



The University of British Columbia
Board of Governors
MINUTES

Thursday, September 27, 2018
8:30 a.m. to 12:30 p.m.
Okanagan Campus
UNC200
University Centre

In Attendance Board Chair Michael Korenberg
Chancellor Lindsay Gordon
President Santa Ono
Ms. Sandra Cawley
Ms. Shola Fashanu
Mr. Darran Fernandez
Mr. Jakob Gattinger
Dr. Nassif Ghousoub
Ms. Chaslynn Gillanders
Dr. John Klironomos
Ms. Fiona Macfarlane
Ms. Jeanie Malone
Ms. Nancy McKenzie
Dr. Charles Menzies
Mr. Joel Solomon
Mr. Kevin Smith (*by telephone*)
Mr. Balwinder Sundhu
Ms. Nicole Udzenija

Regrets Ms. Alison Brewin
Mr. Raghwa Gopal
Ms. Celeste Haldane

Administration
Dr. Deborah Buszard
Mr. Hubert Lai
Barbara Meens Thistle
Dr. Gail Murphy
Mr. Andrew Parr
Mr. Peter Smailes
Dr. Andrew Szeri
Mr. Jeff Todd

Interim Board Secretary
Ms. Amandeep Breen

Remarks

Board Chair Mr. Michael Korenberg called the September 27, 2018 meeting of the Board of Governors to order, and acknowledged that the UBC Okanagan campus is located on the ancestral and unceded territory of the Okanagan Nation.

The Chair welcomed incoming Governors Alison Brewin, Nassif Ghousoub, Bill Sundhu and Nicole Udzenija.

The Chair spoke of the collaborative approach taken by himself and the President to matters relating to the University, including implementation of UBC's new strategic plan, *Shaping UBC's Next Century*, and positioning UBC as a leading research and teaching university that meets the commitments outlined annually in the provincial mandate letter. He expressed his appreciation to Governors and to Administration on both campuses for their commitment and contributions to UBC's current and future success.

The President noted the distribution of the inaugural edition of a report from the President, entitled *A Letter to the Board*, that the President will forward to Governors on a regular basis going forward; he summarized the information provided in the most recent edition of the newsletter.

The President expressed appreciation to the Executive team for their contribution to UBC's current and future success.

During his comments, the President spoke about the importance of the UBC Line extension to UBC and to the region, and advised Governors of the CBC/UBC partnership to host upcoming mayoral debates.

Marium Hamid, President of the UBC Alma Mater Society and Max Holmes, AMS Vice-President Academic & University Affairs, presented information about AMS history, structure, initiatives, achievements and priorities to the Board of Governors. Ms. Hamid and Mr. Holmes further commented on AMS goals for enhanced student experience and areas of collaboration between student governments across the two campuses, and responded to questions from Governors.

1.1 ACADEMIC PRESENTATION | FACULTY OF APPLIED SCIENCE, UBC OKANAGAN

In his introductory remarks, Dr. Rehan Sadiq provided information about the Faculty of Applied Science at the Okanagan campus.

The Board of Governors received a presentation from Dr. Sepideh Pakpour, Assistant Professor in the School of Engineering, Faculty of Applied Science. She described her interdisciplinary approach to human microbiome-based diagnostics and therapeutics research, shared goals for future research, and summarized results to date.

Dr. Pakpour commented on the inter-disciplinary nature of her work, and spoke about the connections she has made with faculty members on both UBC campuses and more broadly. She also offered some preliminary suggestions for enhancing cross-campus faculty communication.

FOLLOW UP

- The Deputy Vice-Chancellor agreed to report to the Board re opportunities for investment that would enhance connectivity between Okanagan and Vancouver faculty members

1.2 UBC OKANAGAN CAMPUS PLANNING UPDATE

The 2015 Okanagan Campus Plan was distributed to Governors in hard copy at the meeting.

The Deputy Vice-Chancellor shared the formal vision statement for the Okanagan campus arising from the 2014 visioning process, and summarized student, faculty and research funding growth from 2008 to 2018.

The Board received information about planned development of academic facilities and student housing as set out in the Okanagan Campus Plan. Results of a recent housing demand survey were summarized, along with implications for current planning. The Board was advised that Campus Planning continues to work closely with UBC Properties Trust.

The presentation included details of planning initiatives in progress, including the Main Street precinct concept, the Innovation Precinct concept plan, and opportunities for engagement with the City of Kelowna. Information was also provided about the recently completed John Hindle Drive and resulting improvements to cycling and pedestrian access to the Okanagan campus.

The Board was advised that the Administration is considering strategies by which to address infrastructure costs associated with the ongoing development of the campus; additional information will be provided at a future meeting.

Also included in the presentation was a summary of initiatives undertaken (and under consideration) to address space needs in the context of increasing student numbers.

Governors discussed potential for alignment between the academic mission/research strengths of the Okanagan campus and the Innovation Precinct.

The President stated that he supports a 'one university' vision that includes allocation of resources sufficient to address the pressing need for additional research space on the Okanagan campus. He added that over the coming months, he will discuss those research needs as well as recommended land-use allocations within the Innovation Precinct with the Deputy Vice-Chancellor and Okanagan Deans, anticipating a follow-up report to the Board in February 2018 (to include estimated timelines, academic aspirations and calibration of resources to strategies).

Also raised was the need for informal study space on the Okanagan campus; the President assured the Board that this is being considered in the planning process.

The lower per-student allocation of the provincial grant to the Okanagan campus and implications for research programs were also discussed. The President suggested that 'pilot grants' to increase support for Okanagan research could be considered during his upcoming meetings with the Deputy Vice-Chancellor and Okanagan Deans.

Governors were advised that all Okanagan faculties continue to contribute to the information package to be provided for the President's information at upcoming meetings (October 2018). The Board Chair asked the Deputy Vice-Chancellor to please invite Okanagan-based Governors to attend those meetings as well.

Governors were advised that the provincial government considers the entire BC post-secondary system when allocating enrolment capacity to UBC and other universities.

Governors were advised that UBC Administration continues to work with regional and municipal transit authorities to enhance transit access to the Okanagan campus.

1.3 STRATEGIC PLAN: *SHAPING UBC'S NEXT CENTURY*

President Ono provided an update of key and new strategic plan implementation initiatives undertaken since the June 2018 presentation to the Board; he described the project assessment/decision process, the approach taken to identifying metrics, the reporting framework, and community engagement strategies.

Governors discussed the project assessment process and emphasized the need to be aware of and avoid potential selection bias. The President assured the Board that only projects that support strategic priorities as approved by the Board of Governors and the Senates would be selected, and stated his support for project diversity.

Also discussed was the funding model for support of strategic plan initiatives.

The Board was advised that a Strategic Plan Implementation Advisory Committee (SPIAC) has been established; its membership and purpose were reviewed. Governors made suggestions for modification of SPIAC membership, and the President agreed that he would bring those suggestions to the Advisory Committee for their consideration.

FOLLOW UP

- Administration to provide an update on one of the top five strategic plan priorities at each Board meeting

2. Finance Committee

Finance Committee Chair Ms. Nancy McKenzie presented the Finance Committee report to the Board.

2.1 IT TRANSFORMATION – PRE-DEVELOPMENT LOAN

The Committee Chair advised that the proposed internal loan will provide a mechanism by which to repay working capital dispersed during the pre-development period leading up to approval of the Integrated Renewal Program.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants approval for the establishment of an internal loan of up to \$38 million to cover the pre-development cost required to establish the foundation for the Integrated Renewal Program (IRP), to be repaid over a 10-year period.*

CARRIED

3. JOINT: Property Committee and Finance Committee

Finance Committee Chair Ms. Nancy McKenzie presented the joint Property Committee and Finance Committee report to the Board.

3.1 BROCK COMMONS PHASE 2 MIXED-USE STUDENT HOUSING

The Committee Chair advised the Board that the Committee received and discussed a presentation reviewing the Board 1 approval request for Phase 2 of the Brock Commons project, a proposed mixed-use academic/student housing hub.

The pressing need for facilities for student health services was discussed at the Committee meeting, and additional information about the ways in which facilities for integrated health services will be provided in the time leading up to completion of the Brock Commons Phase 2 project in September 2022 was provided in a Briefing Note circulated earlier just prior to the Board meeting.

The following resolution, forwarded at the joint recommendation of the Property Committee and Finance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors grants BOARD 1 approval for the Brock Commons Phase 2 Mixed-Use Housing Development project, with a funding release of \$1,000,000 to commence schematic design.*

Preliminary Capital Budget	\$163,162,000
Preliminary Operating Budget	See report
Schedule	
Project in Principle	
Consultant Selection	
Proceed to Schematic Design	
Funding Release	\$1,000,000

CARRIED

4. Property Committee

Property Committee Chair Ms. Sandra Cawley presented the Property Committee report to the Board.

4.1 UBC GREEN BUILDING ACTION PLAN: PATHWAY TO A NET POSITIVE CAMPUS AND REAP UPDATE

The Committee Chair advised the Board of Governors that the item was considered and supported both by the Land Use Committee and the Property Committee.

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves:*

- i. the Green Building Action Plan (GBAP) for the UBC Vancouver Campus as a framework for action; and,*
- ii. amendments to UBC's Residential Environmental Assessment Program (REAP 3.1) to achieve improved building sustainability performance.*

CARRIED

4.2 STADIUM ROAD NEIGHBOURHOOD PLAN

The Committee Chair advised the Board of Governors that the item was considered and supported both by the Land Use Committee and the Property Committee.

The Board Chair advised the Board of Governors that he and the Property Committee Chair met with UBC Administration and planners, as well as with residents of areas adjacent to the Stadium Road Neighbourhood, to discuss various aspects of the proposed development. He further advised that there will be additional opportunity for the Board to consider and discuss community response to Stadium Road Neighbourhood development options.

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors receives for information Stadium Road Neighbourhood Plan Options and the Phase 3 public consultation process.*

CARRIED

The following resolution, forwarded at the request of the Board Chair and on the recommendation of the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the reconstitution of the Housing Action Plan Working Group.*

CARRIED

The Chair of the Property Committee advised that terms of reference for the Housing Action Plan Working Group will be reviewed jointly by the Finance Committee and the Property Committee in November 2018, to be forwarded to the Governance Committee for approval.

4.3 AMS NEST LEASE ADJUSTMENT

The following resolution, forwarded under the Consent Agenda at the recommendation of the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors:*

- a) ***Approves the Lease Amending Agreement to the AMS Nest Lease, that amends the Retained Areas Term from eight years to a term that aligns with the Term of the Nest;***
- b) ***Declares that the Lease Amending Agreement will not affect future delivery of educational programs; and,***
- c) ***Authorizes the University Administration to:***

- i. obtain Ministerial approval of the Lease Amending Agreement pursuant to section 50(2) of the University Act (British Columbia); and,*
- ii. execute the agreed Lease Amending Agreement between UBC and the AMS.*

CARRIED

4.4 TRIUMF LEASE BOUNDARY ADJUSTMENT

The following resolution, forwarded under the Consent Agenda at the recommendation of the Property Committee, was moved and seconded:

IT IS HEREBY RESOLVED that the Board of Governors:

- d) Approves the Lease Amending Agreement to the TRIUMF Lease, that makes certain minor adjustments to the leased area boundaries;*
- e) Declares that the Lease Amending Agreement will not affect future delivery of educational programs; and,*
- f) Authorizes the University Administration to:*
 - iii. obtain Ministerial approval of the Lease Amending Agreement pursuant to section 50(2) of the University Act (British Columbia); and,*
 - iv. execute the agreed Lease Amending Agreement between UBC and TRIUMF.*

CARRIED

5. Audit Committee

In the absence of Audit Committee Chair Mr. Kevin Smith, Mr. Jakob Gattinger presented the Audit Committee report to the Board.

6. Employee Relations Committee

Employee Relations Committee Chair Ms. Fiona Macfarlane presented the Employee Relations Committee report to the Board.

7. Governance Committee

Governance Committee Chair Mr. Michael Korenberg presented the Governance Committee report to the Board.

He reminded Governors of his request for an updated skills matrix, and asked that completed forms be returned to the Board Secretary as soon as possible.

7.1 CHANGE OF BOARD MEETING DATE

The following resolution, forwarded under the Consent Agenda at the recommendation of the Governance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves a date change for the February 2019 Board of Governors meeting, from February 14, 2019 to February 12, 2019.*

CARRIED

7.2 2020 BOARD AND COMMITTEE MEETING DATES

The following resolution, forwarded under the Consent Agenda at the recommendation of the Governance Committee, was moved and seconded:

IT IS HEREBY RESOLVED that *the Board of Governors approves the following 2020 Board and Committee Meeting Dates:*

Committee Meetings	Board of Governors Meetings
Thursday, February 6, 2020	Thursday, February 13, 2020
Thursday, April 9, 2020	Thursday, April 16, 2020
Tuesday, June 2, 2020	Thursday, June 11, 2020
Thursday, September 10, 2020	Tuesday, September 22, 2020 (Okanagan)
Tuesday, November 24, 2020	Thursday, December 3, 2020

CARRIED

8. Learning & Research Committee

Learning & Research Committee Chair Dr. Nassif Ghossoub presented the Learning & Research Committee report to the Board.

The Board Chair advised that issues for further consideration raised at the Learning & Research Committee (such as opportunities for post-secondary education in the context of rapidly changing technologies) would be discussed at an upcoming joint Board and Senate Committee Chairs meeting.

The President added that he would also raise the issue of establishing a Vancouver Senate Research Committee at upcoming Senate meetings.

9. People, Community & International Committee

People, Community & International Committee Chair Ms. Jeanie Malone presented that Committee's report to the Board.

She advised that the People, Community & International Committee would, at future meetings, delve more deeply into the diversity data available from the most recent Workplace Experiences Survey.

Ms. Malone also presented the joint People, Community & International Committee and Finance Committee report to the Board.

TERMINATION

The following resolution was moved:

IT IS HEREBY RESOLVED that *the September 27, 2018 meeting of the Board of Governors is terminated.*

CARRIED