



The University of British Columbia  
**Board of Governors**  
**MINUTES**

Thursday, December 5, 2019

9:15 a.m. to 1:55 p.m.

UBC Vancouver

Robert H. Lee Family Boardroom  
The Robert H. Lee Alumni Centre  
6163 University Boulevard

**In Attendance** Mr. Michael Korenberg, Chair  
Ms. Sandra Cawley, Vice-Chair  
Ms. Alison Brewin  
Mr. Jessie Dusangh  
Dr. Nassif Ghossoub, O.C.  
Ms. Chaslynn Gillanders  
Mr. Raghwa Gopal  
Chancellor Lindsay Gordon  
Mr. Max Holmes  
Dr. John Klironomos  
Ms. Jeanie Malone  
Ms. Nancy McKenzie  
Dr. Charles Menzies  
Mr. Jassim Naqvi  
President Santa Ono  
Mr. Kevin Smith  
Mr. Joel Solomon  
Mr. Bill Sundhu  
Mr. Kavie Toor  
Ms. Nicole Udzenija

**Administration**

Ms. Marcia Buchholz  
Interim Vice-President Human Resources  
Dr. Deborah Buszard  
Deputy Vice-Chancellor and Principal, UBC Okanagan  
Dr. Ainsley Carry, Vice-President Students  
Ms. Robin Ciceri, Vice-President External Relations  
Ms. Jennifer Kain, Chief Assurance & Risk Officer  
Dr. Dermot Kelleher, Vice-President Health  
Mr. Hubert Lai, Q.C., University Counsel  
Ms. Heather McCaw  
Vice-President Development & Alumni Engagement  
Dr. Ananya Mukherjee Reed  
Provost and Vice-President Academic, UBC Okanagan  
Dr. Gail Murphy, Vice-President Research & Innovation  
Mr. Peter Smailes, Vice-President Finance & Operations  
Dr. Andrew Szeri  
Provost and Vice-President Academic, UBC Vancouver

**Board Secretary** Ms. Karen Hakkarainen

**Regrets** Ms. Celeste Haldane, Q.C.

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Board Chair Michael Korenberg called the December 5, 2019 Board of Governors meeting to order and acknowledged that UBC Vancouver is located on the traditional, ancestral and unceded territory of the Musqueam people.

Mr. Korenberg began his formal remarks by acknowledging and thanking UBC's research and teaching professors for the excellence of their work, which positively impacts both student learning and the standing of the University within British Columbia and Canada, but also at a global level. In particular, he congratulated UBC faculty members Dr. Vanessa Andreotti, Dr. Lee Grant and Dr. Corinne Hohl on recent recognitions and awards for their accomplishments, and thanked student Governors Max Holmes, Jeanie Malone, and Jassim Naqvi for their service on the Board, recently acknowledged through granting of the McLean McCuaig Leadership Award.

The Chair also acknowledged and thanked for their service outgoing Vice-President Human Resources Barbara Meens Thistle, Director of Policy Planning Lisa Colby and Janet Teasdale, the Managing Director of Student Development and Services, noting that each of them has provided terrific service to the University. He also advised that Marcia Buchholz is taking on the Interim Vice-President Human Resources role.

Mr. Korenberg acknowledged and thanked outgoing Governors Celeste Haldane, Q.C., and Kevin Smith for their highly effective and dedicated service, and for the many contributions made by each of them to UBC's achievement of its strategic objectives. On a personal note, he also thanked them for their support and leadership of the Board of Governors.

The Board Chair spoke about discussion at meetings of the Endowment Responsible Investment Policy Committee and the Finance Committee, at which significant decisions were taken to move UBC closer to its sustainability objectives; he noted next steps to be taken by the Administration in preparation for the February 2020 meeting cycle.

The Board of Governors received a brief presentation from Amelia Crawford, member of UBC's women's soccer team. Governors congratulated the Thunderbirds women's and men's rowing team on their second straight sweep of the Canadian University Rowing Championships and the women's soccer team on their win at the U SPORTS national soccer championships.

Mr. Korenberg expressed appreciation for the support provided to the University over the past year by alumni, donors, government, industry and philanthropic organizations.

President Ono presented the [UBC Declaration on the Climate Emergency](#) to the Board. He advised that in early 2020, the President's Office would launch a community engagement process to inform UBC's collective response to the climate emergency, including the establishment of a Climate Emergency Advisory Committee. The President further advised that the Climate Emergency Advisory Committee will consolidate input from both in-person and online consultations into a public report that defines the pillars of climate emergency and outlines recommended actions (by late spring 2020). The report will be submitted to University Administration and the Sustainability & Climate Action/Emergency Committee of the UBC Board of Governors for consideration.

President Ono extended his thanks and appreciation to student groups, faculty and staff for their engagement on this issue, noting in particular UBCC350, Extinction Rebellion, the student-elected members of the Board of Governors, UBC Climate Hub and all signatories to the UBC Climate Strike open letter.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors endorses as presented the UBC Declaration on Climate Emergency.**

**CARRIED**

## **GRADUATE STUDENT SOCIETY PRESENTATION**

**Presenter: Nicolas Romualdi, President, Graduate Student Society, UBC Vancouver**

Mr. Romualdi provided a review of the graduate student groups at UBC Vancouver, their contributions to research and teaching, and issues of importance to graduate students. Points touched on in the presentation included financial insecurity and its impact on the health and wellbeing of students; the effect of inflationary pressures on flat stipends and the deduction of earned income from research stipends.

Mr. Romualdi noted that the current distribution of graduate student income levels is an indication of the barriers faced by lower-income students and that increased financial assistance would improve equitable access to UBC graduate education.

The following recommendations were presented for the Committee's consideration:

- Eliminate or waive tuition for PhD students
- Increase guaranteed funding requirements from 4 years to 5 years and extend 4YF to 5YF
- Remove continuing tuition fees for research Master's students
- Implement yearly indexing of stipends and fellowships based on cost of education increase
- Separate TA compensation from stipends
- Increase minimum funding policy to \$24,000 CAD/year

Governors discussed the information provided, acknowledging the complexity of the issues raised.

The Provost and Vice-President Academic, UBC Vancouver advised that additional money for graduate student stipends approved through the Academic Excellence Funds is now available; Governors will be asked to consider additional funding in the February 2020 meeting cycle (expenditures to begin in 2020-2021) and in the April 2020 meeting cycle.

Governors asked to receive information about aid currently available to graduate students and the demographics of those receiving aid. It was agreed that reporting on graduate student aid at both the Vancouver and Okanagan campuses would be provided at a future People, Community & International Committee meeting.

Governors thanked Mr. Romualdi for the informative presentation.

## 1.1 APPROVAL OF MINUTES

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves as circulated Minutes of the September 24, 2019 meeting of the Board of Governors.**

**CARRIED**

## 1.2 SHAPING UBC'S NEXT CENTURY: IMPLEMENTATION PROGRESS UPDATE - FACULTY OF LAND & FOOD SYSTEMS

Dean, Faculty of Land & Food Systems (FLFS) Dr. Rickey Yada presented this item for the Board's information.

Dr. Yada noted that the pillars supporting the Faculty's vision align with *Shaping UBC's Next Century* and with the draft Indigenous Strategic Plan. The presentation included a review of Faculty courses, initiatives and priorities; a summary of the 2016-2020 Faculty of Land & Food Systems Action Plan (to be renewed for 2020-2024); a Faculty SWOT analysis; a high-level review of the Faculty's operating fund; and recent and future hiring plans. Examples of Faculty cooperation and resource sharing were provided; the Faculty of Education, for example, is involved in some UBC Farm programming.

The Provost and Vice-President Academic, UBC Vancouver shared some of the aspects considered in determining whether a Faculty should stand alone or be amalgamated with another Faculty, including the importance of strong sense of identity for the unit. The President added that the opportunity for leadership provided by clearly differentiated Faculties supports increased visibility and connectivity to government and industry sectors.

A significant challenge to recruitment in the Faculty has been the inability to match spouses of candidates with academic positions at UBC. Joint appointments have and will continue to assist the Faculty in building required critical mass within the Faculty of Land & Food Systems.

The Board thanked Dr. Yada for the informative presentation.

The Board asked the Provosts to ensure that future Faculty presentations include an assessment of changes in faculty numbers over the time period addressed.

### **1.3 UBC SUSTAINABILITY: CURRENT STATUS AND STRATEGIC OPPORTUNITIES**

The Vice-President Research & Innovation thanked the Board for endorsing the UBC Declaration on the Climate Emergency, and expressed the Administration's interest in moving forward with bold action in the context of the statement.

The presentation included an overview of the strategic importance of UBC's sustainability agenda, a status update and a SWOT analysis. Information was provided about select academic/engagement, operations/infrastructure and community achievements, illustrated in part through presentations from: Dr. Amanda Giang, Institute for Resources, Environment and Sustainability and Department of Mechanical Engineering; Lael Parrott and Jeannette Armstrong, Institute for Biodiversity, Resilience and Ecosystem Services, and Institute for Community Engaged Research; and, Grace Nosek, Founder and Student Director, UBC Climate Hub.

The Board was advised of next steps, including alignment of the Endowment to UBC's sustainability goals, identification of focus areas for inclusion within a framework based on UN Sustainable Development Goals, refreshing the Climate Action Plan to include 2050 carbon neutrality targets, and the establishment of a steering committee to enhance coordination and communication.

Governors expressed appreciation for the presentation, commented on the information provided and responded to the approach proposed by the Administration.

The Vice-President Research & Innovation that confirmed that feedback and suggestions from Governors will be considered as planning moves forward, including increasing the Administration's understanding of connections between UBC's sustainability objectives and the goals of the Indigenous Strategic Plan.

The Board was advised that the establishment of an Executive-level sustainability steering committee will enhance planning and identification of priorities; the February 2020 Climate Action Report will include a resource allocation proposal. The Board suggested that the sustainability steering committee include in its considerations identification of strategies for increasing donor focus on this UBC strategic priority and for increasing alumni engagement.

The President said that additional information could be provided at a future meeting with regard to engagement around sustainability with federal and provincial governments, and with various global consortia. He further advised that both Senates would be asked to endorse the UBC Declaration on the Climate Emergency and to discuss it in the appropriate Senate Committees.

#### 1.4 SUSTAINABILITY COMMITTEE

Mr. Korenberg advised that discussions with the President, the Chair of the Endowment Responsible Investment Policy Committee and others led to agreement that sustainability issues would benefit from the oversight of a standing committee with responsibility for UBC sustainability initiatives, including the University's Climate Action Plan and broader sustainability strategy.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves the establishment of a new standing committee of the Board of Governors to deal with matters related to sustainability and the climate emergency (Sustainability & Climate Action/Emergency Committee), and directs the Governance Committee to:**

- i. establish the Terms of Reference for the new Sustainability & Climate Action/Emergency Committee (name TBD);*
- ii. incorporate the role and responsibilities of the Endowment Responsible Investment Policy Committee into the Sustainability & Climate Action/ Emergency Committee; and,*
- iii. dissolve the Endowment Responsible Investment Policy Committee.*

**CARRIED**

#### 1.5 STRATEGIC AGENDA PLANNING

Mr. Korenberg proposed areas of focus for February, April and June 2020 Board and Committee agendas, based on strategic priorities identified at the September 2019 Board-Executive retreat (summary to be circulated to Governors and to UBC Administration).

#### 1.6 ACTING PRESIDENT POLICY GA1

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors ratifies Acting President Policy GA1 as approved in September 2019.**

**CARRIED**

## COMMITTEE REPORTS

### 2. ENDOWMENT RESPONSIBLE INVESTMENT POLICY COMMITTEE

Committee Chair Dr. John Klironomos advised that there was strong (unanimous) support for divestment from fossil fuels from members of the Endowment Responsible Investment Policy Committee. He further advised that the Committee heard from Michelle Marcus of UBCC350 and considered the approach to responsible investing proposed by the Administration.

#### 2.1 Transfer of Trek Endowment to Sustainable Future Pool

The Board considered the conditions outlined in the resolution as considered and forwarded by the Endowment Responsible Investment Policy Committee and by the Finance Committee. Following lengthy discussion, it was agreed that wording and target dates reflecting discussion at this meeting (including support in principle for full divestiture of Board-controlled investments) would be drafted and presented to the Chair and Vice-Chair of the Endowment Responsible Investment Policy Committee and the Chair of the Finance Committee for their consideration and approval.

Final wording of resolution:

**WHEREAS the Board of Governors supports in principle the divestiture of fossil fuels from all invested funds that are under the control of the UBC Board of Governors,**

**IT IS RESOLVED THAT in respect of the Trek Endowment Funds:**

- 1. the Administration will conduct the necessary legal and financial analysis to support the transfer of Trek Endowment assets from the Main Endowment Pool to the Sustainable Future Pool in a manner consistent with the fiduciary obligations of the Board of Governors;**
- 2. the Administration will report the results of the legal analysis to the Board of Governors Finance Committee at its February 6, 2020 meeting;**
- 3. the Administration will provide the results of the financial analysis, including the necessary asset and liability studies, to the Finance Committee at its April 8, 2020 meeting;**
- 4. the BoG approves in principle the transfer of the Trek Endowment assets from the Main Endowment Pool to the Sustainable Future Pool subject to the Board of Governors' satisfaction with the aforementioned reports; and,**
- 5. confirms that the timing and mechanics of the transfer is subject to the approval of the Board of Governors of a final recommended implementation plan.**

**AND IT IS FURTHER RESOLVED THAT in respect of the balance of the Main Endowment Fund:**

- 1. the legal opinion to be provided to the Finance Committee in February 2020 shall also address the Board of Governors' fiduciary duties with respect to the transfer of the balance of the Main Endowment Fund to the Sustainable Future Pool; and,**
- 2. a full asset/liability study shall be undertaken for the Main Endowment Fund, with the Administration to provide an update in April 2020 on progress towards completion of that study.**

**CARRIED**

## 2.2 Divestment (Fossil Fuels) of Main Endowment Pool and UBC Pension Funds

Dr. Klironomos presented, and Governors discussed, a second resolution raised and approved at the Finance Committee on November 26, 2019.

The independent governance structures of the UBC Staff Pension Plan and the UBC Faculty Pension Plan were acknowledged.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors directs the Administration to conduct the necessary legal and financial analysis to explore full divestiture from fossil fuels of all Main Endowment Pool and UBC pension funds and to report the results of that analysis to the Board in an expedient manner.**

**CARRIED**

A member of Extinction Rebellion UBC addressed the Board, reiterating the group's demands for a commitment (by the end of 2019) to completely divest UBC's investments from fossil fuels.

The Board re-affirmed its commitment to the principle of divestment and its firm desire to find a pathway to that outcome. It was noted that before the Board can take action, it requires sufficient time to appropriately fulfill its fiduciary duties, beginning with receipt of a legal opinion on divestment and completion of portfolio and financial analysis. It was further noted that there is a risk of an injunction and further delays if the correct process is not followed.

## 3. PROPERTY COMMITTEE

Property Committee Chair Sandra Cawley advised that the Committee received an update with regard to academic renewal and related space-planning considerations. She further advised that she had provided a brief update to the Property Committee from the Housing Action Plan Working Group, which recently considered short-term, long-term and medium-term opportunities for accelerating delivery of faculty-staff rental units.

### 3.1 Gateway Building (Nursing, Kinesiology, UBC Health, Integrated Health Services)

Ms. Cawley advised that there was considerable discussion of the Gateway project at the November 26, 2019 Property Committee meeting. She further advised that the resolution did not receive unanimous support and was revised prior to this meeting to include point 8.

President Ono confirmed that the Administration is committed to working with Gateway project stakeholders to seek value-engineering savings while preserving functional building requirements and enhanced design and sustainability standards. He advised that cost changes and a review of broader savings/benefits will be presented with the Board 2 approval request.



It was suggested that capital project proposals include an analysis of carbon impact and proposed mitigation strategies, and that cumulative and individual climate/environmental costs be included in all future capital project proposals. The Board was advised that the Administration is reviewing the carbon signature of the building.

The Vice-President Students explained the rationale for inclusion of student mental health services in the Gateway Building project, and provided information about facilities to be provided in the interim; it was agreed that an update re delivery of mental health services would be provided at the February 2020 meeting of the People, Community & International Committee.

The question of UBC's capital planning and capital prioritization process was raised, and it was agreed that a briefing would be provided at the February 2020 Property Committee meeting.

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded as amended:

**IT IS HEREBY RESOLVED that the Board of Governors approves, in accordance with the Capital Projects Policy, BOARD 1 for the Gateway Building (Nursing, Kinesiology, UBC Health, & Integrated Student Health Services) project as follows:**

- 1. approval of project in principle;**
- 2. approval of preliminary program and schedule;**
- 3. approval of location;**
- 4. approval of preliminary capital budget of \$189,910,700 and operating costs as set out in Supplemental Material 2 of the Board 1 report;**
- 5. approval of the preliminary funding strategy as outlined in the section Funding & Financing of Board 1 report;**
- 6. authorization to the University administration to proceed to architect selection and schematic design; and,**
- 7. funding release of \$2,500,000 to commence schematic design;**
- 8. the Administration will take the Board of Governors' Property Committee input and work with project stakeholders to seek opportunities to reduce the project capital cost prior to Board 2 without adversely impacting the overall goals of the project. Any savings achieved will be used to reduce Central funding / Academic Capital Fund commitments to the project, allowing these funds to be utilized for other capital priorities; and,**
- 9. addition of climate/carbon impact analysis and proposed climate mitigation strategies (to be included in future capital approval requests).**

Abstained: N. Ghossoub **CARRIED**



### 3.2 Arts Student Centre

Ms. Cawley advised that the Property Committee approved Board 2 for the Arts Student Centre.

The following resolution, forwarded at the recommendation of the Property Committee, was moved and seconded as amended:

**IT IS HEREBY RESOLVED that the Board of Governors approves, in accordance with the Capital Projects Policy, BOARD 2 for the Arts Student Centre to the Board of Governors, as follows:**

1. approval of revised capital budget of \$10,841,000 and operating budget of \$91,500 as set out in Supplemental Materials 1 to the report;
2. authorization to the University Administration to issue the development permit;
3. authorization to proceed to working drawings and tender;
4. approval of revised Central funding contribution of \$1,526,000;
5. approval of revised schedule; and,
6. approval of revised program; and,
7. addition of an analysis of climate/carbon impact and proposed climate mitigation strategies (to be included in future capital approval requests).

**CARRIED**

### 3.3 UBC Robson Square Tenant Improvements - Lease Renewal Update

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the UBC Robson Square Tenant Improvements - Lease Renewal Update.**

**CARRIED**

### 3.4 Sustainability Annual Report 2018-2019 | UBC Okanagan and UBC Vancouver

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the 2018-2019 Sustainability Report.**

**CARRIED**

#### 4. FINANCE COMMITTEE

Finance Committee Chair Nancy McKenzie advised that new President and CEO of UBC Investment Management Trust (UBC IMANT), Dawn Jia, presented the quarterly portfolio update to the Finance Committee, along with an update on status of ongoing incorporation of Environmental, Social and Governance considerations and a summary of the portfolio's renewable energy investments.

##### 4.1 Review of Endowment Spending Rate - Main Endowment Pool

There was no discussion of this item.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves maintaining the endowment spending rate for the Main Endowment Pool at 4.0% for FY2021.**

**CARRIED**

##### 4.2 Integrated Renewal Program (IRP)

Ms. McKenzie advised that the Finance Committee received the Administration's recommendation to defer implementation of the HR and Finance components of the Integrated Renewal Program, along with a request for funding to support the next phase of implementation (including Student).

She advised that the recommendation to defer the go-live date for HR and Finance followed completion of a comprehensive go-live readiness assessment of nearly 500 work streams, and review of that assessment by the IT Advisory Committee, the Audit Committee and the Finance Committee. She further advised that the IRP project team has committed to presenting a revised project plan in early in 2020, including a new go-live date, a review of lessons learned, and an assessment of delay-related budget impacts.

Ms. McKenzie advised that the requested funding release is within the overall project budget envelope.

Governors discussed the current state of UBC's Finance, HR and Student systems and the extent of adaptations that will be required as new systems are implemented; the Board was advised of anticipated benefits, including standardization of processes, enhanced efficiencies and associated savings.

The Board was advised that an Integrated Renewal Program information session will be offered as part of the orientation processes for new Governors; all Governors are welcome to attend.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors:**

- i. endorses the recommendation from the IRP Leadership Team, supported by the IT Advisory Council, that the April 1, 2020 implementation date be deferred, with a new date to be determined at the conclusion of a re-planning process and to be presented at the February 2020 Board meeting for approval; and,***
- ii. approves a funding release of \$34.3 million, including contingency, to enable the continuing implementation of Workday HR, Finance (\$36.2M) and Student (\$0.7M) for the period January 2020 through March 2020, as Workday Student agreements are finalized.***

Abstained: N. Ghossoub **CARRIED**

### **4.3 Tuition 2020-2021**

Ms. McKenzie advised that the Finance Committee received the recommendation for a tuition increase in 2020-2021; the Committee discussed feedback from the student consultation and inflationary pressures on the University's budget and associated impact on core operations. Also discussed was the availability of student financial assistance and the contribution of tuition revenue to the Excellence Funds at both campuses, enabling continued investments in student experiences and supports, faculty appointments, and capital projects.

The Board was advised that proposed increases would apply to students on the Vancouver and Okanagan campuses, effective May 1, 2020.

The Vice-President Students advised that he will discuss with UBC AMS leadership student budget priorities for 2020-2021 and ensure that written confirmation of those priorities is provided to the Provost and Vice-President Academic, UBC Vancouver in sufficient time for inclusion in the current budget process.

The Administration was asked to provide a proposal in February 2020 to allocate revenues arising from the tuition increase for student facing priorities. More broadly, the issue of affordability was raised for future discussion.

Discussion touched on advocacy for increased provincial funding, applicability of tuition benchmarking, levels of post-graduation debt and the possibility/effectiveness of limiting/removing tuition.

The Board was advised that UBC student debt per capita has not increased over the past decade, and that student financial assistance administered by UBC increased 9% in the previous year; total financial assistance exceeds domestic tuition revenue.

The Administration was asked to provide (at a future meeting) a briefing addressing efforts undertaken by UBC to ensure that students are aware of, and are assisted with access to, available financial assistance.

The Deputy Vice-Chancellor and Principal, UBC Okanagan advised that the budget for the Okanagan campus relies almost entirely on tuition revenue and the provincial grant; revenue arising from the proposed tuition increase is not sufficient to address internal inflation rates resulting from negotiated wage increases that exceed provincial GWI mandates. She further advised that UBC Students' Union Okanagan leadership has identified additional space as their priority for the current budget cycle.

The Committee was advised that the province does not fund general inflation on non-salary items, progression through the ranks or staff merit increases for either campus.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves a 2% increase in tuition for new and continuing domestic undergraduate and graduate students, for the programs specified in Schedule A attached to the report.**

Opposed: A. Brewin, N. Ghossoub, M. Holmes, J. Malone, C. Menzies, J. Naqvi, B. Sundhu **CARRIED**

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves an increase in tuition for international students as follows:**

- a. **2% increase in tuition for new and continuing international graduate students in programs with standard rates;**
- b. **4% increase in tuition for new incoming international undergraduate students and graduate students in programs with specialized rates, as set out in Schedule A;**
- c. **3% increase in tuition for continuing international undergraduate students and graduate students in programs with specialized rates, who entered their degree programs prior to May 1, 2020, as set out in Schedule A; and**
- d. **4% increase in international per credit tuition for unclassified, qualifying, visiting, access studies, and auditing students.**

Opposed: A. Brewin, N. Ghossoub, C. Menzies, J. Malone, J. Naqvi **CARRIED**

Ms. McKenzie advised that the Finance Committee asked the Administration to include Faculty profiles in the February 2020 Budget Outlook briefing. The Provost and Vice-President Academic, UBC Vancouver confirmed that the requested information would be provided.

#### 4.4 Non-Instructional Fees 2020-2021

There was no discussion of this item.

The following resolution, forwarded at the recommendation of the Finance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves increases according to the fee schedule attached to the report and marked "Schedule B":**

- 1. Tuition-related fees effective May 1, 2020**
- 2. Mandatory fees effective September 1, 2020**

**CARRIED**

#### 4.5 UBC Okanagan Academic Capital Projects Update

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the UBC Okanagan Academic Capital Projects Update.**

**CARRIED**

#### 4.6 Budget Process Overview

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the Budget Process Overview report.**

**CARRIED**

#### 4.7 Review of Absolute Return Strategies (ARS) Program – Main Endowment Pool

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the Review of Absolute Return Strategies Program – Main Endowment Pool report.**

**CARRIED**

## 5. GOVERNANCE COMMITTEE

Governance Committee Chair Alison Brewin advised that the Committee received and discussed proposed amendments to Board *Meeting Rules and Practices* and Committee *Meeting Rules and Practices*. The resolution presented for consideration to the Committee was not approved. Instead, the Governance Committee asked for open Committee meetings to be live webcast and posted on the website, as is done for open Board meetings. The Committee also requested information to be provided (at a future meeting) regarding recommended practices for social media use by university Governors during meetings.

Ms. Brewin further advised that the Governance Committee reviewed progress toward streamlining submissions to the Board and its committees and provided feedback to University Counsel, to be incorporated into the next iteration of report templates for review at a future meeting of the Governance Committee.

### 5.1 Regulatory Framework Policy GA2

There was no discussion of this item.

The following resolution, forwarded at the recommendation of the Governance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves amendment of the Regulatory Framework Policy (GA2 – Administration of Policies) as set out in Supplemental Materials 1 to the report, effective upon publication in the Official Repository on the website of the Office of the University Counsel.**

**CARRIED**

### 5.2 2020 Meeting Dates

There was no discussion of this item.

The following resolution, forwarded at the recommendation of the Governance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves additional Committee meeting dates and the amended April 2020 meeting date as indicated:**

**Additional Committee Meetings – Day 1**

Wednesday, February 5, 2020 (8am-12:30pm)  
Monday, April 6, 2020  
Monday, June 1, 2020 (11am-5pm)  
Wednesday, September 9, 2020  
Friday, November 13, 2020

**Committee Meetings – Day 2**

Thursday, February 6, 2020  
**Change** Tuesday, April 7, 2020  
Tuesday, June 2, 2020  
Thursday, September 10, 2020  
Tuesday, November 24, 2020

**Board of Governors Meetings**

Friday, February 14, 2020  
Thursday, April 16, 2020  
Tuesday, June 16, 2020  
Tuesday, September 22, 2020  
Thursday, December 3, 2020

**CARRIED**

### 5.3 2021 Meeting Dates

There was no discussion of this item.

The following resolution, forwarded at the recommendation of the Governance Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves the following 2021 meeting dates:**

**Committee Meetings – Day 1**

Wednesday, February 3, 2021  
Wednesday, April 7, 2021  
Tuesday, June 8, 2021  
Wednesday, September 8, 2021  
Friday, November 19, 2021

**Committee Meetings – Day 2**

Thursday, February 4, 2021  
Thursday, April 8, 2021  
Wednesday, June 9, 2021  
Thursday, September 9, 2021  
Monday, November 22, 2021

**Board of Governors Meetings**

Tuesday, February 16, 2021  
Monday, April 19, 2021  
Monday, June 21, 2021  
Tuesday, September 21, 2021  
Tuesday, December 7, 2021

**CARRIED**

## 6. INDIGENOUS ENGAGEMENT COMMITTEE

Indigenous Engagement Committee Vice-Chair Dr. Charles Menzies advised that the Committee received two presentations focused on Indigenous Legal Studies at the Allard School of Law, including one providing the perspective of students currently enrolled, as well as an Indigenous Strategic Plan update; draft to be circulated to Governors when available (late January or early February 2020).

Dr. Menzies noted that continuing structural and other challenges faced by Indigenous students were identified in the presentations provided to the Indigenous Engagement Committee.

Governors were encouraged to review and provide feedback to the draft Indigenous Strategic Plan.

## 7. LEARNING & RESEARCH COMMITTEE

Learning & Research Committee Chair Dr. Charles Menzies advised that the Committee received two presentations from faculty members engaged with Indigenous-focused research, Dr. Andrew Martindale and Dr. Candace Galla. He noted that their presentations highlighted links between research and the Indigenous Strategic Plan and recognized the leadership of Indigenous faculty, as well as the importance of non-Indigenous faculty engagement with the Indigenous Strategic Plan.

Dr. Menzies further advised that the Committee received an update from the co-Chairs of the Academic Renewal Working Group and a review of the UBC Library Strategic Framework from the University Librarian.

### 7.1 UBC Library Strategic Framework

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the UBC Library Strategic Framework.**

**CARRIED**



## 7.2 Open Educational Practices at UBC

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the Open Educational Practices at UBC report.**

**CARRIED**

## 8. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE

People, Community & International Committee Chair Jeanie Malone advised that the Committee received updates on the Inclusion Action Plan and the UBC International Strategy, a review of proposed amendments to At-Risk Behaviour Policy SC13 and Sexual Misconduct Policy SC17, and information about a proposed new policy, Retaliation Policy SC18.

She further advised that the Committee received for information an update on Child Care at the University. Governors felt that the subject would benefit from focused consideration and discussion; the Committee asked the Administration to bring the item forward to a future Academic Renewal Working Group agenda.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors expresses appreciation for the service of Darcelle Cottons, retiring after 28 years as Director of UBC Child Care.**

**CARRIED**

### 8.1 Inclusion Action Plan

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the Inclusion Action Plan report.**

**CARRIED**

### 8.2 UBC International Strategy

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the UBC International Strategy report.**

**CARRIED**

### 8.3 At-Risk Behaviour Policy SC13 - Proposed Amendment

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the At-Risk Behaviour Policy SC13 - Proposed Amendment report.**

**CARRIED**

### 8.4 Sexual Misconduct Policy SC17 - Proposed Amendment

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the Sexual Misconduct Policy SC17 - Proposed Amendment report.**

**CARRIED**

### 8.5 Retaliation Policy SC18 - Proposed New Policy

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the Retaliation Policy SC18 - Proposed New Policy report.**

**CARRIED**

### 8.6 Development & Alumni Engagement Q2 2019-2020 Progress Report

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the Development & Alumni Engagement Q2 2019-2020 Progress Report.**

**CARRIED**

### 8.7 Child Care Update

There was no discussion of this item.

The following resolution was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors receives for information the Child Care Update.**

**CARRIED**

## 9. AUDIT COMMITTEE

### 9.1 Cash Handling Policy FM3

There was no discussion of this item.

The following resolution, forwarded with a recommendation for approval by the Audit Committee, was moved and seconded:

**IT IS HEREBY RESOLVED that the Board of Governors approves amendments to Cash Handling Policy FM3 as set out in Supplemental Materials 1 to the report, effective upon publication in the Official Repository on the Office of the University Counsel website.**

**CARRIED**

## TERMINATION

Mr. Korenberg expressed the appreciation of the Board for the work of the Administration.

The following resolution was moved:

**IT IS HEREBY RESOLVED that the December 5, 2019 meeting of the Board of Governors is terminated.**

**CARRIED**