



The University of British Columbia
BOARD OF GOVERNORS
AGENDA

Thursday, April 18, 2019
Vancouver Campus
 Robert H. Lee Family Boardroom
 The Robert H. Lee Alumni Centre
 6163 University Boulevard

OPEN SESSION

9:00 a.m. to 12:15 p.m.

1.1 Approval of Minutes	DECISION REQUESTED IT IS HEREBY REQUESTED that <i>the Board of Governors approve as circulated Minutes of the February 12, 2019 meeting of the Board of Governors.</i>
1.2 Research and Scholarship at UBC <ul style="list-style-type: none"> • <i>Shaping UBC's Next Century Strategic Plan Initiatives</i> 	Outline of UBC's research and scholarship strengths, challenges, and connections to the implementation of UBC's strategic plan.
1.3 UBC Okanagan Outlook 2040	DECISION REQUESTED IT IS HEREBY REQUESTED that <i>the Board of Governors endorse as circulated the Okanagan 2040 plan for UBC Okanagan.</i>

OPEN SESSION *continued*

2:30 p.m. to 3:45 p.m.

2. People, Community & International Committee

Chair: Jeanie Malone

2.1 <i>alumni UBC</i> Annual Update	Guest: Randy Findlay, Chair, <i>alumni UBC</i> Board of Directors
2.2 Focus on People 2025	DECISION REQUESTED IT IS HEREBY REQUESTED that, <i>at the recommendation of the People, Community & International Committee, the Board of Governors approve the following key elements of the UBC Focus on People 2025 framework:</i> <ul style="list-style-type: none"> • <i>The general direction and priorities articulated in the framework</i> • <i>The four "catalyst" areas</i> • <i>The measures of success/metrics</i>

3. Finance Committee

Chair: Nancy McKenzie

3.1 UBC Budget 2019-2020	DECISION REQUESTED IT IS HEREBY REQUESTED that, <i>at the recommendation of the Finance Committee, the Board of Governors approve as circulated the UBC 2019-2020 consolidated and operating budget, including the Routine Capital - Core Building Maintenance Plan.</i>
3.2 Integrated Renewal Program (IRP) Financing from Working Capital	DECISION REQUESTED IT IS HEREBY REQUESTED that, <i>at the recommendation of the Finance Committee, the Board of Governors approve an interest-free loan (with principal repayment to begin five years post loan date) from working capital in the amount of \$120 million to finance a portion of the Integrated Renewal Program.</i>

<p>3.3 Increase in UBC Contributions to Sustainable Future Pool</p>	<p>DECISION REQUESTED IT IS HEREBY REQUESTED that, at the recommendation of the Finance Committee, the Board of Governors:</p> <ul style="list-style-type: none"> <i>i. approve an increase of UBC’s commitment to the Trek Impact Endowment Fund, held within the Sustainable Future Pool, from \$25 million to \$50 million over the next three fiscal years effective April 1, 2019, provided that the performance of the Sustainable Future Pool (SFP) is not materially adverse as compared to that of the Main Endowment Pool (MEP);</i> <i>ii. approve the following schedule of UBC contributions to the Trek Impact Endowment Fund, provided that the performance of the SFP is not materially adverse as compared to that of the MEP: \$15 million in FY19-20 (including \$10 million prior commitment); \$10 million in FY20-21; and, \$10 million in FY21-22; and;</i> <i>iii. FURTHER, direct the Administration to evaluate the near-term effects of these increases as part of the comprehensive review of the SFP to be undertaken prior to the end of FY20-21.</i> 												
<p>3.4 Enterprise Maintenance Management System (EMMS)</p>	<p>DECISION REQUESTED IT IS HEREBY REQUESTED that the Board of Governors grant BOARD 3 approval for the Enterprise Maintenance Management System, authorizing the Administration to sign a contract with the selected vendor (Planon) and approving a funding release of \$6.868 million to complete implementation and first year of sustainment.</p> <table border="0" style="width: 100%;"> <tr> <td style="padding-left: 40px;">Capital Budget</td> <td style="text-align: right;">\$6,989,000</td> </tr> <tr> <td style="padding-left: 40px;">Operating Budget</td> <td style="text-align: right;">\$879,000</td> </tr> <tr> <td style="padding-left: 40px;">Schedule</td> <td style="text-align: right;">Aug 2018 to Apr 2021</td> </tr> <tr> <td style="padding-left: 40px;">Funding Release</td> <td style="text-align: right;">\$6,868,000</td> </tr> </table> <p>Information</p> <table border="0" style="width: 100%;"> <tr> <td style="padding-left: 40px;">Expenses to date</td> <td style="text-align: right;">\$380,573</td> </tr> <tr> <td style="padding-left: 40px;">Funding released to date</td> <td style="text-align: right;">\$1,000,000</td> </tr> </table>	Capital Budget	\$6,989,000	Operating Budget	\$879,000	Schedule	Aug 2018 to Apr 2021	Funding Release	\$6,868,000	Expenses to date	\$380,573	Funding released to date	\$1,000,000
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<p>3.5 Integrated Renewal Program (IRP)</p>	<p>DECISION REQUESTED IT IS HEREBY REQUESTED that the Board of Governors approve:</p> <ul style="list-style-type: none"> <i>- a funding release of \$19.2 million, including contingency, for the first quarter of fiscal year 2019-2020 (April 2019 to June 2019) to support the continuing implementation of Workday HR and Finance;*</i> <i>- a funding release of \$10.3 million, including contingency, for the first quarter of fiscal year 2019-2020 (April 2019 to June 2019) to support the first phase of the Application Ecosystem Program*; and,</i> <i>- a funding release of \$7.2 million, including contingency, for the first quarter of fiscal year 2019-2020 (April 2019 to June 2019) to support the continuing implementation of Workday Student.*</i> <p>* The approach to Workday Student will be refined over the coming month and the full budget estimate will be revised and presented at the June 2019 Board of Governors meeting.</p>												

4. Property Committee and Finance Committee

Chairs: Sandra Cawley, Nancy McKenzie

4.1 Douglas T. Kenny Building
Fourth Floor Renovation

DECISION REQUESTED
IT IS HEREBY REQUESTED that, at the recommendation of the Committees, the Board of Governors grant BOARD 3 approval for the Douglas T. Kenny Building Fourth Floor Renovation project for the Department of Psychology, with a funding release of \$6,640,000 to undertake construction.

Capital Budget	\$7,640,000
Operating Budget	See report
Schedule	
Program	
Award Construction Contracts	
Funding Release	\$6,640,000

Information

Expenses to date	\$398,632
Funding released to date	\$1,000,000

4.2 Pacific Residence

DECISION REQUESTED
IT IS HEREBY REQUESTED that, at the recommendation of the Committees, the Board of Governors approve BOARD 2 for the Pacific Residence project with authorization to issue the development permit and a funding release of \$2,000,000 to complete working drawings and tender documents.

Revised Capital Budget	\$160,138,000
Operating Budget	See report
Schedule	
Program	
Authorization to Issue Development Permit	
Proceed to Working Drawings & Tender	
Funding Release	\$2,000,000

Information

Expenses to date	\$1,327,056
Funding released to date	\$1,700,000

5. COMMITTEE REPORTS

- 5.1 March 20, 2019 Audit Committee
- 5.2 April 1, 2019 Employee Relations Committee
- 5.3 April 2, 2019 Finance Committee
- 5.4 April 2, 2019 Finance Committee and Learning & Research Committee
- 5.5 April 1, 2019 Governance Committee
- 5.6 April 2, 2019 Learning & Research Committee
- 5.7 April 2, 2019 People, Community & International Committee
- 5.8 April 2, 2019 Property Committee
- 5.9 April 2, 2019 Property Committee and Finance Committee

Consent/Information Agenda

2. People, Community & International Committee

- 2.3 **APPROVAL REQUEST Policy 3 (Discrimination and Harassment)**
Approval of proposed amendments to Policy 3 (Discrimination and Harassment).

6. Property Committee

- 6.1 **APPROVAL REQUEST Policy 92 (Land Use and Permitting)**
Approval of proposed Policy 92 (Land Use, Permitting and Sustainability) and associated Procedures in the form attached to the report as Schedule A, and the repeal of Policy 5 (Sustainable Development), all effective immediately.

7. Audit Committee

- 7.1 **APPROVAL REQUEST Policy 83 (Travel and Other Business-Related Expenses)**
Approval of proposed Policy 83 (Travel and Other Business-Related Expenses) and associated Procedures in the form attached as Schedule A to the report, and the repeal of policies 79 (Travel Assistance for Graduate Students), 80 (Travel Expenses - Recipients of Honorary Degrees), 84 (Entertainment), and 115 (Gifts) all effective on such date as determined by the Vice-President Finance & Operations.

- 7.2 **Financial Report Q3 2018-2019**
The 2018-2019 Third Quarter UBC Financial Report is presented for information to the Board of Governors.

8. Learning & Research Committee

- 8.1 **APPROVAL REQUEST Senate Recommendations**
Approval of recommendations arising from the February 13, 2019 UBC Vancouver Senate meeting.