per the circulated report.</b></p>

4.6 <a href="#">Staff Pension Plan (SPP) Amendment No. 10</a>	APPROVAL	<p><b>DECISION REQUESTED</b>  <b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors:</i></b></p> <p><i>i. Approve the UBC Staff Pension Plan Restatement, Amendment No. 10, as at September 30, 2015, as described herein; and,</i></p> <p><i>ii. Authorize and empower the Staff Pension Plan Board to approve on behalf of the Board of Governors any revisions or amendments to the Plan Restatement as may be required by the Canada Revenue Agency or by the Financial Institutions Commission of BC to ensure continued registration under the Income Tax Act and Pension Benefits Standards Act.</i></p>
4.7 <a href="#">Endowment Responsible Investment Policy Update</a>	Information	The Board of Governors will receive an update, as discussed at the November 21, 2016 Committee meeting.
4.8 <a href="#">Endowment Asset Mix and Spending Rate Review</a>	APPROVAL	<p><b>DECISION REQUESTED</b>  <b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors approve in principle an increase to the endowment spend rate from 3.5% to 4% for fiscal year 2017-2018.</i></b></p>
4.9 <a href="#">UBC Alma Mater Society (AMS) External Borrowing and Nest Lease Amendment</a>	APPROVAL	<p><b>DECISION REQUESTED</b>  <b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors:</i></b></p> <ul style="list-style-type: none"> <li>• <i>approve revisions to the lease of the Nest to the Alma Mater Society of The University of British Columbia Vancouver to permit the AMS to refinance, through a third-party financial institution, approximately \$66 million previously internally financed by UBC;</i></li> <li>• <i>declare that the lease, as revised, will not affect the future delivery of educational programs;</i></li> <li>• <i>authorize the University Administration to:</i> <ul style="list-style-type: none"> <li>○ <i>seek Ministerial approval pursuant to s50(2) of the University Act; and,</i></li> <li>○ <i>execute the agreed revised lease and related agreements between UBC and the AMS on the terms consistent with those outlined in the report.</i></li> </ul> </li> </ul>
4.10 <a href="#">Budget Process 2017-2018 (Vancouver and Okanagan)</a>	Information	The Board of Governors will receive an update, as discussed at the November 21, 2016 Committee meeting.
<b>Joint: Finance Committee and Property Committee</b>		<b>11:40 a.m.-12:10 p.m.</b>
5.2 <a href="#">UBC Okanagan Teaching &amp; Learning Centre – Project Update and Funding Release Request</a>	APPROVAL	<p><b>DECISION REQUESTED</b>  <b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors grant a funding release of \$2,000,000 for the UBC Okanagan Teaching &amp; Learning Centre project to allow work on building excavation and</i></b></p>



		<p><i>c) Replace the 2nd Mortgage Loan pilot program with a Prescribed Interest Rate Loan (PIRL) program, subject to the terms and conditions outlined in this report (See PIRL description Attachment A).</i></p> <p><i>d) Establish a Faculty Housing Assistance Financing Endowment (FHAFE), Terms of Reference to be provided to the Board of Governors for approval by Feb 2017.</i></p> <p><i>e) Update the merit-based protocol and allocation guidelines (approved 2014) to address access to the proposed new housing program options. The final guidelines to be provided to the Board of Governors for approval by Feb 2017.</i></p> <p><i>f) Terminate the Mortgage Interest Assistance program effective July 1, 2017.</i></p> <p><i>g) Prepare revised wording for Policy 1 of the Housing Action Plan to accommodate new proposed PIRL ownership support program. The final wording to be provided at the next Board meeting for consideration of approval.</i></p> <p>* And consistent with direction from the Board of Governors and Finance Committee in February 2016.</p>
<p>5.5 <a href="#">UBC Gameplan: 20-Year Recreation &amp; Athletics Facilities Strategy   Update</a></p>	<p>APPROVAL</p>	<p><b>DECISION REQUESTED</b></p> <p><b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, THE PROPERTY COMMITTEE AND THE PEOPLE, COMMUNITY &amp; INTERNATIONAL COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors:</b></p> <ul style="list-style-type: none"> <li>• <i>Receive for information the work completed to date on the financial and technical analysis (noise, transportation, heritage) and first phase of public consultation for the 20-Year Recreation &amp; Athletics Facilities Strategy;</i></li> <li>• <i>Direct the Administration to:</i> <ul style="list-style-type: none"> <li>○ <i>shortlist Recreation Hub Options B and C for further analysis and targeted consultation;</i></li> <li>○ <i>shortlist Spectator Hub Options 1b, 2 and 5 for further analysis and targeted consultation;</i></li> </ul> </li> <li>• <i>Direct the Administration to further evaluate potential GamePlan funding sources, including:</i> <ul style="list-style-type: none"> <li>○ <i>incremental housing development revenue (above what is projected under current plans) that could potentially be created by adjusting the siting of the existing Stadium; and,</i></li> <li>○ <i>other future funding sources including potential student and donor involvement.</i></li> </ul> </li> </ul>

<b>Property Committee</b>		<b>12:10 p.m.-12:20 p.m.</b>
6.0 Okanagan Campus Update	Information	The Board of Governors will receive an update, as discussed at the November 21, 2016 Committee meeting.
6.2 Okanagan Campus Transportation and Safe Access Update	Information	The Board of Governors will receive an update, as discussed at the November 21, 2016 Committee meeting.
<b>Audit Committee</b>		<b>12:20 p.m.-12:25 p.m.</b>
7.1 <a href="#">2016-2017 Second Quarter Financial Report</a>	Information	The Board of Governors will receive an update, as discussed at the November 28, 2016 Committee meeting.
<b>Other</b>		<b>12:25 p.m.-12:30 p.m.</b>
8.1 <a href="#">American Foundation for UBC Annual General Meeting</a>	APPROVAL	<p><b>DECISION REQUESTED</b></p> <p><b>IT IS HEREBY REQUESTED that <i>the Board of Governors approve:</i></b></p> <ul style="list-style-type: none"> <li>• <i>Minutes of the Annual Meeting of the American Foundation for UBC held on December 3, 2015; and,</i></li> <li>• <i>American Foundation for UBC Financial Statements for the fiscal year ending March 31, 201</i></li> </ul>

**CONSENT/INFORMATION** items are circulated for information or approval (as indicated). Time will be allocated for discussion of specific Approval and Information items upon request from a Governor.

<p>1.3 <b>CONSENT APPROVAL REQUEST Senate Recommendations</b> Approvals effective December 6, 2016</p> <p>1.3.1 <b>Okanagan Senate:</b> <a href="#">Recommendations arising from the Okanagan Senate meeting of September 29, 2016</a></p> <p>1.3.2 <b>Vancouver Senate:</b> <a href="#">Recommendations arising from the Vancouver Senate meeting of October 19, 2016</a></p> <p>1.3.3 <b>Okanagan Senate:</b> <a href="#">Recommendations arising from the Okanagan Senate meeting of October 27, 2016</a></p> <p>1.3.4 <b>Okanagan Senate:</b> <a href="#">Recommendations arising from the Okanagan Senate meeting of November 24, 2016</a></p> <p>1.3.5 <b>Vancouver Senate:</b> <a href="#">Recommendations arising from the Vancouver Senate meeting of November 16, 2016</a></p>
<p>1.4 <b>Additional Senate Recommendations</b></p> <p>The following items received electronic approval prior to the December 6, 2016 Board of Governors meeting:</p> <p>1.4.1 <b>Vancouver Senate:</b> <a href="#">Recommendations arising from the Vancouver Senate meeting of September 14, 2016</a></p> <p>1.4.2 <b>Council of Senates:</b> <a href="#">Terms of affiliation between UBC Faculty of Law (Peter A. Allard School of Law) and the University of Hong Kong Faculty of Law</a></p> <p>1.4.3 <b>Council of Senates:</b> <a href="#">Terms of affiliation between UBC Faculty of Law (Peter A. Allard School of Law) and the University of Hawaii William S. Richardson School of Law</a></p>
<p>1.5 <b>Establishment of New Endowments</b> Circulated for information</p> <p>Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only. Under UBC Policy #113 (Endowment Management), the Board of Governors has delegated authority to the President to approve, upon the recommendation of the University Counsel, the establishment of new endowment funds. Spending may begin upon execution of the endowment documentation by the President.</p>

2.6	<p><b><a href="#">Notable Distinctions   Teaching, Research, Service</a></b> Report circulated for information Profiles of the following scholars and the full listing of teaching, service and research awards conferred on UBC faculty members:</p> <ul style="list-style-type: none"> <li>• <b>Research: Dr. Bonny Norton</b> Professor, Language and Literacy Education, Faculty of Education</li> <li>• <b>Service: Dr. Kai Chan</b> Institute for Resources, Environment and Sustainability / Institute for the Oceans &amp; Fisheries Faculty of Science</li> <li>• <b>Teaching: Ms. Donna Drynan</b> Occupational Science and Occupational Therapy, Faculty of Medicine</li> </ul>
2.7	<p><b><a href="#">University Neighbourhoods Association (UNA) Annual Update</a></b> Circulated for information:</p> <ul style="list-style-type: none"> <li>2.7.1 2016 UNA Annual Report</li> <li>2.7.2 2015-2016 UNA Financial Statements</li> </ul>
2.8	<p><b><a href="#">alumni UBC Update October 2016</a></b> <i>alumni UBC</i> update circulated for information In, the second quarter, <i>alumni UBC</i> kicked off the school year with “The Cheat Code” – an in-conversation event with alumnus Brian Wong. UBC alumni in Toronto enjoyed a Blue Jays game as well as an event in conjunction with the Toronto International Film Festival. On September 17, alumni were welcomed back to campus for a Homecoming celebration, and over the summer, UBC’s newest affinity partnership, with BMO MasterCard, was launched.</p>
2.9	<p><b><a href="#">UBC Employee and Family Assistance Program</a></b> Report circulated for information At the September 2016 Board meeting, Governors requested additional information about UBC’s Employee and Family Assistance Program. The report provides an overview of the program, and includes responses to the questions.</p>
3.2	<p><b>CONSENT APPROVAL REQUEST <a href="#">Policy #3 - Discrimination and Harassment</a></b> Approval of proposed amendments to Policy #3 (Discrimination and Harassment), intended to reflect a recent change in the <i>BC Human Rights Code</i> that added “gender identity and expression” to the list of enumerated grounds covered by the <i>Code</i> in section 2.1. The proposed amendments to the Policy reflect the change in the <i>BC Human Rights Code</i> by adding “gender identity and expression” to the list of enumerated grounds covered by the <i>Code</i> in section 2.1, and removing “gender identity, and gender expression” from the list of examples provided as interpreted grounds under the ground of “sex” in section 2.2.</p>
3.3	<p><b>CONSENT APPROVAL REQUEST <a href="#">Policy #26 - Acting Administrators in Cases of Absence</a></b> Approval of proposed amendments to Policy #26 (Acting Administrators in Cases of Absence) and the consequential amendments of Policy #22 (Appointment and Extension of Appointments for Heads of Academic Units), Policy #23 (Extension of Appointments for Deans and Principals), Policy #24 (Extension of Appointments for Designated Senior Academic Administrators), Policy #34 (Appointment and Extension of Appointment of Administrative Vice-Presidents), and Policy #43 (Extension of Appointments for Registrar and Librarians).</p>
3.4	<p><b>CONSENT APPROVAL REQUEST <a href="#">Policy #49 - Reduced Workload/Responsibility Appointment   Non-Academic Staff</a></b> Approval of proposed amendments to Policy #49 (Reduced Workload/Responsibility Appointment – Non-Academic Staff).</p>
3.5	<p><b>CONSENT APPROVAL REQUEST <a href="#">Appointment – Staff Pension Plan Board of Directors</a></b> Approval of the reappointment of Mr. Mike Leslie as a University Appointed Board Member to The University of British Columbia Staff Pension Plan Board for a four-year term, effective January 1, 2017 to December 31, 2020.</p>
4.13	<p><b><a href="#">UBC Investment Management Trust (IMANT) Quarterly Portfolio Review as at September 30, 2016</a></b></p>



<p>4.14 <a href="#">Endowment Status Report as at August 31, 2016</a> Circulated for information The Endowment Status Report includes endowment funds administered under the University’s Endowment Management Policy, Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation) and the SHFE endowment.</p>
<p>4.15 <a href="#">UBC Annual Debt Report</a> The 2016 Annual Debt Report which provides an update on the University’s long-term debt balances and key debt ratios at March 31, 2016, together with projections for upcoming years.</p>
<p>4.16 <b>Financial Statements</b></p> <p>4.16.1 <a href="#">UBC Investment Management Trust (IMANT)</a></p> <p>4.16.2 <a href="#">UBC Properties Investments Ltd (UBCPIL/UBCPT) Report</a> <a href="#">UBC Properties Investments Ltd Financial Statements</a></p> <p>4.16.3 <a href="#">Great Northern Way Campus Trust</a></p> <p>4.16.4 <a href="#">Tri-Universities Meson Facility (TRIUMF)</a></p> <p>4.16.5 <a href="#">The UBC Foundation</a></p> <p>4.16.6 <a href="#">University Neighbourhoods Association (UNA)</a></p> <p>4.16.7 <a href="#">The Neighbours’ Fund</a></p>
<p>5.6 <a href="#">Housing Action Plan Annual Report</a> This annual report provides a 2015-2016 progress report on implementation of the Housing Action Plan (HAP) policies; the HAP was adopted by the Board of Governors in September 2012. The Housing Action Plan is a key recruitment and retention tool to improve housing choice and affordability for faculty, students and staff in Vancouver’s challenging rental and ownership real estate market.</p>
<p>6.1 <b>CONSENT APPROVAL REQUEST</b> <a href="#">Land Use Rules Proposed Amendments – Development Handbook</a> Approval of the amended Development Handbook (Attachment 1), including townhouses as a permitted use in SC3A and SC3B, to be consistent with the “Plan of Land Uses – P10” in the Wesbrook Place Neighbourhood Plan, as amended in April 2016.</p>
<p>6.5 <b>CONSENT APPROVAL REQUEST</b> <a href="#">Development Permit Board (DPB)</a></p> <ul style="list-style-type: none"> <li>• Approval of the extension of Prof. Andrew Irvine’s appointment as the Chair of the Development Permit Board to May 2017; and,</li> <li>• Receipt of the 2016 Annual Report of the Development Permit Board for information.</li> </ul>
<p>6.6 <b>CONSENT APPROVAL REQUEST</b> <a href="#">Advisory Urban Design Panel (AUDP)</a></p> <ul style="list-style-type: none"> <li>• Approval of the appointment of Dr. Pam Ratner to the Advisory Urban Design Panel as the UBC staff member for a two-year term, to expire in January 2019; and,</li> <li>• Receipt of the 2016 Annual Report of the Advisory Urban Design Panel for information.</li> </ul>
<p>6.7 <b>Board 4 Reports</b> Circulated for information</p> <p>Vancouver Campus</p> <p>6.7.1 <a href="#">Bookstore Expansion and Renovation</a></p> <p>Okanagan Campus</p> <p>6.7.2 <a href="#">Fitness and Wellness Centre</a></p> <p>6.7.3 <a href="#">Geoexchange Phase 3</a></p>