



The University of British Columbia
BOARD OF GOVERNORS
MINUTES

Thursday, April 19, 2018
8:30 a.m. to 12:30 p.m.

Vancouver Campus
Robert H. Lee Family Boardroom
The Robert H. Lee Alumni Centre
6163 University Boulevard

In Attendance Ms. Sandra Cawley
Dr. Ayesha Chaudhry
Mr. Kevin Doering
Ms. Shola Fashanu
Mr. Darran Fernandez
Mr. Jakob Gattinger
Mr. Raghwa Gopal
Chancellor Lindsay Gordon
Ms. Celeste Haldane (*by telephone*)
Dr. John Klironomos
Board Chair Michael Korenberg
Ms. Fiona Macfarlane
Ms. Jeanie Malone
Ms. Nancy McKenzie
Dr. Charles Menzies
Mr. Curtis Morcom
President Santa Ono
Mr. Kevin Smith
Mr. Joel Solomon

Administration
Dr. Deborah Buszard
Dr. Louise Cowin
Mr. Hubert Lai
Ms. Barbara Meens Thistle
Dr. Gail Murphy
Mr. Peter Smailes
Dr. Philip Steenkamp
Dr. Andrew Szeri
Mr. Jeff Todd

Board Secretary
Ms. Reny Kahlon

Regrets Ms. Chaslynn Gillanders
Ms. Beverlee Park

Remarks

Board Chair Mr. Michael Korenberg called the April 19, 2018 meeting of the Board of Governors to order.

He acknowledged the Musqueam people on whose traditional, ancestral, and unceded territory UBC's Vancouver campus is located, and the Okanagan Nation and their peoples on whose territory the UBC campus in the Okanagan is located.

Mr. Korenberg highlighted the proposed establishment of a new Indigenous Engagement Committee (Chair Ms. Celeste Haldane), tasked with the primary responsibility for monitoring Indigenous strategies and initiatives at the University, ensuring that progress is being made, and recommending to the Board of Governors any required direction of resources.

He also noted that two other Board Committees have new Chairs (Ms. Fiona Macfarlane, Employee Relations Committee and Ms. Jeanie Malone, People, Community & International Committee), adding that a third, Ms. Nancy McKenzie, will step in as Finance Committee Chair as of the June 2018 meeting cycle.

In his remarks, Mr. Korenberg briefly touched on plans for increased delegation to Committees and expanded opportunities for strategic and policy discussions at the Board table.

Mr. Korenberg congratulated Mr. Kevin Doering on being awarded the Margaret Fulton Award, granted to an outstanding individual (faculty, staff or student) who has made a contribution to student development and the University community.

On behalf of the Board, Mr. Korenberg expressed appreciation for the contributions of outgoing student Governors Mr. Kevin Doering and Mr. Terry Zhang, welcomed incoming student Governors Ms. Shola Fashanu and Mr. Jakob Gattinger, and congratulated Ms. Jeanie Malone on her re-election to the Board of Governors.

Mr. Korenberg expressed great appreciation for the tremendous contributions made to the University by Ms. Reny Kahlon, retiring from the position of Secretary to the Board of Governors following this meeting.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors recognizes the extraordinary service and contributions of Ms. Reny Kahlon to The University of British Columbia and expresses its appreciation to Ms. Kahlon for her help in materially advancing the University's mission.

CARRIED UNANIMOUSLY

In his remarks to the Board, President Santa Ono spoke about recent recruitment of faculty resulting from UBC's success in the Canada 150 Research Chairs program, the completion of Thunderbird Park, and the installation of bilingual street signs on the Vancouver campus, an initiative undertaken in partnership with the Musqueam community.

He advised the Board that the new strategic plan, Shaping UBC's Next Century, was endorsed by both Vancouver and Okanagan senates.

The President also spoke about the opening (on April 9) of the Indian Residential School History and Dialogue Centre. At that event, President Ono offered an apology for UBC's role in the residential school system.

He encouraged Governors to attend upcoming graduation ceremonies on both campuses.

The President expressed appreciation for the leadership of Ms. Barbara Miles, recently retired Vice-President Development & Alumni Engagement, and shared some of her accomplishments as UBC's first VPDAE. He also shared details of development and alumni engagement achievements over the past year.

1.1 UBC STRATEGIC PLAN: *SHAPING UBC'S NEXT CENTURY*

Board Chair Mr. Michael Korenberg advised that Governors have made clear their perspective that the consideration of the University's strategic plan is one of the most important matters that will come before the Board. He noted that strategic decisions have long-term implications, establish new courses of action that give rise to enduring consequences and establish the context for (and possibly constrain) future decisions.

He advised that while revisions have been undertaken in response to feedback from previous presentation of the strategic plan to the Board of Governors and to a joint meeting of Board and Senates Committee Chairs, the fundamental tenets of the plan remain unchanged.

He expressed appreciation for the significant degree of engagement undertaken by the Administration with the University community (and beyond) throughout the development of the strategic plan.

Printed copies of the executive summary of *Shaping UBC's Next Century* were distributed at the meeting, and a presentation reviewing the goals, themes and strategies of the strategic plan (plus progress since the December 2017 BoG meeting) was provided by President Ono.

The President advised that the timeline for alignment of *Shaping UBC's Next Century* with the Indigenous Strategic Plan is dependent upon conclusion of community consultation around the Indigenous Strategic Plan, review of the Indigenous Strategic Plan by the Indigenous Engagement Committee, and approval of the Indigenous Strategic Plan by the Board of Governors.

The question of referencing the Indigenous Strategic Plan (as opposed to more direct inclusion of Indigenous-related priorities within the strategic plan) was raised. In response, the President explained that additional feedback from the Indigenous Engagement Committee would be sought prior to finalizing strategic plan wording related to Indigenous priorities.

Mr. Korenberg confirmed the Board's commitment to addressing the Indigenous Strategic Plan expeditiously. Mr. Linc Kesler, Senior Advisor to the President on Aboriginal Affairs, added his expectation that the Indigenous Strategic Plan would be ready for presentation to the Board of Governors in June 2018.

Development and refinement of other Faculty / unit strategic plans will move forward as well, with *Shaping UBC's Next Century* providing an overarching framework to support those activities across the University.

During his presentation, President Ono noted the addition of 'accountability' as a value under the new strategic plan.

The Board of Governors was advised that metrics against which to gauge success of strategic plan initiatives will be finalized following the Board's endorsement in principle of the high-level plan, and creation of implementation plans and identification of action steps by Senates, Deans and unit Heads.

For the initial period of strategic plan implementation, the Administration plans to focus on four areas considered to have the most potential to be transformational for UBC: great people, collaborative clusters, innovative pedagogy, and thriving campus communities. Related actions currently underway and actions planned for the first three years of the plan were reviewed.

Additional clarity was provided around roles and responsibilities during implementation; the Board of Governors will approve strategic prioritization and associated budgets, and monitor implementation progress and metrics.

Information was also provided about the contributions of the strategic plan steering committee, and the roles of the proposed SPI Advisory Committee and Implementation Office.

A video sharing community feedback was included in the presentation.

In response to previous direction from the Board of Governors, the number of proposed strategic metrics has been reduced to four; these were presented to the Board. Final metrics will be presented once implementation plans are approved by the Board of Governors.

President Ono said that finding solutions to large global problems will be one driver of implementation plans; another driver will be areas of critical mass, capacity, and strength at UBC. Decisions about which challenges to approach will be made in consultation with faculty experts; potential areas are highlighted in the strategic plan document.

The President advised the Board that areas in which UBC has strengths and takes a leadership position (for example, sustainability and response to the *Calls to Action* of the Truth and Reconciliation Commission of Canada) are referenced in the full strategic plan, and shared his expectation that the new strategic plan will continue to focus on those areas.

Mr. Korenberg affirmed the Board's commitment to a strategic plan that is 'real, actionable, and timely'.

The suggestion was made, and the President agreed, that the plan would be modified to strengthen links between research and learning, in support of the planned focus on increasing undergraduate student research and experiential learning opportunities. The Administration will review revised language to ensure that the strategic plan aligns with the collective agreement between UBC and faculty.

Also raised was the potential impact of metrics selection and evaluation on the types of proposals put forward by faculty. The Board was assured that implementation plans and associated metrics will be presented for review and approval, affording Governors the opportunity to consider the implications of proposed metrics.

The President advised that the Board that presentation of implementation plans and metrics will take place over some period of time, as development of implementation plans is dependent on the underlying complexity of issues to be addressed, required approvals, availability of resources and other factors that will impact timing.

Governors discussed the limitations of student evaluation of teaching effectiveness and durability of learning. It was agreed that the Administration would do further work in this area to ensure that the metrics selected are those most likely to address those limitations, and to accurately assess learning outcomes and competencies. Feedback from alumni and from the business community were suggested as potential sources of useful information in this regard.

Also requested for presentation at the June 2018 meeting was information about criteria for selection of proposals and a preliminary timeline for identification of metrics aligned with implementation plans and action steps.

During discussion, it was noted that UBC's wellbeing strategy is not specifically referenced in the plan's strategic framework, goals or transformational strategies. The President agreed that additional emphasis on wellness could be added to the strategic plan.

Governors also requested additional emphasis on the broad theme of connectivity, and on the University's ability to respond flexibly to a rapidly changing world.

Governors discussed the differentiation of UBC under the banner of 'for a better world', with the President pointing to progress towards TRC *Calls to Action* commitments as one example of an area where UBC is positioned to make a significant impact.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors endorses in principle the new UBC strategic plan: Shaping UBC's Next Century.*

Abstained: C. Menzies **CARRIED**

FOLLOW UP

- Information to be provided in June 2018 re criteria for selection of proposals
- Preliminary timelines for identification of metrics and for implementation to be provided in June 2018
- Data re UBC faculty expertise and scholarship to be circulated to Governors
- Indigenous Engagement Committee to provide feedback to the Administration re wording related to Indigenous priorities (prior to June 2018 Board of Governors meeting); strategic plan to be revised upon receipt of that information
- Administration to do additional evaluation of metrics related to student evaluation of teaching effectiveness, and accurate assessment of learning outcomes and competencies, and provide an update to the Board

2. Finance Committee

Mr. Korenberg noted that a majority of Governors were in attendance for the Finance Committee meeting.

2.1 BUDGET 2018-2019

The Board was advised that this item was discussed in depth by the Finance Committee on April 13, 2018.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the UBC 2018-2019 consolidated and operating budget, including the Routine Capital - Core Building Maintenance Plan.*

CARRIED

2.2 INTEGRATED RENEWAL PROGRAM

The Board was advised that this item was discussed in depth by the Finance Committee on April 13, 2018.

Mr. Korenberg expressed appreciation for the contribution of the IT Advisory Committee to the deliberations of the Finance Committee and the Board of Governors.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves a funding release of \$60M in FY2018-2019 for the Integrated Renewal Program.*

Abstained: D. Fernandez **CARRIED**

2.3 SUSTAINABLE FUTURE POOL | ADDITIONAL CONTRIBUTION

The Board was advised that this item was discussed in depth by the Finance Committee on April 13, 2018.

Mr. Korenberg asked the Administration to provide a report for the consideration of the Finance Committee regarding the feasibility of increasing the SFP spend rate to 4%.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the transfer of an additional \$5 million to the Sustainable Future Pool (in April 2018) and retention of the 3.5% spend rate.*

CARRIED

FOLLOW UP

- Administration to provide, in June 2018, a report for the consideration of the Finance Committee regarding the feasibility of increasing the SFP spend rate to 4%

2.4 GOVERNMENT BUSINESS ENTERPRISE PROPOSAL: UBC STUDENT HOUSING, CONFERENCES & ACCOMMODATION, AND FOOD SERVICES

This report was received for information at the April 13, 2018 meeting of the Finance Committee.

At the Board meeting, Governors discussed the importance of maintaining transparency and accountability with regard to public resources under the University's management. It was agreed that the Administration would ensure that maintenance of access to information will be formally mandated in GBE governance documents.

FOLLOW UP

- Administration to include a formal mandate for maintenance of access to information within GBE governance documents

2.5 UBC ALMA MATER SOCIETY FEES

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the circulated schedule of fees for the UBC Alma Mater Society to be collected for the 2018-2019 academic year.*

CARRIED

2.6 UBC STUDENTS' UNION OKANAGAN FEES

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the circulated schedule of UBC Students' Union Okanagan fees to be collected by The University of British Columbia | Okanagan on behalf of the UBCSUO and on behalf of the Canadian Federation of Students for the 2018-2019 academic year.*

CARRIED

2.7 ENDOWMENT VARIATION REQUEST

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves variation of the Future Achievers International UBC Entrance Scholarship Endowment Fund's Endowment Trust Agreement, as recommended by the President and University Counsel.*

CARRIED

2.8 UBC INVESTMENT MANAGEMENT TRUST (UBC IMANT) PORTFOLIO REVIEW

The quarterly portfolio review as at December 31, 2018 was received for information.

2.9. ENDOWMENT STATUS REPORT

The Endowment Status Report as at January 31, 2018 was received for information.

2.10 FACULTY PENSION PLAN REPORT

The Faculty Pension Plan Report as at December 31, 2018 was received for information.

2.11 STAFF PENSION PLAN GOVERNANCE REPORT

The annual Staff Pension Plan Report was received for information.

2.12 STAFF PENSION PLAN REPORT

The Staff Pension Plan Governance Report was received for information.

3. JOINT: **Finance Committee and Property Committee**

Mr. Korenberg noted that a majority of Governors were in attendance for the joint meeting of the Finance Committee and the Property Committee.

3.1 THE UNIVERSITY COMMUNITY ON CAMPUS - HOUSING ACTION PLAN (VANCOUVER) FIVE-YEAR REVIEW STUDENT ISSUES FOLLOW UP

The Board was advised that this item was discussed by the Committees on April 13, 2018, at which time information was provided about steps taken by the Administration in response to direction from the Board of Governors in February 2018.

The following resolution, forwarded at the joint recommendation of the Finance Committee and the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors approves amendments to Housing Action Plan (HAP) policies as described in Attachment A, and authorize associated explanatory updates in the HAP, in response to engagement with students (the AMS, GSS and RHA) and direction from the February 2018 Board of Governors' meeting.

CARRIED

3.2 UBC'S RAPID TRANSIT STRATEGY | NEXT STEPS

Leadership Council for UBC Line Advocacy Chair Ms. Sandra Cawley advised that the Leadership Council reviewed and discussed this report on April 13, 2018.

At that meeting, the strong support of students, faculty and staff for increased connectivity (at both campuses) was conveyed, along with information about the significant benefits of expanded rapid transit to the Lower Mainland region.

The Board's attention was drawn to a letter of support for rapid transit to UBC from the Alma Mater Society, circulated with meeting materials.

The Board's commitment to avoiding any impact on funding for UBC's academic mission was emphasized by Ms. Cawley and Mr. Korenberg.

The Board of Governors received a presentation that provided an overview of synergies between UBC's new strategic plan and benefits to be realized with expansion of rapid transit to the Point Grey peninsula (sustainability, environment, housing affordability and strengthened research connections, among others). Next steps, timelines and other details of proposed strategies (as listed in the resolution) were also presented.

Governors discussed the importance of protecting funding for the University's academic mission, and received information about processes to be followed in negotiating the form/amount of a UBC contribution. The Board was advised that preliminary assessment transit-enabled revenue potential has been done; additional modelling will be done.

Also considered were existing and potential partners that could join with UBC to support rapid transit expansion within the Lower Mainland and beyond.

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors, in recognition of the UBC community's interest in a rapid transit connection to the Vancouver campus as expressed through the strategic plan (Shaping UBC's Next Century) and the transformational social, environmental and economic benefits that rapid transit brings to the University and region:*

- a. Endorses the ongoing technical strategy for rapid transit;***
- b. Approves the business strategy of exploring, along with external partners, a contribution towards the regional share of a rapid transit extension to accelerate its completion to the campus, provided the contribution does not affect funding for UBC's academic mission;***
- c. Endorses the ongoing engagement strategy for rapid transit, including continued discussion with senior governments, regional partners, and the UBC community on the benefits of bringing rapid transit to campus; and,***
- d. Directs the Administration to continue engagement with external partners to secure an agreement to complete rapid transit to the Vancouver campus as a seamless continuation of the Millennium Line currently being planned to Arbutus Street.***

CARRIED

FOLLOW UP

- Administration to provide a strategy progress update in June 2018 (technical, business and engagement)

3.3 SEISMIC RESILIENCE PLAN | PROGRESS UPDATE

This update was received for information.

3.4 CAPITAL PROJECTS UPDATE

The Capital Projects Update was received for information.

4. JOINT: Finance Committee and Learning & Research Committee

Mr. Korenberg noted that a majority of Governors were in attendance for the joint meeting of the Finance Committee and the Learning & Research Committee.

4.1 TUITION | MASTER OF URBAN FORESTRY LEADERSHIP

The Board was advised that this item was discussed by the Committees on April 13, 2018

The following resolution, forwarded at the joint recommendation of the Finance Committee and the Learning & Research Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves proposed tuition of \$5,000 per instalment for domestic students and \$8,750 per instalment for international students with a minimum of four instalments for the new Master of Urban Forestry Leadership (MUFL) program which will commence with online prerequisites in July 2019 and course offerings in September 2019.*

CARRIED

4.2 TUITION | MSc and PhD IN OCEANS AND FISHERIES

The Board was advised that this item was discussed by the Committees on April 13, 2018.

The following resolution, forwarded at the joint recommendation of the Finance Committee and the Learning & Research Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves, effective for September 1, 2019, proposed tuition of:*

- a. \$1,632.62 per instalment for domestic students and \$2,868.22 per instalment for international students for the new MSc in Oceans and Fisheries; and,***
- b. \$1,632.62 per instalment for domestic students and \$2,868.22 per instalment for international students for the new PhD in Oceans and Fisheries.***

Abstained: C. Menzies

CARRIED

4.3 INTERNATIONAL STUDENT TUITION | DOCTOR OF DENTAL MEDICINE PROGRAM

The Board was advised that this item was discussed by the Committees on April 13, 2018.

The following resolution, forwarded at the joint recommendation of the Finance Committee and the Learning & Research Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves proposed tuition for new incoming international students in the Doctor of Dental Medicine (DMD) program at \$69,272 per annum for the 2019-2020 academic year.*

CARRIED

5. **Property Committee**

Property Committee Chair Ms. Sandra Cawley advised the Board of Governors that the UBC Neighbourhoods Liaison Committee held its inaugural meeting on April 16, 2018.

Ms. Cawley is Co-Chair of the Liaison Committee, along with Ms. Ying Zhou, Chair of the UNA Board of Directors. Terms of Reference for the Liaison Committee were approved by the Board of Governors in February 2018, subject to confirmation by the UBC Neighbourhoods Liaison Committee (received on April 16, 2018).

Ms. Cawley provided a summary of discussion at the Liaison Committee meeting, which included consideration of meeting frequency, communication to University neighbourhoods residents, and the UNA's financial framework and governance structure.

She advised that the Liaison Committee has requested a statement of principle/support for the UNA from the UBC Board of Governors, to be added to the UNA Board's May communication to residents once approved. The Administration will draft a statement for the consideration of the Liaison Committee and the Board of Governors.

Mr. Korenberg noted that a majority of Governors were in attendance for the Property Committee meeting.

5.1 UBC OKANAGAN HOUSING COMMONS (Nechako Commons)

The Board was advised that this item was discussed by the Committee on April 13, 2018.

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 2 approval for the UBC Okanagan Housing Commons project, with authorization to issue the development permit and a funding release of \$1,000,000 to complete working drawings and tender documents.*

| | |
|---|--------------------|
| Revised Capital Budget | \$48,190,900 |
| Revised Operating Budget | See report |
| Revised Schedule | |
| Program | |
| Authorization to issue Development Permit | |
| Proceed to Working Drawings & Tender | |
| Funding Release | \$1,000,000 |

CARRIED

5.2 UBC OKANAGAN SKEENA RESIDENCE

The Board was advised that this item was discussed by the Committee on April 13, 2018.

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 2 approval for the UBC Okanagan Skeena Residence project, with authorization to issue the development permit and a funding release of \$500,000 to complete working drawings and tender documents.*

| | |
|---|------------------|
| Revised Capital Budget | \$22,812,200 |
| Revised Operating Budget | See report |
| Schedule | |
| Program | |
| Authorization to issue Development Permit | |
| Proceed to Working Drawings & Tender | |
| Funding Release | \$500,000 |

CARRIED

5.3 STADIUM ROAD NEIGHBOURHOOD PLANNING PROCESS

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors receives for information the Stadium Road Neighbourhood Planning Process Update, including Plan scenarios and public consultation process.*

CARRIED

5.4 UBC LAND USE PLAN, TRANSPORTATION AND ENGAGEMENT ANNUAL MONITORING REPORT | VANCOUVER

The annual Monitoring Report was received for information.

6. People, Community & International Committee

6.1 *alumni UBC* UPDATE

Guest: Gregg Saretsky, Vice-Chair, *alumni UBC* Board of Directors

The Board of Governors received a presentation that provided an overview of the *alumni UBC* Board of Directors, its priorities, *alumni UBC*'s mission and activities, and the strategic initiatives through which *alumni UBC* advances UBC's goals.

Mr. Korenberg expressed the appreciation of the Board of Governors for the work of the *alumni UBC* Board of Directors.

Governors discussed the types of alumni-related data collected by the University, provincial reporting requirements, and potential for additional survey work and data analysis that could offer further insights.

6.2 POLICY 131 (SEXUAL ASSAULT AND OTHER SEXUAL MISCONDUCT) IMPLEMENTATION UPDATE

Committee Chair Ms. Jeanie Malone provided a summary of in-depth discussion at the People, Community & International Committee meeting of April 13, 2018.

Discussion at that meeting touched on challenges related to limited availability of appropriately trained investigators, including Indigenous investigators and concerns raised by the Alma Mater Society about Policy 131 implementation. The Vice-President Students advised the Committee that similar concerns were raised at a meeting between AMS and UBC representatives in March, and that the Administration has taken up all of the issues identified, and significant progress has been made.

The Vice-President Students acknowledged (at the Committee meeting) that communication gaps do exist, and will be addressed in upcoming improvements to communication with students on the Vancouver campus and a soon-to-be-launched dedicated Sexual Violence Prevention and Response website. A follow-up meeting to present these initiatives to the AMS is scheduled for later in April.

The Committee will be provided with a comprehensive implementation report in June 2018, along with an update on the progress of the Policy 131 review. The Board was advised that it is the Committee's expectation that the AMS and relevant groups will be connected throughout policy implementation and policy review, and that the concerns outlined in their submission will be addressed and noted in the follow-up report to the Committee.

The Committee anticipates that the follow-up report will include progress to date, gaps and areas of non-compliance, mitigation strategies and resourcing needs, as well as a detailed system-wide implementation plan and timeline, not limited to the SVPRO or Investigations units. The Administration has been directed to include a request for any additional resources deemed necessary to address identified gaps and ensure compliance with the policy.

The expectation of the Committee is that Policy 131 will be fully implemented before August 2018, when the next cohort of students will arrive.

As requested by the Board Chair, Ms. Malone will follow up with the Vice-President Students and the Vice-President Human Relations on the issue of integration of Senate policies with Policy 131.

Additional information was provided at the Board of Governors meeting with response to prevention of sexual violence and other sexual misconduct. The Vice-President Students reiterated the commitment of the Administration to implementation of education initiatives, noting that funding for additional resources was included in the budget approval granted earlier. Improved communication is also a priority.

FOLLOW UP

- Comprehensive implementation report to be provided in June 2018, including:
 - o Policy 131 review progress update: gaps and areas of non-compliance, mitigation strategies
 - o Detailed system-wide implementation plan and timeline, not limited to the SVPRO or Investigations units
 - o Request for any additional resources deemed necessary to address identified gaps and ensure compliance with the policy
 - o Response to concerns outlined in the AMS submission
- Policy 131 to be fully implemented before August 2018
- Integration of Senate policies with Policy 131
- Information to be provided about resources for the Okanagan campus SVPRO

6.3 NAMING OF CAMPUS FACILITIES

The following resolution, forwarded at the recommendation of the People, Community & International Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following Class 1 Facility Naming Recommendations from the Naming Committee:*

- ***Arran Stephens and Ratana Stephens Global Hive for Sustainable Food Systems @ UBC Farm***
- ***The Commons – UBCO***
- ***Transit Way - UBCO***
- ***Upper Campus Way – UBCO***
- ***Upper Campus Health Building – UBCO***
- ***Nechako – UBCO***
- ***Skeena - UBCO***

CARRIED

6.4 CAMPUS SECURITY ANNUAL REPORT

UBC Vancouver and UBC Okanagan Campus Security Annual Reports for 2018 were received for information.

6.5 NOTABLE DISTINCTIONS | TEACHING, RESEARCH, SERVICE

This standing report was received for information.

6.6 *alumni* UBC ACTIVITY REPORT

The *alumni UBC* Update, covering activities during the first half of Q4, was received for information.

6.7 UBC COMMUNICATIONS | BRAND DEFINITION AND CAMPAIGN UPDATES

This report was received for information at the April 13, 2018 meeting of the People, Community & International Committee.

7. **Learning & Research Committee**

7.1 ACADEMIC PRESENTATION: FOREST BIOPRODUCTS

Guest: Dr. John Innes, Dean, Faculty of Forestry

The Board of Governors received a presentation that provided a review of the current forest industry context, opportunities offered to UBC students by the Faculty of Forestry, initiatives and research partnerships, successes and challenges facing the Faculty.

In response to a question about the ethics of harvesting trees, Dr. Innes shared additional information about the sustainability value of wood products and the significant proportion of externally certified forests in British Columbia and Canada.

He also shared information about strategies that have allowed UBC's Faculty of Forestry to be successful while similar faculties at other institutions are shrinking or being closed down, and about programs undertaken in partnership with First Nations communities.

7.2 UBC RESEARCH EXCELLENCE CLUSTERS INITIATIVE

The Vice-President Research & Innovation presented an overview of the Research Excellence Clusters Initiative, including rationale, funded clusters (on both campuses), outcomes and impacts to date, and next steps.

A video illustrating the benefits of the initiative from the perspective of a variety researchers was shown.

The Board was advised that challenges to the initiative include limited availability of faculty who also bear other research and teaching responsibilities; the Administration is working to establish a system of centralized supports that will allow more effective use of faculty members' time. Alignment of opportunities for interdisciplinary courses would also be helpful to the program, as would increasing the numbers of graduate students and postdoctoral fellows.

The Board was advised that potential collaborations across humanities disciplines are being considered.

FOLLOW UP

- Governors to be provided with background information about funded clusters
- Committee to be provided with regular progress updates

7.3 RECOMMENDATIONS FROM SENATES

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors concurs with recommendations arising from:*

7.3.1 Vancouver Senate meeting of February 28, 2018

7.3.2 Okanagan Senate meeting of February 22, 2018

7.3.3 Okanagan Senate meeting of March 29, 2018

7.3.4 Vancouver Senate electronic approval of March 23, 2018

Abstained: J. Gattinger, J. Malone

CARRIED

7.4 COUNCIL OF SENATES RECOMMENDATION

The following resolution was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors concurs with the recommendation of the Council of Senates to approve the terms of affiliation between The University of British Columbia Faculty of Education and Shandong Normal University.*

Abstained: J. Gattinger, J. Malone

CARRIED

7.5 ESTABLISHMENT OF NEW ENDOWMENTS

This report was received for information.

8. Governance Committee

In the absence of Governance Committee Chair Ms. Celeste Haldane, Board Chair Mr. Michael Korenberg acted as Committee Chair for this portion of the agenda, providing a summary of discussion at the Governance Committee meeting.

The Governance Committee delegated review of Board policies to the Committees, based on subject matter expertise. The Audit Committee will be asked to consider policies assigned to that Committee in open session.

Recommendations for policy amendments will be considered by the Board of Governors and (depending on the nature of amendments), may also be reviewed by the Governance Committee.

Committee Operating Guidelines were reviewed by the Governance Committee, and will be forwarded, along with *BoG Meeting Rules and Practices*, to the Policy 93 review committee. *Meeting Rules and Practices* and *Committee Operating Guidelines* will stand as companion documents to Policy 93, which will refer to those documents while narrowing the focus of the policy itself to the question of open and closed deliberations of the Board and its Committees. All three documents will be presented during community consultation.

Mr. Korenberg advised that oversight authority for some matters that currently come before the Board of Governors will be delegated to Committees, allowing additional time for strategic and policy-focused discussion at meetings of the Board. Should an item be discussed at a Committee meeting that is felt to be of interest to the full Board, it may be brought forward by the Committee Chair.

Review of Committee Terms of Reference with an eye to accommodating this delegation of authority will take place over the coming months; revised Terms of Reference will be presented to the Board of Governors for approval at an upcoming meeting.

8.1 INDIGENOUS ENGAGEMENT COMMITTEE – TERMS OF REFERENCE

The following resolution, forwarded at the recommendation of the Governance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves as circulated Terms of Reference for the Indigenous Engagement Committee, subject to confirmation from the Indigenous Engagement Committee.*

CARRIED

8.3 POLICY #7 (OCCUPATIONAL AND RESEARCH HEALTH AND SAFETY POLICY)

This report was received for information.

8.4 BOARD OF GOVERNORS COMMITTEE MEMBERSHIP

This report was received for information.

9. **Audit Committee**

9.1 FINANCIAL REPORT Q3 2017-2018

This report was received for information.

Mr. Korenberg advised the Board that the Finance Committee has discussed with the Administration strategies for increasing forecasting accuracy and maximizing effective use of University funds.

TERMINATION

The following resolution was moved:

IT IS HEREBY RESOLVED that *the April 19, 2018 meeting of the Board of Governors is terminated.*

CARRIED