



The University of British Columbia  
**BOARD OF GOVERNORS**  
**AGENDA**

Thursday, April 19, 2018  
8:30 a.m. to 12:30 p.m.  
Vancouver Campus  
Robert H. Lee Family Boardroom  
The Robert H. Lee Alumni Centre  
6163 University Boulevard

1.1 UBC Strategic Plan <i>Shaping UBC's Next Century</i>	<b>DECISION REQUESTED</b> <b>IT IS HEREBY REQUESTED that the Board of Governors endorse in principle the new UBC Strategic Plan: Shaping UBC's Next Century.</b>
2.1 Budget 2018-2019 (Vancouver and Okanagan)	<b>DECISION REQUESTED</b> <b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve the UBC 2018-2019 consolidated and operating budget, including the Routine Capital - Core Building Maintenance Plan.</b>
2.2 Integrated Renewal Program	<b>DECISION REQUESTED</b> <b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve a funding release of \$60M in FY2018-2019 for the Integrated Renewal Program.</b>
2.3 Sustainable Future Pool Additional Contribution	<b>DECISION REQUESTED</b> <b>AT THE RECOMMENDATION OF THE FINANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve the transfer of an additional \$5 million to the Sustainable Future Pool (in April 2018) and retention of the 3.5% spend rate.</b>
3.1 <i>The University Community on Campus - Housing Action Plan</i> (Vancouver) Five-Year Review Student Issues Follow Up	<b>DECISION REQUESTED</b> <b>AT THE JOINT RECOMMENDATION OF THE FINANCE COMMITTEE AND THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve amendments to Housing Action Plan (HAP) Policies as described in Attachment A, and authorize associated explanatory updates in the HAP, in response to engagement with students (the AMS, GSS and RHA) and direction from the February 2018 Board of Governors' meeting.</b>
3.2 UBC's Rapid Transit Strategy Next Steps	<b>DECISION REQUESTED</b> <b>IT IS HEREBY REQUESTED that the Board of Governors, in recognition of the UBC community's interest in a rapid transit connection to the Vancouver campus as expressed through the strategic plan (Shaping UBC's Next Century) and the transformational social, environmental and economic benefits that rapid transit brings to the University and region:</b>  <b>a. Endorse the ongoing technical strategy for rapid transit;</b>  <b>b. Approve the business strategy of exploring, along with external partners, a contribution towards the regional share of a rapid transit extension to accelerate its completion to the campus, provided the contribution does not affect funding for UBC's academic mission;</b>

	<p><i>c. Endorse the ongoing engagement strategy for rapid transit, including continued discussion with senior governments, regional partners, and the UBC community on the benefits of bringing rapid transit to campus; and,</i></p> <p><i>d. Direct the Administration to continue engagement with external partners to secure an agreement to complete rapid transit to the Vancouver campus as a seamless continuation of the Millennium Line currently being planned to Arbutus Street.</i></p>
<p>4.1 Tuition Master of Urban Forestry Leadership</p>	<p><b>AT THE JOINT RECOMMENDATION OF THE FINANCE COMMITTEE AND THE LEARNING &amp; RESEARCH COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve proposed tuition of \$5,000 per instalment for domestic students and \$8,750 per instalment for international students with a minimum of four instalments for the new Master of Urban Forestry Leadership (MUFL) program which will commence with online prerequisites in July 2019 and course offerings in September 2019.</b></p>
<p>4.2 Tuition</p> <p>a. MSc in Oceans and Fisheries</p> <p>b. PhD in Oceans and Fisheries</p>	<p><b>AT THE JOINT RECOMMENDATION OF THE FINANCE COMMITTEE AND THE LEARNING &amp; RESEARCH COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve, effective for September 1, 2019, proposed tuition of:</b></p> <p>a. <i>\$1,632.62 per instalment for domestic students and \$2,868.22 per instalment for international students for the new MSc in Oceans and Fisheries; and,</i></p> <p>b. <i>\$1,632.62 per instalment for domestic students and \$2,868.22 per instalment for international students for the new PhD in Oceans and Fisheries.</i></p>
<p>4.3 International Student Tuition Doctor of Dental Medicine (DMD) Program</p>	<p><b>DECISION REQUESTED</b></p> <p><b>AT THE JOINT RECOMMENDATION OF THE FINANCE COMMITTEE AND THE LEARNING &amp; RESEARCH COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve proposed tuition for new incoming international students in the Doctor of Dental Medicine (DMD) program at \$69,272 per annum for the 2019-2020 academic year.</b></p>
<p>5.1 UBC Okanagan Housing Commons (Nechako Commons)</p>	<p><b>DECISION REQUESTED</b></p> <p><b>AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant BOARD 2 approval for the UBC Okanagan Housing Commons project, with authorization to issue the development permit and a funding release of \$1,000,000 to complete working drawings and tender documents.</b></p> <p>Revised Capital Budget                      \$48,190,900  Revised Operating Budget                      See report  Revised Schedule  Program  Authorization to issue Development Permit</p>

	<p>Proceed to Working Drawings &amp; Tender  <b>Funding Release</b> <b>\$1,000,000</b></p> <p><b>Information</b>  Expenses to date \$121,371  Funding released to date \$1,000,000</p>
5.2 UBC Okanagan Skeena Residence	<p><b>DECISION REQUESTED</b>  <b>AT THE RECOMMENDATION OF THE PROPERTY COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors grant BOARD 2 approval for the UBC Okanagan Skeena Residence project, with authorization to issue the development permit and a funding release of \$500,000 to complete working drawings and tender documents.</b></p> <p>Revised Capital Budget \$22,812,200  Revised Operating Budget See report  Schedule  Program  Authorization to issue Development Permit  Proceed to Working Drawings &amp; Tender  <b>Funding Release</b> <b>\$500,000</b></p> <p><b>Information</b>  Expenses to date <b>\$47,583</b>  Funding released to date \$500,000</p>
6.1 <i>alumni UBC</i> Update	<p><b>AT BOARD</b>  <b>Guest: Gregg Saretsky,</b>  <b>Vice-Chair, <i>alumni UBC</i> Board of Directors</b></p> <p>Gregg Saretsky, Vice-Chair, <i>alumni UBC</i> Board of Directors and Jeff Todd, Interim Vice-President Development &amp; Alumni Engagement and Executive Director <i>alumni UBC</i>, will share with the Board of Governors the annual <i>alumni UBC</i> update.</p>
6.2 Policy 131 (Sexual Assault and other Sexual Misconduct)	Implementation Update
7.1 Academic Presentation Forest Bioproducts	<p><b>AT BOARD</b>  <b>Guests: Dr. John Innes, Dean, Faculty of Forestry</b>  <b>Dr. James Olson, Dean, Faculty of Applied Science</b></p>
7.2 UBC Research Excellence Clusters Initiative	<p><b>AT BOARD</b>  Tackling complex issues and challenges requires collaboration across research disciplines. Collaborating across disciplines also increases research excellence and socio-economic impact. The UBC Research Excellence Clusters Initiative was created by the offices of the Vice-President Research &amp; Innovation and the Provost and Vice-President Academic in 2015 to foster the formation and growth of interdisciplinary research teams. To date, \$5.5M from the UBC Excellence Fund has been provided to clusters with over \$20M in funding obtained, additional partnerships formed, policy discussions initiated and spin-off companies formed. This presentation will report on the initiative, its impact to date and its trajectory.</p>
8.1 Indigenous Engagement Committee – Terms of Reference	<p><b>DECISION REQUESTED</b>  <b>AT THE RECOMMENDATION OF THE GOVERNANCE COMMITTEE, IT IS HEREBY REQUESTED that the Board of Governors approve as circulated Terms of Reference for the Indigenous Engagement Committee.</b></p>

## Consent/Information Agenda

### 2.4 Government Business Enterprise Proposal:

#### **UBC Student Housing, Conferences & Accommodation, and Food Services**

The Finance Committee received an update regarding criteria for and assessment of options for addressing ongoing strong demand for on-campus student housing.

### 2.5 **APPROVAL REQUEST** UBC Alma Mater Society (AMS) Fees

Approval of the circulated schedule of fees for the UBC Alma Mater Society for the 2018-2019 academic year. The UBC Alma Mater Society gives notice of the fees to be collected effective September 1, 2018.

### 2.6 **APPROVAL REQUEST** UBC Students' Union Okanagan (UBCSUO) Fees

Approval of the circulated schedule UBC Students' Union Okanagan fees to be collected by The University of British Columbia | Okanagan on behalf of the UBCSUO and on behalf of the Canadian Federation of Students for the 2018-2019 academic year.

### 2.7 **APPROVAL REQUEST** Endowment Variation Request

Approval of request to vary the Future Achievers International UBC Entrance Scholarship Endowment Fund's Endowment Trust Agreement, as recommended by the President and University Counsel.

### 2.8 **UBC Investment Management Trust (UBC IMANT) Portfolio Review**

Quarterly portfolio review as at December 31, 2017 circulated for information.

### 2.9 **Endowment Status Report**

The Endowment Status Report as at January 31, 2018 is circulated for information. The report includes endowment funds administered under the University's Endowment Management Policy, Vancouver Foundation endowments where the University has the discretion to transfer all or any part of the capital to the University, the Peter Wall endowment (held within the UBC Foundation), the Student Housing Financing Endowment (SHFE) and the Faculty Housing Assistance Financing Endowment (FHAFE).

### 2.10 **Faculty Pension Plan (FPP) Report**

The UBC Faculty Pension Plan ("Faculty Plan") is a defined contribution pension plan for the members of the academic and administrative executive staff of the University.

The market value of the assets of the Faculty Plan was \$2.3 billion at December 31, 2017. The total members at December 31, 2017 was 6,123 (3,430 active members, 1,558 deferred members, and 1,135 retired members).

The administration of the Faculty Plan is the responsibility of the Board of Trustees, established under the Trust Agreement made between the University and the first Trustees when the Faculty Plan was established in 1967. The Trust Agreement requires the Board of Trustees consist of eight trustees, four appointed by the University and four elected by the members.

The Board of Trustees is responsible for the oversight of the administration, financial reporting and investment activities of the Faculty Plan. The University has no oversight responsibility in respect of the Faculty Pension Plan.

### 2.11 **Staff Pension Plan (SPP) Annual Governance Report**

On an annual basis, the UBC Staff Pension Plan Pension Board (the "Board") provides a report to the UBC Board of Governors on the Plan's compliance with applicable laws, the Plan's internal policies, including the Board's Terms of Reference, the Plan's Governance Policy and the *Statement of Investment Policies and Procedures*.

The Board has reviewed and approved the 2017 Annual Report, and confirms the UBC Staff Pension Plan (the "Plan") is compliant with legislation, internal governance policies, and regulatory guidelines.

### 2.12 **Staff Pension Plan (SPP) Report**

As part of its regular duties, the UBC Staff Pension Plan Pension Board provides summary reports to the Board of Governors on key SPP Plan developments.

A Sustainability Study was conducted by the Plan Actuary during 2017 to analyze how the Plan is expected to evolve over the next 30 years.

Stage One of the Sustainability Study analyzed what the range of possible outcomes could be if the current investment strategy is maintained. Scope and key results are reported.

Stage Two of the Sustainability Study is an asset mix review. Asset-liability modeling results will be presented to the Pension Board at their April meeting. Any resulting changes to the asset mix will be incorporated into the Plan's Statement of Investment Policy and Procedures, and presented to the Finance Committee of the UBC Board of Governors for approval.

### 3.3 **Seismic Resilience Plan | Progress Update**

A process to update the seismic mitigation plan for the UBC Vancouver campus was initiated in May 2016. The goal of the update is to incorporate the latest science and best practice and to ensure that that seismic risk is reduced as much as possible and as quickly as possible within the University's logistical and financial capacity.

A significant amount of work on the update has been completed, including an enhanced screening-level analysis of the buildings, utilities and operations on the Vancouver campus. This work reflects the latest thinking in seismic assessment and planning. An action plan has been created and addresses items for campus buildings, utilities and operations. Detailed structural modeling is under way on a prioritized list of buildings. A set of guidelines is being developed to address retrofits, new construction projects and non-structural elements within buildings. Most of the operational items are being implemented now or are part of a broader risk plan on campus. The complete action plan and the status of each item is listed in the Action Plan section of the report. In addition, a set of principles has been developed to guide the work of the team moving forward.

### 3.4 **Capital Projects Update | Vancouver and Okanagan**

At each meeting, the Board receives a status update on current capital projects and capital priorities in planning. This includes details on major capital building projects (>\$5 million) as well as a summary of routine capital renewal and renovation projects (<=\$5 million). Information on Infrastructure Impact Charge (IIC) projects and major Information Technology (IT) projects is also included.

### 5.3 **APPROVAL REQUEST Stadium Road Neighbourhood Planning Process**

The Property Committee recommended that the Board of Governors receive for information the Stadium Road Neighbourhood Planning Process Update, including Plan scenarios and public consultation process.

### 5.4 **UBC Land Use Plan, Transportation and Engagement Principles Annual Monitoring Report | Vancouver**

This annual monitoring report provides an update on the implementation of the Land Use Plan for the Vancouver campus, a summary of the Fall 2017 Transportation Status Report, and the annual C+CP Engagement Charter Monitoring Report.

Together, these monitoring reports provide the Board of Governors with the information needed to assess the compliance of planning and development activity with UBC's land use policy targets and commitments.

### 6.3 **APPROVAL REQUEST Naming of Campus Facilities**

Approval of the following Class 1 Facility Naming Recommendations from the Naming Committee:

- Arran Stephens and Ratana Stephens Global Hive for Sustainable Food Systems @ UBC Farm
- The Commons – UBCO
- Transit Way - UBCO
- Upper Campus Way – UBCO
- Upper Campus Health Building – UBCO
- Nechako – UBCO
- Skeena - UBCO

<p><b>6.4 Campus Security Annual Report</b></p> <p>6.4.1 The UBC Vancouver Campus Security Annual Report 2017 provides an update on campus security files, including statistics on personal and property crime for the 2017 calendar year.</p> <p>6.4.2 The UBC Okanagan Campus Security 2017 Annual Report provides an update on campus security files, including statistics on personal and property crime for the 2017 calendar year.</p>
<p><b>6.5 Notable Distinctions   Teaching, Research, Service</b></p> <p>The circulated reports includes profiles of the following UBC scholars and the full listing of teaching, service and research awards conferred on UBC faculty members:</p> <p><b>Service</b> Dr. David Anderson, Professor, Department of Curriculum and Pedagogy, Faculty of Education</p> <p><b>Teaching</b> Dr. Georgios Giannelis, Assistant Professor, Oral Biological and Medical Sciences, Faculty of Dentistry</p> <p><b>Research</b> Dr. Philip Hieter, Professor, Department of Medical Genetics, Faculty of Medicine</p>
<p><b>6.6</b> The <i>alumni UBC Update</i>, covering activities during the first half of Q4, is circulated for information.</p> <p>The <i>alumni UBC</i> 100 program and branding won the Platinum Award for Best Practices in Alumni Relations at the recent CASE (Council for Advancement and Support of Education) District VIII conference in Seattle. The 10<sup>th</sup> Annual Lunar New Year dinner brought together 200 alumni and friends to celebrate the Year of the Dog at the Robert H. Lee Alumni Centre.</p>
<p><b>6.7 UBC Communications Brand Definition and Campaign Updates</b></p> <p>The report provided an update on strategic profile and reputation initiatives.</p>
<p><b>7.3 APPROVAL REQUEST Senate Recommendations</b></p> <p>7.3.1 Recommendations arising from Vancouver Senate meeting of February 28, 2018</p> <p>7.3.2 Recommendations arising from Okanagan Senate meeting of February 22, 2018</p> <p>7.3.3 Recommendations arising from Okanagan Senate meeting of March 29, 2018</p> <p>7.3.4 Recommendations arising from Vancouver Senate electronic approval of March 23, 2018</p>
<p><b>7.4 Council of Senates Recommendation</b></p> <p>The Board of Governors on March 23, 2018 (via electronic consent) concurred with the recommendation of the Council of Senates to approve the terms of affiliation between The University of British Columbia Faculty of Education and Shandong Normal University.</p>
<p><b>7.5 Establishment of New Endowments</b></p> <p>Endowment funds listed under the docket submission have been approved by the President on the recommendation of the University Counsel in accordance with UBC Policy #113 (Endowment Management) and are presented to the Board of Governors for information only.</p> <p>Under UBC Policy #113 (Endowment Management), the Board of Governors has delegated authority to the President to approve, upon the recommendation of the University Counsel, the establishment of new endowment funds. Spending may begin upon execution of the endowment documentation by the President.</p>
<p><b>8.3 Policy #7 (Occupational and Research Health and Safety Policy)</b></p> <p>The purpose of proposed Policy #7 (Occupational and Research Health and Safety Policy) and associated Procedures is to update, consolidate, standardize, and clarify the governance and reporting line structure of the various UBC Members (i.e., Risk Management Services, the Office of Research Services, Supervisors, Administrative Heads of Unit, and the various Responsible Executives) for the purpose of supporting UBC's ability to meet its statutory obligations and best practices for health and safety as both a workplace and a teaching and research institution.</p> <p>The proposed policy updates, amends, consolidates, replaces and repeals the following UBC Policies: #7 (University Safety), #9 (Hazardous Materials Management), #10 (Procedures For Working With Biohazardous Materials), and #11 (Radiation Safety).</p>
<p><b>8.4 Board of Governors Committee Membership</b> Circulated for information</p>
<p><b>9.1 Financial Report Q3 2017-2018</b></p> <p>The 2017-2018 Third Quarter Financial Report for The University of British Columbia circulated for information.</p>