



The University of British Columbia
BOARD OF GOVERNORS
AGENDA

Thursday, April 13, 2017
8:30 a.m. to 11:30 a.m.
Vancouver Campus
 Robert H. Lee Family Boardroom
 The Robert H. Lee Alumni Centre
 6163 University Boulevard

REMARKS Chair | President 8:30 a.m.-8:45 a.m.

People, Community & International Committee 8:45 a.m.-9:30 a.m.

1.1 <i>alumni UBC</i> Update	<p>Mr. Jeff Todd, Associate Vice-President Alumni (UBC) and <i>alumni UBC</i> Executive Director</p> <p>Ms. Faye Wightman, Chair, <i>alumni UBC</i> Board of Directors</p> <p>The presentation will include information about:</p> <ul style="list-style-type: none"> • 2016-2017 progress to date • 2016-2017 <i>alumni UBC</i> Board of Directors Priorities • New strategic plan – <i>Connecting Forward</i>
1.3 Policy 131 (Sexual Assault and Other Sexual Misconduct)	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors approve Policy 131 (Sexual Assault and Other Sexual Misconduct), effective May 18, 2017.</i></p>

Learning & Research Committee 9:30 a.m.-10:20 a.m.

2.1 Academic Presentations	<p>FACULTY OF ARTS</p> <p>Dr. Kathryn Harrison, Acting Dean, Faculty of Arts Professor, Department of Political Science</p> <p>FIRST STEPS IN LANGUAGE ACQUISITION</p> <p>Dr. Janet Werker, Professor and Canada Research Chair Department of Psychology</p>
2.2 New Directions in Continuing Education	<p>Career and Personal Education (CPE) is one of the six pillars of Flexible Learning, the UBC strategy developed in response to the multiple external forces shaping higher education in the 21st century. In the face of increasing demand for continuing education, UBC is committed to expanding its capacity to serve non-traditional students on both campuses with a focus on areas of University excellence.</p>

Finance Committee 10:20 a.m.-10:45 a.m.

3.1 UBC Budget 2017-2018	<p>DECISION REQUESTED</p> <p>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors approve the UBC 2017-2018 consolidated and operating budget, including the Routine Capital – Core Building Maintenance Plan.</i></p>
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<p>3.2 Tuition: Bachelor of Science (Combined Honours) in Biochemistry and Forensic Science</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve tuition of \$172.99 per credit for domestic students and \$1,163.76 per credit for international students for the new joint UBC-BCIT Bachelor of Science (Combined Honours) in Biochemistry and Forensic Science, which will commence in September 2018.</p>
<p>3.3 Tuition: Masters in Global Surgical Care</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve tuition fees of \$27,000 for domestic students and \$45,000 for international students for the new Master of Global Surgical Care (MGSC) program, which will commence in January 2018.</p>
<p>3.4 Tuition: Bachelor of Design in Architecture, Landscape Architecture and Urbanism (B.DES.)</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve tuition of \$290.00 per credit for domestic students and \$1,290.00 per credit for international students, and a Technology Use Fee of \$300.00 for all students, for the Bachelor of Design in Architecture, Landscape Architecture and Urbanism program (B.Des.), which will commence in September 2018.</p>
<p>3.5 Tuition: Master of Nursing Nurse Practitioner Program</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve:</p> <ol style="list-style-type: none"> 1. An increase in tuition for new incoming international students in the Master of Nursing – Nurse Practitioner program, effective May 1, 2017, and for the following two academic years, with the tuition per instalment being increased by: <ul style="list-style-type: none"> • 160.1% to \$7,171.23 per instalment in 2017-2018; • 61.6% to \$11,585.62 per instalment in 2018-2019; • 38.1% to \$16,000.00 per instalment in 2019-2020; 2. A 3% increase in tuition for continuing international students in the Master of Nursing – Nurse Practitioner program, effective May 1, 2017, for students who entered this degree program on or after May 1, 2016; 3. A 2% increase in tuition for continuing international students in the Master of Nursing – Nurse Practitioner program, effective May 1, 2017, for students who entered this degree program prior to May 1, 2016; and, 4. Setting the minimum number of instalments for the Master of Nursing – Nurse Practitioner program to five instalments with continuing fees to be applied after the 5th instalment (for both domestic and international students), effective May 1, 2017.

Property Committee		10:45 a.m.-11:00 a.m.
4.1 Climate Action Plan 2020 and Campus Energy Update (Vancouver)	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors:</i></p> <ul style="list-style-type: none"> <i>i. Receive for information the results of the Climate Action Plan 2020 update including the Phase 2 Energy Supply Study results; and,</i> <i>ii. Direct staff to move forward with final due diligence on the expansion of biomass boiler capacity to address immediate operational needs and move UBC closer to meeting its next GHG emission reduction target of 67% below 2007 levels.</i> 	
4.2 Seismic Resilience Plan Progress Report	<p>UBC places the safety of students, faculty and staff as its highest priority. Reducing or mitigating the risk of injury or death as a result of a seismic event is critical. The Committee received an update re the the seismic mitigation of the Vancouver campus, now being updated to ensure that this risk is reduced as much as possible and as quickly as possible within the University's logistical and financial capacity.</p>	
4.3 Managing UBC's Physical Assets	<p>The Committee received information about risk mitigation, monitoring of building conditions, and proposed asset protection investments.</p>	

Joint: Finance Committee and Property Committee		11:00 a.m.-11:30 a.m.
5.1 University Boulevard Sub-Area Plan and Parking Strategy Update	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that <i>the Board of Governors:</i></p> <ul style="list-style-type: none"> <i>i. Receive for information an update on the Gateway / War Memorial Gym Sub-Area Plan as described in this report to:</i> <ul style="list-style-type: none"> <i>a. Plan for a new student recreation facility and rebuilt War Memorial Gym, subject to Board approval of GamePlan: UBC's 20-Year Athletics and Recreation Facilities Strategy and in accordance with the standard Board capital approval process;</i> <i>b. Continue planning for a mixed-use academic / housing development (targeted to faculty and staff) for the Gateway South site, subject to a UBC Land Use Plan amendment;</i> <i>ii. Receive for information a summary of the MacInnes Field Parking Feasibility Study; and,</i> <i>iii. Approve in principle the recommendation for a one-level parkade under MacInnes Field to address visitor parking needs in the precinct that is in alignment with UBC's successful Transportation Plan goals to shift daily trips to transit, cycling and walking; and direct staff to undertake further detailed layout and costing, as well as analysis of funding, financing and operating options, as a basis for a Board 1 Approval submission in June 2017.</i> 	

<p>5.2 GamePlan: UBC’s 20-Year Recreation and Athletics Facilities Strategy</p>	<p>DECISION REQUESTED AT THE RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors:</p> <p><i>i. Approve in principle GamePlan: UBC’s 20-Year Recreation and Athletics Facilities Strategy, including proposals for the following capital projects:</i></p> <ul style="list-style-type: none"> <i>a. Rebuilt Thunderbird Stadium;</i> <i>b. New recreation fitness centre;</i> <i>c. Renewed or rebuilt varsity War Memorial Gym;</i> <i>d. Academic space;</i> <i>e. New baseball stadium; and,</i> <p><i>ii. Approve planning for a Thunderbird Stadium Rebuild:</i></p> <ul style="list-style-type: none"> <i>a. Direct staff to return to the Board of Governors by fall 2017 with a scope for the Stadium Road Neighbourhood Planning Process;</i> <i>b. Consistent with past cost-of-development practices, fund the rebuilt stadium through incremental revenue from new and better development sites (above what is allowed in current plans) created by optimal siting through the Stadium Road Neighbourhood Plan;</i> <i>c. Any changes to land use as a result of the neighbourhood planning be subject to Land Use Plan amendments by the Minister of Community, Sport and Cultural Development per the Municipalities Enabling and Validating Act, Part 10 (2010);</i> <i>d. Decisions on project design, budget, schedule and funding for the rebuilt stadium be subject to the standard Board of Governors major capital project approval process; and,</i> <p><i>iii. For the new Recreation Fitness Centre and the reimaged War Memorial Gym:</i></p> <ul style="list-style-type: none"> <i>a. Direct staff to return to the Board in June 2017 with more detailed planning regarding potential academic partners (such as the School of Kinesiology);</i> <i>b. Direct staff to explore funding sources in addition to the \$22.5m student funding approved through referendum; and,</i> <i>c. Decisions on project design, budget, schedule and funding for these projects will be subject to the standard Board of Governors major capital project approval process.</i>
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<p>Audit Committee 11:30 a.m.-11:35 a.m.</p>	
<p>6.1 2016-2017 Third Quarter Financial Report</p>	<p>The 2016-2017 Third Quarter Financial Report for The University of British Columbia is circulated for information.</p>

CONSENT/INFORMATION AGENDA Subject to Governor request for discussion.

1.4 Campus Security Annual Report

1.4.1 The UBC Okanagan Campus Security 2016 Annual Report provides an update on campus security files, including statistics on personal and property crime for the 2016 calendar year.

Okanagan Campus Security was externally reviewed which resulted in a positive assessment of the provision of services and level of community engagement. The department has prioritized recommendations from the review and is committed to implementing further positive strategies to improve campus safety in 2017.

1.4.2 The UBC Vancouver Campus Security Annual Report 2016 provides an update on campus security files, including statistics on personal and property crime for the 2016 calendar year.

In 2017, Campus Security is working to implement the recommendations from the 2016 external departmental review. A search is underway for an Executive Director, Campus Safety and Security. This new leader will be tasked with developing a more strategic approach to safety and security at the University.

1.5 **alumni UBC Activity Report** March 2017 update circulated for information
alumni UBC has continued to introduce President Ono to UBC alumni in Ottawa and Toronto.

1.6 Notable Distinctions | Teaching, Research, Service

The circulated reports includes profiles of the following scholars and the full listing of teaching, service and research awards conferred on UBC faculty members:

- **Research:** Dr. David Wilkinson, Professor, Chemical and Biological Engineering, Canada Research Chair in Clean Energy Fuel Cell Technology (Tier 1), Faculty of Applied Science
- **Service:** Dr. Patricia Shaw, Professor and Founding Chair, First Nations and Endangered Languages Program, Faculty of Arts
- **Teaching:** Dr. Timothy McDaniels, Professor, School of Community and Regional Planning, Faculty of Applied Science

2.3 APPROVAL REQUEST Senate Recommendations Approvals effective April 13, 2017

2.3.1 Recommendations arising from Vancouver Senate meeting of February 15, 2017

2.3.2 Recommendations arising from Okanagan Senate meeting of February 23, 2017

2.3.3 Recommendations arising from Vancouver Senate meeting of March 15, 2017

2.3.4 Recommendations arising from Okanagan Senate meeting of March 30, 2017

2.4 Establishment of New Endowments Circulated for information

Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only. Under UBC Policy #113 (Endowment Management), the Board of Governors has delegated authority to the President to approve, upon the recommendation of the University Counsel, the establishment of new endowment funds. Spending may begin upon execution of the endowment documentation by the President.

3.9 APPROVAL REQUEST UBC Alma Mater Society (AMS) Student Fees

Approval of the schedule of fees for the UBC Alma Mater Society for the 2017-2018 academic year. The UBC Alma Mater Society gives notice of the fees to be collected effective September 1, 2017. Some of these fees have limited opt-out provisions and the UBC Alma Mater Society administers these provisions.

3.10	APPROVAL REQUEST UBC Students' Union Okanagan (UBCSUO) Student Fees
Approval of the schedule UBC Students' Union Okanagan fees to be collected by The University of British Columbia Okanagan on behalf of the UBCSUO and on behalf of the Canadian Federation of Students for the 2017-2018 academic year.	
3.11	APPROVAL REQUEST Field Trip Fees
Approval of field trip fees for the 2017-2018 academic year:	
<ul style="list-style-type: none"> • EESC 390 Geological Field Mapping: \$850 (Department of Earth & Environmental Sciences) • GEOG 416 Applied Management of Mountain Hazards: \$750 (Department of Geography) 	
3.12	APPROVAL REQUEST Tuition Instalment Schedule
Approval amendments to the tuition fee instalment schedules such that new incoming students (beginning 2017S or later) are assessed three instalments per year rather than two instalments per year, for:	
<ul style="list-style-type: none"> • Dual-Degree Program Option: Juris Doctor and Master of Business Administration (JD/MBA) • Combined Master of Science in Craniofacial Science/Diploma in Clinical Dental Specialty programs (pediatric dentistry, endodontics, orthodontics, periodontics and prosthodontics; MSc/PDT, MSc/EDT, MSc/ORT, MSc/PED and MSc/PTH) 	
The total number of instalments will increase from eight to 11 for the JD/MBA program and from six to nine for the Dentistry programs.	
3.13	Non-Refundable Acceptance Deposit
Report circulated for information: A non-refundable acceptance deposit of \$1,000 for the Master of International Forestry (MIF) program and the Master of Sustainable Forest Management (MSFM) program was approved by the President in March 2017. A non-refundable acceptance deposit will be payable within 30 days of notification of acceptance into the program. The acceptance deposit is credited towards the first tuition instalment. If the student does not commence the program, the deposit is forfeited.	
3.14	APPROVAL REQUEST Endowment Variation Requests
3.14.1 Approval of: (a) the name change of the Bull Housser & Tupper LLP Prize in Succession Endowment Fund to become the "Norton Rose Fulbright LLP Prize in Succession Endowment Fund"; and, (b) amended and restated endowment documentation, as recommended by University Counsel.	
3.14.2 Approval of: (a) renaming of the Thunderbird Football Association Endowment Fund to become the "Frank and Casey Smith Football Endowment Fund"; and, (b) amended and restated endowment documentation, as recommended by University Counsel.	
3.14.3 Approval of: (a) renaming and variation of the McTavish Olson Award in Athletics Endowment Fund to create the "Spence McTavish Rugby Award Endowment Fund" and the "Shawn Olson Football Award Endowment Fund"; (b) splitting the Original Fund evenly between the McTavish Fund and the Olson Fund; and, (c) amended and restated endowment documentation, as recommended by University Counsel.	
3.15	Endowment Status Report
The Endowment Status Report as at January 31, 2017 is circulated for information. The report includes endowment funds administered under the University's Endowment Management Policy, Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation) and the SHFE endowment.	
3.16	UBC Investment Management Trust (UBC IMANT) Portfolio Review
Quarterly portfolio review as at December 31, 2016 circulated for information.	

3.17 Staff Pension Plan (SPP) Annual Governance Report and Compliance Checklist

On an annual basis, the Staff Pension Plan Pension Board provides a comprehensive report to the UBC Board of Governors on the Plan's compliance with applicable laws, industry and regulatory standards, and internal policies, including the Board's Terms of Reference and Governance Policy and the *Statement of Investment Policies & Procedures*. The Pension Board has reviewed the 2016 Governance Report, and confirms the UBC Staff Pension Plan is compliant with legislation, internal governance policies, and regulatory guidelines. A governance review, including a review of the Pension Board's Terms of Reference and Governance Policy, will be completed in 2017.

4.4 UBC Land Use Plan, Transportation and Engagement Principles Annual Monitoring Report | Vancouver

This annual monitoring report provides an update on the implementation of the Land Use Plan for the Vancouver campus, a summary of the Fall 2016 Transportation Status Report, and the annual C+CP Engagement Charter Monitoring Report. Together, these monitoring reports provide the Board of Governors with the information needed to assess the compliance of planning and development activity with UBC's land use policy targets and commitments.

5.3 Capital Projects Update | Vancouver and Okanagan Circulated for information

At each meeting, the Board receives a status update on current capital projects and capital priorities in planning. This includes details on major capital building projects (>\$5 million) as well as a summary of routine capital renewal and renovation projects (<=\$5 million). Information re Infrastructure Impact Charge (IIC) projects and Information Technology (IT) projects is also included.

7.1 APPROVAL REQUEST Policy 113 (Endowment Management)

Approval of amendments to Policy 113 (Endowment Management) related to the establishment of the Sustainable Future Pool, effective April 13, 2017.