



PURPOSE

The Board of Governors has delegated to the Finance Committee responsibility for assisting the Board of Governors in fulfilling its oversight responsibilities over the financial affairs of the University, and for ensuring the establishment of sound financial policies and practices which will lead to the long-term financial sustainability of the University.

COMMITTEE OBJECTIVES

Without limiting the general responsibilities as described above, the Finance Committee shall:

1. Approve the University's budget framework, which sets the guiding principles between costs, government funding and tuition fee levels.
2. Review and recommend to the Board of Governors the annual budgets.
3. Monitor the financial health of the University through projections and forecasts, recommending corrective action where required.
4. Review actual versus budgeted results on a quarterly basis.
5. Endorse the underlying principles surrounding tuition fee levels, as well actual recommendations for the fiscal year, reviewing the recommendations in conjunction with Policy #71 (Consultation with Students about Tuition and Mandatory Fees).
6. Assist the Board of Governors to enhance the University's investment position or portfolio performance, applicable (but not limited) to the framework in which UBC Investment Management Trust (IMANT) operates within the UBC investment framework approved by the Board of Governors.
7. Periodically review UBC IMANT's implementation and conformity with Endowment policies approved by the University.
8. Review and recommend to the Board of Governors capital expenditure proposals in accordance with Board-delegated authority and signing resolutions.
9. Review debt management policies for recommendation to the Board of Governors, including extent and methods of obtaining external borrowing for operating and capital expenditures.
10. Ensure that a sound resource-allocation framework is in place and that decisions are made within the approved framework.
11. Review trends which have implications for the financial health of the University or which have the potential to impair the strategic plan approved by the Board of Governors.
12. Review and recommend policies and actions to the Board of Governors that enhance the University's financial position or financial performance (cost control or revenue generation).
13. Review and recommend policies and practices to the Board of Governors that reflect evolving improvements to the financial strategies and operations of the University.
14. Review (in open session) UBC Board of Governors policies as assigned by the Governance Committee (see appendix).

15. Advise the Board when, under the *University Act*, it should consult the Council of Senates, the UBC Vancouver Senate and/or the UBC Okanagan Senate, with regard to budgetary matters.
16. Advise and assist the Board of Governors and the President in advancing the finance-related objectives of the University's strategic plan, *Shaping UBC's Next Century*.

MEMBERSHIP & PROCEDURES

Committee members are appointed from among the Board members and include:

- the Board Chair, the Chancellor and the President as *ex officio* voting members
- the Board of Governors Vice-Chair
- one (1) student member
- one (1) faculty member
- up to five (5) Governors who are external to the University

The Chair of the Board of Governors appoints Committee members with the assistance of the President, based on qualifications and interest, and to avoid potential conflicts of interest.

Appointments are made, and reviewed, at each instance of changes in Board membership.

The Committee Chair is selected by the Board Chair, in consultation with the Board Vice-Chair and the Chair of the Governance Committee.

The Committee Chair is responsible for the better conduct of meetings, including agendas, information processes, and oversight of reporting and action items.

The Committee Vice-Chair is selected by the Board Chair, in consultation with the Board Vice-Chair and the Chair of the Governance Committee.

The Committee Vice-Chair assumes the responsibilities of the Committee Chair in the absence of the Committee Chair, and may also be assigned additional tasks at the discretion of the Committee Chair.

The Committee may delegate, or be directed by the Board to oversee, work tasks and action items to subcommittees, the University Executive, or independent third parties, on Board approval.

The Committee will receive (through the Board Secretariat) additional and reasonable support for the assembly, assessment and reporting of information.

The Committee has the authority to engage independent counsel and other advisors, with prior approval from the Board Chair, subject to reasonable limits on resources available to the Board of Governors for these matters.

MEETINGS & QUORUM

The Finance Committee meets prior to each regularly scheduled Board of Governors meeting and in addition may meet at the call of its Chair as required.

Attendance by 35% of Finance Committee members (including *ex officio* voting members) is required to establish quorum. When considering proposals for tuition and fees, the Committee shall make every effort to ensure the attendance of student members.

ACCOUNTABILITY

Minutes of Finance Committee meetings are approved at the next Committee meeting or by means of electronic approval and are distributed as soon as practicable. Minutes of closed sessions are distributed only to Governors and others authorized to attend such closed sessions and are confidential unless resolved otherwise by the Committee Chair.

A record of all agenda items considered and any resolutions passed during *in camera* meetings of the Finance Committee are approved as soon as practicable by the Committee Chair, are distributed only to those individuals who are authorized to attend such *in camera* sessions, and are confidential.

The Chair of the Finance Committee reports on discussion and any action taken at the next regularly scheduled meeting of the Board of Governors.

In addition to the above, procedures and practices of the Finance Committee are governed by Policy 93 (Open, Closed and *In Camera* Meetings of the Board of Governors) and Committee Meeting Rules and Practices.

DELEGATED AUTHORITY

The Board of Governors has delegated to the Finance Committee authority to transact the following business on its behalf:

Approve the following reports:

~~The Board of Governors has delegated to the Finance Committee authority to approve the following reports on behalf of the Board of Governors:~~

- Agency Agreements with UBC Properties Investments Ltd (jointly with Property Committee)
- Annual Fee Schedule – Alma Mater Society
- Annual Fee Schedule – UBC Students’ Union Okanagan
- Endowment Collapse Requests
- Endowment Variation Requests
- Faculty Pension Plan – Amendments to Plan Text
- Neighbours Agreement (UNA and UBC) (jointly with PC&I Committee)
- Non-Refundable Acceptance Deposits
- Routine Capital Plan (jointly with Property Committee)
- Signing Resolutions
- Staff Pension Plan (SPP) – Amendments, Restatement(s)
- Staff Pension Plan (SPP) – Funding Policy
- Staff Pension Plan (SPP) – Governance Policy and Terms of Reference
- Statements of Investment Policies & Procedures – Endowment, Staff Pension Plan, Supplemental Plan, Sustainable Future Pool, Core Working Capital, UBC Liquidity Fund
- Student Financial Support (jointly with PC&I Committee)
- Student Housing & Hospitality Services (SHHS) Housing Rates (jointly with PC&I Committee)
- Student Union/Association/Organization Fees
- Threshold for Capital Project and Internal Loan Approval Authority

- Tuition Fees (jointly with L&R Committee)
NOTE: Annual/recurring tuition increases and proposals for international tuition increases applying to incoming students are excepted and will be presented to the Board of Governors for approval.
- Tuition Instalment Schedules
- UBC Development Cost Charges Plans (jointly with Property Committee)
- Working Capital Fund

Receive for information the following reports:

~~The Board of Governors has delegated to the Finance Committee authority to receive the following reports on behalf of the Board of Governors:~~

- Annual Debt Report
- Approval of Academic Programs / Fees - Communication and Consultation (jointly with L&R Committee)
- Board 4 Reports (jointly with Property Committee)
- Capital Planning and Prioritization Process (jointly with Property Committee)
- Capital Projects Updates (jointly with Property Committee)
- Climate Action Plan
- Endowment Status Report
- Enrolment Strategy Review (jointly with PC&I Committee)
- Faculty Pension Plan (FPP) – Plan Summary and Audited Financial Statements
- Faculty Pension Plan (FPP) – Report
- Faculty Profiles/Budgets (jointly with Learning & Research Committee)
- Financial Statements – Great Northern Way Campus Trust
- Financial Statements – The Neighbours’ Fund
- Financial Statements – Tri-University Meson Facility (TRIUMF)
- Financial Statements – UBC Foundation
- Financial Statements – UBC Investment Management Trust (IMANT)
- Financial Statements – UBC Properties Investments Ltd (UBCPIL/UBCPT)
- Financial Statements – University Neighbourhoods Association (UNA)
- Fiscal Strategy - Liquidity and Debt Update (Vancouver and Okanagan)
- Flexible Learning Updates (jointly with L&R Committee and Property Committee)
- Professional Masters Programs – Enrolment and Tuition
- Research Data Management and Access
- Rental Revenues - Review
- Routine Capital Plan (jointly with Property Committee)
- Seismic Resilience Plan | Progress Updates (jointly with Property Committee)
- Staff Pension Plan (SPP) – Fund Management Report
- Staff Pension Plan (SPP) – Governance Report
- Staff Pension Plan (FPP) – Plan Summary and Audited Financial Statements
- Staff Pension Plan (SPP) – Report

- Student Diversity Initiative / Commitment to Diversity Fund (jointly with PC&I Committee)
- Student Housing & Hospitality Services (SHHS) Financial & Operational Annual Update
- Student Housing Growth Plans (jointly with Property Committee)
- Sustainability Reports (UBC Vancouver and UBC Okanagan)
- UBC *GamePlan* Updates (jointly with Property Committee)
- UBC Investment Management Trust (UBC IMANT) Quarterly Portfolio Review
- UBC Properties Trust 20-Year Outlook (jointly with Property Committee)
- UBC Properties Trust Update (jointly with Property Committee)
- UBC-Controlled, Affiliated or Related Organizations, Major Campus Tenancies, Off-Campus Properties and Advisory Committees Annual Report (jointly with Property Committee)
- UBC's Rapid Transit Strategy Updates (jointly with Property Committee)
- Working Capital Fund

Appendix
Board Policies for Review by Finance Committee

| Policy | Name |
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| 35 | Research Grants During Periods Other Than Study Leave |
| 37 | Research Grants as Part Payment During Study Leave |
| 67 | Late Payment of Fees and Accounts |
| 90 | Over-Expenditure on Research and Specific Purpose Trust Project/Grants |
| 101 | Vending Machines on Campus |
| 108 | Disposal of Surplus Equipment and Materials |
| 109 | Ownership |
| 113 | Endowment Management |
| 121 | Campus Mailing Services |
| 122 | Purchasing |
| 123 | Term Invested Fund Management |
| 125 | Retained Risk Fund for Major Capital Projects |