



The University of British Columbia
BOARD OF GOVERNORS
AGENDA

Friday, February 14, 2020
8:35 a.m. to 12:16 p.m.
UBC Vancouver
 Robert H. Lee Family Boardroom
 The Robert H. Lee Alumni Centre
 6163 University Boulevard

REMARKS Chair | President

8:35 a.m. to 9:00 a.m.*

Board of Governors		9:00 a.m. to 11:21 a.m.*
1.1 Approval of Minutes	DECISION REQUESTED IT IS HEREBY REQUESTED that the Board of Governors approve as circulated Minutes of the December 5, 2019 meeting of the Board of Governors.	
1.2 <i>Shaping UBC's Next Century</i> Strategic Plan in Action Implementation Update	Presenters: President and Vice-Chancellor Santa Ono Dr. Rachel Pottinger, Associate Professor & Associate Head of Undergraduate Program, Computer Science Nicole Ketter, fourth-year BSc student	
1.3 <i>Shaping UBC's Next Century</i> Implementation Progress Update Faculty of Arts	Presenter: Gage Averill, Dean and Professor, Faculty of Arts The briefing introduces the Faculty's breadth and diversity, its structure, and its recent growth, and shares the Faculty's current SWOT analysis.	
1.4 Indigenous Strategic Plan	The revised DRAFT Indigenous Action plan is brought to the Board of Governors for additional review and discussion.	
1.5 Advancing UBC Climate Emergency Commitments and Sustainability Priorities	The purpose of the report is to outline next steps in implementation of: <ul style="list-style-type: none"> <i>i.</i> The Climate Emergency Declaration and associated community consultation <i>ii.</i> Climate action planning for both UBC Vancouver and Okanagan campuses <i>iii.</i> The sustainability governance and organizing framework to identify and guide the advancement of UBC sustainability priorities <i>iv.</i> An overarching Sustainability Communications, Engagement and Outreach Plan 	

COMMITTEE REPORTS

11:21 p.m. to 12:16 p.m.*

2. Finance Committee		Chair: Nancy McKenzie
Report from Committee Chair	Verbal report re following items considered by Committee: <ul style="list-style-type: none"> - Responsible Investing Update Sustainable Future Pool Transfer and Main Endowment Pool Divestment - Allocation of \$7.9M Incremental Tuition Revenue - Infrastructure Impact Charges (IICs) and Community Amenity Charges (CACs) Annual Plan UBC Vancouver 	
2.1 Integrated Renewal Program (IRP) and Application Ecosystems Program (AEP)	DECISION REQUESTED IT IS HEREBY REQUESTED that the Board of Governors approve: <ul style="list-style-type: none"> <i>i.</i> the recommendation to revise the Release 1 implementation date for the Integrated Renewal Program and the Application Ecosystem Program from April 2020 to November 2020; and, <i>ii.</i> new funding of \$23 million for a revised combined total budget of \$362 million (including 15% contingency). 	

* Discussion time may vary.

3. Property Committee		Chair: Sandra Cawley
Report from Committee Chair	Verbal report re following items considered by Committee:	
	<ul style="list-style-type: none"> - Interdisciplinary Collaboration & Innovation Building (ICI Building) UBC Okanagan - Capital Planning and Prioritization Process - UBC Vancouver Transportation Plan Implementation Progress Update: Emerging Trends and Opportunities 	
4. Employee Relations Committee		Chair: Bill Sundhu
Report from Committee Chair	Verbal report re following items considered by Committee:	
B. Sundhu	<ul style="list-style-type: none"> - Deans/Principals Appointment Policy AP5 – Proposed Amendments - BoG Appointment and Extension Policies – Proposed Amendments 	
5. Governance Committee		Chair: Alison Brewin
Report from Committee Vice-Chair	Verbal report re following items considered by Committee:	
M. Korenberg	<ul style="list-style-type: none"> - Sustainability & Climate Action Committee Terms of Reference - Amendments to Board and Committee <i>Meeting Rules and Practices</i> 	
6. Indigenous Engagement Committee		Chair: TBD
Report from Committee Vice-Chair	Verbal report re following items considered by Committee:	
C. Menzies	<ul style="list-style-type: none"> - Academic Presentation: Indigenous Studies Program, UBC Okanagan - Former Youth In Care Tuition Waiver Programs Update 	
7. Learning & Research Committee		Chair: Dr. Charles Menzies
Report from Committee Chair	Verbal report re following items considered by Committee:	
C. Menzies	<ul style="list-style-type: none"> - Faculty Member Presentation: Dr. Sarah Hunt, Institute for Critical Indigenous Studies, First Nations and Indigenous Studies & Department of Geography, UBC Vancouver - Academic Renewal Working Group Update 	
8. People, Community & International Committee		Chair: Jeanie Malone
Report from Committee Chair	Verbal report re following items considered by Committee:	
J. Malone	<ul style="list-style-type: none"> - Equity, Diversity & Inclusion Policy Roadmap/Update - Integrated Health Services - Roadmap to Gateway 	

Consent/Information Agenda

2. Finance Committee

2.2 Allocation of \$7.9M Incremental Tuition Revenue

Circulated for information, as provided to the Finance Committee on February 6, 2020.

Briefing provides details of proposed allocation of incremental 2020-2021 tuition revenue. The offices of the Vice-President Students, Vice-President Finance & Resources, and Provost and Vice-President Academic, UBC Okanagan consulted with student leadership at both UBC campuses – specifically the AMS, GSS, and UBCSUO – regarding the use of these funds.

2.3 Infrastructure Impact Charges (IICs) and Community Amenity Charges (CACs) 2020-2021 Plan (UBC Vancouver)

Circulated for information, as provided to the Finance Committee on February 6, 2020.

Finance Committee approved the 2020-2021 Infrastructure Impact Charges (IICs) and Community Amenity Charges (CACs) Plan for UBC Vancouver as part of UBC's 2020-2021 Operating Budget approval.

3. Property Committee

3.1 **Technology Enterprise Facility Expansion (TEF 4) | Form of Development**

Circulated for information, as provided to the Property Committee on February 6, 2020.

A fourth Technology Enterprise Facility building (TEF4) will be developed by UBC Properties Investments Ltd (UBCPIL - the trustee of UBC Properties Trust) to accommodate industry partners who support UBC's core commitments to student learning, research excellence or community engagement and could address the acute need for UBC academic and administrative space (up to 49% of the building area) and in particular help support academic renewal.

3.2 **Capital Planning and Prioritization Process**

Circulated for information, as provided to the Property Committee on February 6, 2020.

Proposed major capital facilities projects (>\$5 million) are evaluated and prioritized annually using an assessment model that considers how each project contributes to the University's strategic objectives and operational performance & risk mitigation objectives. Proposed changes for 2020 include an additional criterion for the degree to which a project supports Academic Renewal under the University Strategic Priorities dimension. Seismic risk considerations are factored into the capital prioritization process through the Operational Performance & Risk Mitigation criteria. While some projects selected for the Five-Year Capital Plan address seismic risk, the University is treating the Seismic Resilience Plan (updated in 2019) separately from the Five-Year Plan.

3.3 **UBC Vancouver Transportation Plan Implementation Progress Update: Emerging Trends and Opportunities**

Circulated for information, as provided to the Property Committee on February 6, 2020.

Briefing re work underway to leverage and respond proactively to new and emerging trends in mobility as UBC continues to implement the *2014 UBC Transportation Plan* for the Vancouver campus; summary of progress being made in promoting active transportation and transit.

4. Employee Relations Committee

4.1 **BoG Appointment and Extension Policies – Proposed Amendments**

Circulated for information, as provided to the Employee Relations Committee on February 6, 2020.

Briefing note summarizes amendments to policies AP6, AP8, AP9, AP11, AP12 and AP13, as provided to the Employee Relations Committee.

5. Governance Committee

5.1 **Sustainability & Climate Action Committee Terms of Reference**

Terms of Reference as approved by the Governance Committee on February 5, 2020 circulated for information.

5.2 **Board and Committee Meeting Rules and Practices**

Board and Committee *Meeting Rules and Practices* as approved by the Governance Committee on February 5, 2020 circulated for information.

5.3 **Revisions to Board Policies and Procedures**

Circulated for information, as provided to the Governance Committee on February 5, 2020.

The briefing provides a summary of all changes made by the OUC (pursuant to section 7.3 of the Regulatory Framework Policy GA2) to Board Policies and Procedures since December 12, 2020, being the date that the amended Regulatory Framework Policy came into effect.

6. Indigenous Engagement Committee

6.1 Academic Presentation: Indigenous Studies Program, UBC Okanagan

Presentation provided to the Indigenous Engagement Committee on February 5, 2020 circulated for information.

6.2 Former Youth In Care Tuition Waiver Programs Update

Circulated for information, as provided to the Indigenous Engagement Committee on February 5, 2020.

Report addresses the work being undertaken to increase awareness and outreach for this student population and specifically prospective Indigenous students with lived experience in care. It describes recruitment initiatives, transition supports, and the opportunities to continue to improve UBC's supports for Former Youth in Care.

7. Learning & Research Committee

7.1 Faculty Member Presentation Dr. Sarah Hunt, Institute for Critical Indigenous Studies, First Nations and Indigenous Studies & Department of Geography, UBC Vancouver

Presentation provided to the Learning & Research Committee on February 6, 2020 circulated for information.

8. People, Community & International Committee

8.1 Integrated Student Health and Wellbeing

Circulated for information, as provided to the People, Community & International Committee on February 5, 2020.

The briefing outlines the progress towards and the vision for integrated student health and wellbeing at UBC, specifically: overview of strengths, weaknesses, threats and opportunities; UBC student health and wellbeing roadmap; vision for the new Integrated Student Health and Wellbeing approach; and, priorities and next steps.

8.2 Student Diversity Initiative Annual Report 2018-2019

Circulated for information, as provided to the People, Community & International Committee on February 5, 2020.

The Student Diversity Initiative (SDI) operationalizes the *Commitment to Diversity Fund* that prioritizes efforts to 'recruit and support diverse students'. During 2018-2019, the work of the initiative has focused on systems change, strategic planning, inclusive teaching, and supporting academic units. In addition, the EIO conducted an implementation evaluation of the embedded model employed in the Student Diversity Initiative and important feedback and recommendations will be operationalized throughout 2020 that will bring the initiative into alignment with the Inclusion Action Plan.

8.3 Enrolment Annual Report 2019-2020

Circulated for information, as provided to the People, Community & International Committee on February 5, 2020.

The UBC Enrolment Annual Report (2019-2020) (appended) provides detailed information about new-to-UBC and continuing students system-wide and at the Okanagan and Vancouver campuses. Enrolment, which is central to UBC's 2018-2028 Strategic Plan: *Shaping UBC's Next Century*, has remained strong.

9. Executive Committee

9.1 Streamlining Submissions and Presentations to the Board

Circulated for information, as provided to the Executive Committee on February 6, 2020.

A Guide, general template and eight custom templates have been developed. Meetings at UBC Okanagan and UBC Vancouver have been scheduled to walk through the Guide and general template, answer questions, and receive further input. Once final input has been received, materials will be handed over to the Board Secretariat for implementation and maintenance. It is anticipated that all submissions will be in the new format for April 2020 Committee and Board meetings.