



The University of British Columbia  
**Board of Governors**  
**MINUTES**

Tuesday, September 24, 2019  
9:10 a.m. to 12:20 p.m.

UBC Okanagan  
University Centre UC200  
Kelowna, BC

**In Attendance** Mr. Michael Korenberg, Chair  
Ms. Sandra Cawley, Vice-Chair  
Ms. Alison Brewin  
Mr. Jessie Dusangh  
Ms. Chaslynn Gillanders  
Mr. Raghwa Gopal  
Chancellor Lindsay Gordon  
Ms. Celeste Haldane, Q.C.  
Mr. Max Holmes  
Dr. John Klironomos  
Ms. Jeanie Malone  
Ms. Nancy McKenzie  
Dr. Charles Menzies  
Mr. Jassim Naqvi  
President Santa Ono  
Mr. Kevin Smith  
Mr. Joel Solomon  
Mr. Bill Sundhu  
Mr. Kavie Toor  
Ms. Nicole Udzenija

**Administration**  
Dr. Deborah Buszard  
Deputy Vice-Chancellor and Principal, UBC Okanagan  
Dr. Ainsley Carry, Vice-President Students  
Ms. Robin Ciceri, Vice-President External Relations  
Ms. Jennifer Kain, Chief Audit & Risk Officer  
Dr. Dermot Kelleher, Vice-President Health  
Mr. Hubert Lai, Q.C., University Counsel  
Ms. Heather McCaw  
Vice-President Development & Alumni Engagement  
Ms. Barbara Meens Thistle (*by telephone*)  
Vice-President Human Resources  
Dr. Ananya Mukherjee Reed  
Provost and Vice-President Academic, UBC Okanagan  
Dr. Gail Murphy, Vice-President Research & Innovation  
Mr. Peter Smailes, Vice-President Finance & Operations  
Dr. Andrew Szeri  
Provost and Vice-President Academic, UBC Vancouver

**Board Secretary** Ms. Karen Hakkarainen

**Regrets** Dr. Nassif Ghoussoub

---

Board Chair Michael Korenberg called the Board of Governors meeting to order and acknowledged that UBC Okanagan is located on the traditional and unceded territory of the Okanagan Nation and their peoples. He added that Governors are delighted to be invited to attend the Gathering to Witness Declaration of UBC Okanagan's Truth and Reconciliation Commitments taking place later in the day.

Mr. Korenberg expressed appreciation for the engagement of Governors and Administration in the Board-Executive retreat that took place on September 23, 2019, and thanked the Board Secretary for her efforts throughout the busy meeting cycle culminating in this meeting.

Executive members of the UBC Alma Mater Society and the UBC Students' Union Okanagan (AMS President Chris Hakim, UBCSUO President Romil Jain, AMS VP Academic & University Affairs Julia Burnham, and UBCSUO VP Finance & Administration Nimrah Pannu) addressed the Board. Their presentation included an overview of AMS and SUO organizational structures and areas of shared BoG-AMS-SUO interest: affordability of housing and textbooks, student financial aid/provincial funding for students, responsible investment of the University's assets, and preparation for post-graduation career success.

Additional areas of interest to student leadership identified included: academic space on the UBC Okanagan campus; ongoing support for collegia; availability of recreational/athletics facilities; review of Sexual Misconduct Policy SC17 and its implementation; support for accessibility on the campuses; and food insecurity.

The Vice-President Students and the Associate Vice-President Students, UBC Okanagan reiterated their interest in continuing to discuss these and other topics with students and student leadership.

The Vice-President Students advised that Student Housing & Hospitality Services conducts regular assessments of alignment of existing types of beds/units to current and projected demand; students are consulted during this process.

He further advised that projects put forward under the GamePlan strategy for UBC Vancouver (such as a strength and conditioning centre) are continuing to be developed, and are currently in the discussion and development stages.

Governors were advised that additional needs-based awards and proactive assistance from UBC for students exploring merit-based awards would be helpful. Also discussed were approaches to improved data collection around food insecurity, and availability of funding for Open Educational Resources on both campuses.

It was noted that graduate students and postdoctoral fellows have slightly different perspectives and needs, and it was agreed that it would be useful for Governors to hear from those groups.

In his remarks, the President referred to his September 2019 Letter to the Board, and said that significant consideration had been given to UBC priorities at the September 23, 2019 Board-Executive retreat.

President Ono spoke about the upcoming Gathering to Witness Declaration of UBC Okanagan's Truth and Reconciliation Commitments, noting that installation of a plaque at Musqueam, including text of the apology made at the opening of the Indian Residential School History and Dialogue Centre, is a reminder of commitments made by UBC Vancouver.

Mr. Korenberg welcomed new staff-elected Governor Kavie Toor, a UBC alumnus (BA, Bed, MA) and Senior Director, Facilities, Recreation & Sport Partnerships at UBC Vancouver.

## 1.1 APPROVAL OF MINUTES

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves as circulated Minutes of the June 13, 2019 and September 12, 2019 meetings of the Board of Governors.***

**CARRIED**

## **1.2 UBC OKANAGAN 2040 PROGRESS UPDATE**

The Deputy Vice-Chancellor presented a summary of progress toward the priorities identified when Okanagan 2040 was presented to the Board of Governors in April 2019.

The Vice-President External Relations advised that UBC is collaborating with other research universities in presenting graduate student funding and scholarships to the Province as priorities; students have been included in advocacy efforts for this and for student financial assistance more broadly. Additional information about UBC's approach and strategy in this regard was requested, to be provided at a future meeting.

The Deputy Vice-Chancellor spoke of the approach taken by UBC Okanagan researchers, partnering with industry and internationally and establishing a platform for global leadership along with significant impact on the wellbeing of local, regional and national communities.

Also discussed was the rationale for prioritizing student support from the Trek Endowment to UBC Okanagan, and preliminary thinking around strategies to address other needs and priorities.

The Provost and Vice-President Academic, UBC Vancouver advised that individual components of a UBC Vancouver 2040 Outlook are available, albeit separately. The Board was further advised that an update of the UBC Vancouver Campus Plan and associated Land Use Plan will be completed over the next 1-2 years. Combined with academic renewal efforts, the results of the update will inform the proposed UBC Vancouver 2040 Outlook. Also being developed is a framework to assess alignment of programs with government priorities and with UBC's strategic aspirations.

The Deputy Vice-Chancellor advised that approximately 24% of UBC Okanagan students come from the Okanagan region; 40% of each year's graduating class remains in the region.

Expansion of campus daycares and incorporating French and Indigenous languages in programming was discussed.

## **1.3 UBC OKANAGAN CAMPUS PLANNING UPDATE**

The Associate Vice-President Campus + Community Planning presented highlights of this report to the Board, including an overview of sustainability planning, capital projects in progress, and areas of engagement between UBC Okanagan and the City of Kelowna.

The Board discussed UBC Okanagan space requirements, considering the balance between meeting current urgent needs and projected future needs. The Provost and Vice-President Academic, UBC Okanagan advised that gaps in funding for academic capital projects remain a barrier.

Also discussed was ongoing expansion of University facilities in a context of increasing sensitivity to climate change. UBC's leadership position in sustainability and the contribution of the University to the identification of potential solutions was raised in counterpoint.

#### 1.4 CROSS-CAMPUS COLLABORATION AND INTER-CAMPUS MOBILITY

The Provost and Vice-President Academic, UBC Okanagan presented highlights of this report to the Board.

The Board was advised that a cross-campus collaboration task force has been established, and is expected to present in early 2020 recommendations for a framework by which to support purposeful collaboration aligned with *Shaping UBC's Next Century* and Outlook 2040.

Dr. Blye Frank, Dean of the bi-campus Faculty of Education, and Dr. James Olson, Dean of the bi-campus Faculty of Applied Science, addressed the Board, providing information about the experiences and aspirations of their respective faculties.

The Vice-President Research & Innovation spoke about the goals underlying UBC Collaborative Research Mobility Awards and plans for expansion of that program. She noted that many UBC research and innovation initiatives include faculty from both campuses.

Governors discussed other areas of interest, including sustainability aspirations, undergraduate and graduate student mobility, and potential opportunities for both spontaneous and structured cross-campus collaborations.

#### 1.5 UBC ALMA MATER SOCIETY (AMS) | STUDENT SOCIETY FEES

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors receives for information AMS fees approved by the Board of Governors on July 19, 2019 via electronic consent.***

**CARRIED**

#### 1.6 ACADEMIC RENEWAL WORKING GROUP TERMS OF REFERENCE

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves revised Academic Renewal Working Group Terms of Reference, as approved by the Academic Renewal Working Group on September 10, 2019.***

**CARRIED**

## COMMITTEE REPORTS

### 2. Property Committee and Finance Committee

#### 2.1 PACIFIC RESIDENCE

Finance Committee Chair Nancy McKenzie reported that the Committees were advised on September 12, 2019 that tenders received to date necessitated an increase to the project's original budget and advised that the resolution under consideration reflects information circulated to Governors just prior to this meeting.

The following resolution, forwarded at the recommendation of the Property Committee and the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves BOARD 3 for the Pacific Residence project as follows:**

- a. ***\$161,334,000 final funding release to undertake construction, subject to construction tenders being received at or below budget;***
- b. ***financing through an internal loan from the Student Housing Financing Endowment of \$165,034,000 at 6.00% annual interest paid back over 30 years from housing rental revenue; and,***
- c. ***UBC Administration authorized to award construction contracts.***

Capital Budget	\$165,034,000
Operating Budget	See report
Schedule	
Program	
Award construction contracts	
<b>Funding Release</b>	<b>\$161,334,000</b>

**CARRIED**

#### 2.2 BROCK COMMONS MIXED-USE HOUSING DEVELOPMENT

The following resolution, forwarded at the recommendation of the Property Committee and the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves BOARD 2 for the Brock Commons Phase 2 Mixed-Use Housing Development project as follows:**

- a. ***authorization to issue a development permit;***
- b. ***\$2,700,000 funding release (total), comprising:***
  - ***\$2,000,000 to complete working drawings and tender documents;***

- ***\$700,000 to relocate electrical and life safety infrastructure from Brock Annex to Brock Hall and Buchanan Tower; and,***

***c. authorization to proceed to working drawings.***

Capital Budget	\$156,404,000
Operating Budget	See report
Schedule	
<b>Funding Release</b>	<b>\$2,700,000</b>

**CARRIED**

### **2.3 ARTS STUDENT CENTRE**

Ms. McKenzie advised that the revised Board 1 approval request for the Arts Student Centre reflects a change in the site selected for the project.

The following resolution, forwarded at the recommendation of the Property Committee and the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves BOARD 1 (Revised) for the Arts Student Centre project as follows:***

- a. new project location to reflect a change in site selection from the Bosque site to Brock Commons site;***
- b. \$750,000 funding release;***
- c. revised preliminary capital and operating budgets and revised schedule; and,***
- d. authorization to commence schematic designs for Brock Commons site.***

Capital Budget	\$10,772,000
Operating Budget	\$92,355
Schedule	
<b>Funding Release</b>	<b>\$750,000</b>

**CARRIED**

## 2.4 TECHNOLOGY ENTERPRISE FACILITY EXPANSION (TEF 4) SITE APPROVAL AND MINISTERIAL CONSENT TO LEASE

The following resolution, forwarded at the recommendation of the Property Committee and the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors:***

- i. Approves a proposed ground lease to UBC Properties Investments Ltd, as trustee for UBC Properties Trust, to allow the development of an office research building (TEF 4) immediately east of the TEF 3 building at Agronomy Road and Health Sciences Mall;***
- ii. Declares that the disposal of the interests in land described above will not affect the future delivery of educational programs; and,***
- iii. Authorizes the University Administration to:***
  - a. seek approval from the Minister of Advanced Education, Skills and Training to enter into the Lease, together with any statutory right of way agreements or road dedications required, pursuant to section 50(2) of the University Act (British Columbia); and,***
  - b. execute the agreed Lease between UBC and UBCPIL.***

**CARRIED**

## 3. Finance Committee and Learning & Research Committee

### 3.1 TREK ENDOWMENT – ALLOCATION TO UBC OKANAGAN

Finance Committee Chair Nancy McKenzie advised that the Committees received for information detail of initiatives to be supported by a proposed \$4M Trek Endowment allocation to UBC Okanagan.

The Vice-President Finance & Operations advised that additional information about the Trek Endowment allocation model would be provided in November 2019.

The following resolution, forwarded at the recommendation of the Finance Committee and Learning & Research Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves a \$4 million allocation from the TREK Endowment to UBC Okanagan, adjusted for inflation in subsequent years, to support initiatives identified in the report and in alignment with UBC Okanagan 2040 Outlook.***

**CARRIED**

### 3.2 DIGITAL RESEARCH INFRASTRUCTURE PROJECT - UPDATE

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors receives for information the Digital Research Infrastructure Project Update, as provided to the Finance Committee and the Learning & Research Committee on September 12, 2019.***

**CARRIED**

### 3.3 TUITION DISCUSSION PREVIEW / CONSULTATION PROCESS

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors receives for information the Tuition Discussion Preview / Consultation Process report as provided to the Finance Committee and the Learning & Research Committee on September 12, 2019.***

**CARRIED**

## 4. Finance Committee

### 4.1 INTEGRATED RENEWAL PROGRAM (IRP)

Finance Committee Chair Nancy McKenzie reported that the Finance Committee received a Student component update and considered a funding release requested to support ongoing efforts to implement HR and Finance components of the Integrated Renewal Program, as well as continued architect work for the Student component.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves a funding release of \$36.9 million, including contingency, to enable the continuing implementation of Workday HR, Finance (\$36.2M) and Student (\$0.7M) for the period mid-September 2019 to December 2019 as Workday Student agreements are finalized.***

**CARRIED**



## 5. Governance Committee

### 5.1 BOARD POLICIES DESIGNATION OF RESPONSIBLE EXECUTIVES

The following resolution, forwarded at the recommendation of the Governance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves changes to the policies listed in Schedule "C" in the form set out in Schedule "D" as attached to the report, with the exception of Acting President Policy GA1.***

**CARRIED**

## 6. Indigenous Engagement Committee

### 6.1 INDIGENOUS FRAMEWORK/PLAN RESOURCING

The following resolution, forwarded at the recommendation of the Indigenous Engagement Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors receives for information the Indigenous Framework/Plan Resourcing report as provided to the Indigenous Engagement Committee on September 18, 2019.***

**CARRIED**

## 7. Learning & Research Committee

### 7.1 GRADUATE STUDENTS IN THE RESEARCH ENTERPRISE

The following resolution, forwarded at the recommendation of the Learning & Research Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors receives for information the Graduate Students in the Research Enterprise report as provided to the Learning & Research Committee on September 12, 2019.***

**CARRIED**

### 7.2 PROGRAM FOR UNDERGRADUATE RESEARCH EXPERIENCE (PURE) UPDATE

The following resolution, forwarded at the recommendation of the Learning & Research Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors receives for information the Program for Undergraduate Research Experience (PURE) Update report as provided to the Learning & Research Committee on September 12, 2019.***

**CARRIED**

### 7.3 PRESIDENT'S EXCELLENCE CHAIRS UPDATE

The following resolution, forwarded at the recommendation of the Learning & Research Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors receives for information the President's Excellence Chairs Update report as provided to the Learning & Research Committee on September 12, 2019.***

**CARRIED**

## 8. People, Community & International Committee

### 8.1 POLICY 65 (RELIGIOUS HOLIDAYS)

The following resolution, forwarded at the recommendation of the People, Community & International Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves repeal of Policy 65 (Religious Holidays).***

**CARRIED**

### 8.2 BRAND IDENTITY POLICY GA7

The following resolution, forwarded at the recommendation of the People, Community & International Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves amendments to and renaming of Policy GA7: Brand Identity.***

**CARRIED**

### 8.3 ADDRESSING FOOD INSECURITY AT UBC

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors receives for information the Addressing Food Insecurity at UBC report as provided to the PC&I Committee on September 12, 2019.***

**CARRIED**

#### 8.4 EQUITY & INCLUSION OFFICE 2017-2019 REPORT

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED** that *the Board of Governors receives for information the Equity & Inclusion Office 2017-2019 report as provided to the PC&I Committee on September 12, 2019.*

**CARRIED**

#### 8.5 STUDENT HOUSING UPDATE

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED** that *the Board of Governors receives for information the Student Housing Update report as provided to the PC&I Committee on September 12, 2019.*

**CARRIED**

### 9. People, Community & International Committee and Property Committee

#### 9.1 UBC OVERSIGHT OF NON-UBC USE OF CAMPUS FACILITIES

People, Community & International Committee Chair Jeanie Malone advised that the Committees received reports from the Vice-President External Relations, the Vice-President Finance & Operations, the Provost and Vice-President Academic, UBC Vancouver, and University Counsel.

She further advised that the Committees heard from Allard School of Law Professors Emma Cunliffe and Margot Young, who discussed the limited application of academic freedom to members of the University community and invited guests.

Ms. Malone advised that it was recommended to the Committees that training on academic freedom be provided to those in governance roles. Expedient striking of a joint Board and Senates committee to consider a joint UBC equity, diversity and inclusion policy was supported by the Committees, and the Administration was asked to move forward with the process for amendment of Space Rental Policy UP9, and to provide to Governors an outline of the process to be followed in the interim.

Mr. Korenberg reiterated the commitment of the Board to increased understanding of academic freedom in the UBC context, noting that current and incoming Governors will receive additional information on the topic.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED** that *the Board of Governors receives for information the report on UBC Oversight of Non-UBC Use of Campus Facilities as provided to the PC&I Committee and Property Committee on September 12, 2019.*

**CARRIED**

## **10. Property Committee**

### **10.1 LEASE OF PORTION OF 1540 INNOVATION DRIVE TO KAL TIRE LTD**

Mr. Korenberg asked the Board to consider the resolution separately from the remainder of the consent agenda, and this was done.

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors:***

- i. approve a proposed lease of certain premises within 1540 Innovation Drive to Kal Tire Ltd;***
- ii. declare that the Lease will not affect future delivery of educational programs; and,***
- iii. authorize the University Administration to:***
  - c. obtain Ministerial approval of the Lease pursuant to section 50(2) of the University Act (British Columbia); and,***
  - d. execute the agreed Lease between UBC and Kal Tire Ltd.***

**CARRIED**

### **10.2 UBC TRAFFIC AND PARKING RULES**

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors approves UBC Traffic and Parking Rules as circulated.***

**CARRIED**

## **11. Employee Relations Committee**

### **11.1 POLICY AP8 DEANS EXTENSION POLICY AND POLICY AP5 DEANS APPOINTMENT POLICY**

The following resolution, forwarded at the recommendation of the Employee Relations Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that *the Board of Governors:***

- i. Approves proposed amendments to Policy AP8 Extension of Appointments for Deans, circulated as Attachment D to the report, effective September 24, 2019; and,***
- ii. Supports proposed amendments to Policy AP5 Appointment of Deans and Principals (joint Board and Senate policy), pending further consultation with UBC Okanagan and UBC Vancouver Senates.***

**CARRIED**

## **TERMINATION**

The following resolution was moved:

**IT IS HEREBY RESOLVED that *the September 24, 2019 meeting of the Board of Governors is terminated.***

**CARRIED**