Twice annually, the Board receives a status update on current capital projects and capital priorities in planning. This includes details on major capital building projects (> $5 million) as well as a summary of routine capital renewal and renovation projects (< $5 million). Information on Infrastructure Impact Charge (IIC) projects and Information Technology (IT) projects is also included.

**Major Building Projects**

There are currently ten major building projects in construction or design, with a total approved value of $719.8 million. Seven projects are on the Vancouver campus, including the Arts Student Centre, Brock Commons Phase 2, and the Gateway Building. Two projects are on the Okanagan campus, the Nechako Residence & Commons Block and the Skeena Residence, and the Geological Field School is near Oliver, BC. A summary and detailed information on the capital project portfolio are provided in Supplementary Materials Attachment 1 and 2. Building projects completed since January 1, 2010 are included in Attachment 5 for reference.

Highly active construction markets in Vancouver and Kelowna continue to result in reduced trade contractor availability, low bid coverage on tenders and escalating costs. As noted in previous updates, these challenges have impacted recent and current UBC projects and resulted in budget adjustments and, in some cases, the use of the Retained Risk Fund to address unanticipated cost overages. Project management teams at both UBC Properties Trust and Project Services (Infrastructure Development) continue to closely monitor cost escalation rates and to adjust escalation and project contingencies as required. As has been noted in previous updates, escalation is still present in the both the Kelowna and Vancouver markets so estimates are still carrying a 6% cost escalation contingency. There is an additional need to balance the desired timeline for completing planned projects on both campuses with local construction market capacity in order to mitigate against the risk of UBC projects contributing to contractor availability shortfalls and price increases.
Both campuses are experiencing significant space pressures due to new programs, enrolment growth, and new UBC priorities such as the President’s Academic Excellence Initiative (PAEI). The project teams are working to address this pressure in as timely a fashion as can be reasonably executed. UBC continues to discuss capital project funding opportunities with the Ministry of Advanced Education, Skills & Training (AEST) and to search for creative ways to fund these projects, for example, through the Academic Capital Fund or donor funding. A consistent theme in recent Board 4 Stakeholder post occupancy evaluation meetings is the need for sufficient capital budgets to deliver complex academic projects noting that constrained capital project budgets, further challenged by a volatile construction market, result in difficult program delivery and significant operational impacts.

Board 4 meetings have also highlighted continuous improvement in the capital project delivery processes over the last few years, with significantly greater integration and teamwork between Facilities Planning (Infrastructure Development), project management, operational units, and Faculties. A Steering Committee struck by Infrastructure Development continues to identify lessons learned and areas for improvement and to develop a process for implementation.

Safety and Risk Services has also advised that the University’s construction insurance broker, BFL, has informed us that they are seeing an increase in construction and property insurance costs and that the construction insurance market will likely continue to experience cost challenges over the next 12 – 18 months. As a result, the budgets for some of the University’s capital projects may be impacted by increased insurance costs.

The Retained Risk Fund (UBC Policy FM10 Retained Risk Policy) provides internal “self-insurance” for major capital projects to address cost overages resulting from unanticipated construction issues that cannot be managed with standard project contingencies. The Retained Risk Fund had a total balance of $7.6 million on December 31, 2019. This includes $6.56m for the Vancouver campus and $1.1m for the Okanagan campus. These balances comply with the target level for the Retained Risk Fund of 1% of the value of active projects. Since the inception of the Retained Risk funds in 2009, a total of $9.49 million has been paid out for projects on both campuses representing 0.46% of the total value of projects undertaken during that time. Unexpected additional costs were incurred on the recently completed Undergraduate Life Sciences Teaching Labs project which will need to be at least partially funded through the Retained Risk Fund. The final amount of the cost overage and Retained Risk Fund contribution will be reported in the next Capital Projects Update report.

### Major Building Project Status

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Original Project Completion Target</th>
<th>Current Date</th>
<th>On/Under Budget</th>
<th>Over Budget</th>
<th>Complete &amp; occupied</th>
</tr>
</thead>
<tbody>
<tr>
<td>U'grad Life Sci Teaching Labs $91.4m</td>
<td>Jul 2024</td>
<td>Current Date</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UBCO Nechako Residence $51.0m</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UBCO Skeena Residence $25.0m</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bioenergy Expansion - $20.36m</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kenny 4th Floor - $7.6m</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pacific Residence - $165.0m</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brock Commons Phase 2 - $156.4m</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arts Student Centre - $10.8m</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gateway Building $189.9m*</td>
<td>Jul 2024</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* Original Board 1 budget. Given funding constraints, project team has committed to targeting a reduced budget of $179m.
Upcoming Board Approval Requests

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Apr 2020</th>
<th>Jun 2020</th>
<th>Sep 2020</th>
<th>Dec 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arts Student Centre</td>
<td></td>
<td></td>
<td>Board 3</td>
<td></td>
</tr>
<tr>
<td>Brock Commons Phase 2 Mixed-Use Student Housing</td>
<td></td>
<td></td>
<td></td>
<td>Board 3</td>
</tr>
<tr>
<td>Gateway Building (Nursing, Kinesiology, Integrated Student Health Services &amp; UBC Health)</td>
<td></td>
<td></td>
<td></td>
<td>Board 2</td>
</tr>
<tr>
<td>School of Biomedical Engineering</td>
<td>Board 1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New Recreation Centre</td>
<td>Board 1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UBCO Interdisciplinary Collaboration &amp; Innovation (ICI) Bldg</td>
<td>Board 1</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Major IT Projects

Major information technology projects currently in planning or implementation include the Integrated Renewal Program, Application Ecosystem Program, Enterprise Data Integration and Digital Research Infrastructure. A listing of major IT projects is provided in Supplemental Materials Attachment 3.

Routine Capital Projects

Routine capital includes cyclical maintenance, rehabilitation, upgrade and renovation projects associated with campus buildings and infrastructure. These projects are generally valued less than $5 million and are funded from a variety of internal sources – Building Operations, Energy & Water Services, Faculties/Departments, Student Housing & Hospitality Services, Athletics, and Parking. AEST contributes for capital maintenance of core academic facilities.

In 2019/20, AEST provided UBC with $35.593 million for UBCV and $873k for UBCO, with a notional commitment for similar funding in 2020/21 and 2021/22. AEST specifies that these funds be directed toward reduction of deferred maintenance in core academic facilities and that the overall package of projects in each year must be cost-shared between AEST and UBC on a 75%-25% basis. A small portion of the funding ($1.66 million) is allocated toward Carbon Neutral Capital Program projects.

The UBC Facilities team (Infrastructure Development, Building Operations, and Energy & Water Services) develop specific projects for the AEST-funded routine capital program based on facility condition assessment and input from department administrators supporting building user priorities. To optimize resources, the team seeks partnership opportunities with Faculties and synergies with other infrastructure renewal and modernization requirements such as learning space upgrades, accessibility and seismic upgrades. A successful partnership with the Faculty of Arts has resulted in the phased renewal of eight floors of Buchanan Tower, with two additional floors planned for renewal in the next two fiscal years.

Most AEST-funded projects are less than $5.0 million and consist of core building system renewals such as roof and envelope repairs, elevator retrofits, electrical infrastructure projects, fire and life safety system retrofits, minor interior refit projects (such as flooring replacements and washroom refurbishments), and utilities infrastructure improvements. Example projects in this category for 2020/21 include:

- Brock Hall East roof and skylight replacement - $800k
- Chemistry E chiller and cooling tower replacement - $300k
- Music Building domestic hot water re-pipe - $259k
• AMPEL/Brimacombe electrical substation renewal - $650k
• Douglas Kenny south elevator renewal - $150k
• Chan Roof Replacement Phase 2 - $950k

Some whole building renewal projects are also undertaken as part of the AEST-funded program to address a full range of deferred maintenance items, seismic upgrade requirements and facility modernization. These projects are larger in scope and exceed the $5 million Board-approval threshold. Given the necessity to plan and execute these projects in tight timelines spanning multiple fiscal years, it was previously agreed that they would be approved by the Board as part of the annual Operating Budget approval process. This agreement is documented in Policy FM11 (Capital Projects, Capital Purchases & Internal Loans), section 5.6. An overview of the routine capital program is provided in the 2020/21 UBC Operating Budget.

Projects being undertaken in 2020-2021 are:


Significant current routine capital projects outside of the AEST-funded program include:

1) First Nations Longhouse Expansion & Library Renovation (Office of the Provost) - $3.6m
   - Infill project to expand floor area and renovate existing library. Project funded by Office of the Provost.
2) Wellington MRI Lab Addition at Centre for Comparative Medicine - $4.9m
   - Magnetic resonance imaging (MRI) suite for innovative research on traumatic brain injury. Funded through CFI/BCKDF, vendor in-kind contribution, department funding and donor funding. Imaging equipment procurement is separate.
3) Integrated Health Services Short-Term Solutions - $3.69m
   - Provides space to meet demand for student health services between 2019 and 2022, after which the services will be housed in the Gateway project. Scope includes provision of a modular building adjacent to Brock Hall and renovations in the lower level of Orchard Commons.
4) Geological Field School (Faculty of Science) - $2.46m
   - Donor-funded project near Oliver, BC. Scope includes updating and expanding the historic facility including construction of a main building with dining hall/classroom and commercial kitchen, staff cabin and 5 tent pads for students.

Infrastructure Impact Charge (IIC) Program

The IIC program includes utility, roads and public realm projects required to meet the needs of campus growth. Funding is provided through Infrastructure Impact Charges on neighbourhood and ancillary development projects. A separate information report on the IIC program is provided annually to the Board.
Capital Priorities in Planning

Attachment 4 shows proposed major capital building projects currently in planning that have not yet been brought forward for Board approval. The UBC Executive undertakes an annual prioritization of major capital projects with assistance from the Capital Planning Working Group and input from campus stakeholders. This process generates an updated Five-Year Capital Plan that is submitted each year to the Provincial government. The latest Five-Year Capital Plan (2020/21 – 2024/25) was approved by the Board of Governors in June 2019 and submitted to the Province. The projects in Attachment 4 reflect the latest (2019) Five-Year Capital Plan and other future capital priorities.

Proposed capital projects are evaluated and prioritized using an assessment model that considers how each project contributes to the University’s strategic objectives and operational performance & risk mitigation objectives. Consistent with *Shaping UBC’s Next Century* the 2018-28 strategic plan, the prioritization criteria that were used in the 2020 round of capital planning are shown below. These criteria and weightings were changed slightly as part of the 2020 capital planning process to include consideration for the Academic Renewal program, formally called the President’s Academic Excellence Initiative (PAEI). These changes will be presented as part of the Five-Year Capital Plan approval submission at the June 2020 Board meeting:

1) **University Strategic Priorities**
   - Academic Renewal/PAEI – 10% (new for 2020)
   - People & Places – 15%
   - Research Excellence – 30%
   - Transformative Learning – 30%
   - Local & Global Engagement – 15%

2) **Operational Performance and Risk Mitigation**
   - Health & Safety (e.g. seismic risk) – 25%
   - Performance & Reliability (e.g. deferred maintenance) – 25%
   - Legal / Regulatory / Reputation – 25%
   - Business Case – 25%

Initial prioritization is “needs-based” therefore funding potential is not a criterion. Political and funding realities are considered separately when decisions are made on projects to be included in the Five-Year Capital Plan or approved for internal funding allocation.

Input on the capital planning process and capital priorities is sought from the following groups:

- Committee of Deans
- Property & Planning Advisory Committee
- Senate Academic Building Needs Committee, UBC Okanagan Space Management Committee
- Vancouver Subcommittee of the Council of Senates Budget Committee
- UBC Okanagan Senate Building and Resource Committee
- Information Technology Advisory Committee
• Alma Mater Society, UBC Students’ Union Okanagan
• Graduate Student Society
• Alumni Association
• Building Operations and Energy & Water Services, UBC Okanagan Campus Operations
• UBC Properties Trust (for information)

Seismic Mitigation Plan

UBC’s consultant (Arup) is completing advanced 3D modelling on 6 additional buildings to determine specific structural vulnerabilities, retrofit or replacement strategies and costs. Arup is also developing UBC-specific guidelines for resilience planning for both renewed and new construction, to be tested and refined on the next capital projects – MacLeod Renew and Gateway. UBC continues to lobby AEST for funding to more aggressively advance seismic mitigation projects, but to date there has been no indication that additional funding will be forthcoming.

SUPPLEMENTAL MATERIALS

Attachment 1 – Capital Projects Update - Summary by Project Type and Board Approval Level
Attachment 2 – Major Capital Building Projects – Detailed Information
Attachment 3 – Information Technology (IT) Projects – Detailed Information
Attachment 4 – Capital Plan + Future Priorities
Attachment 5 – Capital Projects Completed since January 1, 2010
As of December 31, 2019

Dollar figures are all in $000’s

<table>
<thead>
<tr>
<th>Project Type/ Approval Level</th>
<th>GB&amp;A (s.f.)</th>
<th>Project Budget ($000's)</th>
<th>Projected Final</th>
<th>Costs to Date</th>
<th>Prox Gov</th>
<th>Fed Gov</th>
<th>UBCV Central</th>
<th>UBCO Central</th>
<th>Land Dept Costs or Taxes</th>
<th>Self-Funded</th>
<th>Faculty or Unit Funded</th>
<th>Fundraising</th>
<th>Unfunded</th>
<th>% Unfunded</th>
<th>Reduction to Deferred Maintenance</th>
<th>Financing</th>
<th>UBC Central Debt</th>
<th>Self-Funded Debt</th>
<th>Faculty/Unit Debt</th>
<th>Total Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major Capital Buildings</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board 1 - In design</td>
<td>239,005</td>
<td>$189,911</td>
<td>$189,911</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$198,548</td>
<td>$0</td>
<td>$0</td>
<td>$21,363</td>
<td>$0</td>
<td>$0</td>
<td>0.05%</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$1,000</td>
<td>$0</td>
<td>$1,000</td>
<td></td>
</tr>
<tr>
<td>Board 2 - In design</td>
<td>339,013</td>
<td>$167,176</td>
<td>$167,245</td>
<td>$2,405</td>
<td>$0</td>
<td>$0</td>
<td>$167,911</td>
<td>$0</td>
<td>$144,236</td>
<td>$20,436</td>
<td>$0</td>
<td>$1,363</td>
<td>$0</td>
<td>3.84%</td>
<td>$33,910</td>
<td>$116,521</td>
<td>$0</td>
<td>$152,431</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board 3 - In construction</td>
<td>775,300</td>
<td>$282,910</td>
<td>$282,910</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$282,910</td>
<td>$0</td>
<td>$0</td>
<td>$30,000</td>
<td>$237,232</td>
<td>$32,368</td>
<td>1.83%</td>
<td>$20,547</td>
<td>$343,925</td>
<td>$330,884</td>
<td>$0</td>
<td>$744,195</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Complete - Board 4 pending</td>
<td>471,055</td>
<td>$284,219</td>
<td>$284,219</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$284,219</td>
<td>$0</td>
<td>$0</td>
<td>$35,436</td>
<td>$12,329</td>
<td>$118,521</td>
<td>6.06%</td>
<td>$42,374</td>
<td>$189,529</td>
<td>$330,884</td>
<td>$0</td>
<td>$744,195</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Major Capital Building Projects</td>
<td>2,019,913</td>
<td>$986,672</td>
<td>$1,000,060</td>
<td>$406,164</td>
<td>$271,651</td>
<td>$1,839</td>
<td>$406,164</td>
<td>$271,651</td>
<td>$1,839</td>
<td>$406,164</td>
<td>$271,651</td>
<td>$1,839</td>
<td>$0</td>
<td>0.06%</td>
<td>$189,529</td>
<td>$330,884</td>
<td>$0</td>
<td>$520,413</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Routine Capital Projects</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Building Operations/ Energy &amp; Water Services (Provincial funding)</td>
<td>$49,140</td>
<td>$49,140</td>
<td>$29,728</td>
<td>$37,276</td>
<td>$0</td>
<td>$11,664</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$49,140</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$49,140</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$49,140</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Faculties/Departments</td>
<td>$33,365</td>
<td>$31,676</td>
<td>$43,943</td>
<td>$5,592</td>
<td>$5,661</td>
<td>$0</td>
<td>$54,331</td>
<td>$0</td>
<td>$0</td>
<td>$33,365</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$33,365</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$33,365</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Student Housing &amp; Hospitality</td>
<td>$20,039</td>
<td>$19,994</td>
<td>$17,329</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$19,994</td>
<td>$0</td>
<td>$0</td>
<td>$54,331</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$54,331</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$54,331</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Parking Services</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Athletics</td>
<td>$1,004</td>
<td>$1,004</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>UBC Champlain</td>
<td>$22,813</td>
<td>$22,507</td>
<td>$9,742</td>
<td>$2,738</td>
<td>$0</td>
<td>$11,364</td>
<td>$0</td>
<td>$6,999</td>
<td>$1,079</td>
<td>$96</td>
<td>$0</td>
<td>$22,813</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$22,813</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$22,813</td>
</tr>
<tr>
<td>Routine Capital Building Projects</td>
<td>$178,242</td>
<td>$173,798</td>
<td>$100,053</td>
<td>$45,262</td>
<td>$19,335</td>
<td>$11,664</td>
<td>$15,863</td>
<td>$0</td>
<td>$82,067</td>
<td>$3,130</td>
<td>$2,144</td>
<td>$0</td>
<td>$178,242</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$178,242</td>
<td>$0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Infrastructure Impact Charge (IIC) Projects</td>
<td>$8,348</td>
<td>$74,148</td>
<td>$29,236</td>
<td>$5,585</td>
<td>$0</td>
<td>$0</td>
<td>$54,331</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$54,331</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$54,331</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$54,331</td>
<td>$0</td>
</tr>
<tr>
<td>Subtotal - Infrastructure Projects</td>
<td>$1,177,263</td>
<td>$1,248,006</td>
<td>$523,723</td>
<td>$125,035</td>
<td>$125,035</td>
<td>$104,911</td>
<td>$125,035</td>
<td>$104,911</td>
<td>$125,035</td>
<td>$104,911</td>
<td>$125,035</td>
<td>$104,911</td>
<td>$125,035</td>
<td>$125,035</td>
<td>$125,035</td>
<td>$125,035</td>
<td>$125,035</td>
<td>$125,035</td>
<td>$125,035</td>
<td>$125,035</td>
</tr>
<tr>
<td>Information Technology Projects</td>
<td>$161,850</td>
<td>$161,850</td>
<td>$116,254</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$161,850</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$161,850</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$161,850</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$161,850</td>
<td>$0</td>
</tr>
<tr>
<td>Routine IT Projects</td>
<td>$42,912</td>
<td>$42,912</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$42,912</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$42,912</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$42,912</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$42,912</td>
<td>$0</td>
</tr>
<tr>
<td>Subtotal - IT Projects</td>
<td>$206,070</td>
<td>$204,762</td>
<td>$125,207</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$206,070</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$206,070</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$206,070</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$206,070</td>
<td>$0</td>
</tr>
<tr>
<td>Grand Total</td>
<td>2,019,913</td>
<td>$31,322,332</td>
<td>$1,452,773</td>
<td>$561,060</td>
<td>$122,843</td>
<td>$106,934</td>
<td>$445,365</td>
<td>$31,943</td>
<td>$87,477</td>
<td>$440,939</td>
<td>$135,176</td>
<td>$72,853</td>
<td>$5,462</td>
<td>$0</td>
<td>$268,164</td>
<td>$332,353</td>
<td>$438,913</td>
<td>$12,615</td>
<td>$622,220</td>
<td></td>
</tr>
</tbody>
</table>

1 - Gross building area is the total floor area including the unrentable area in square feet.
2 - Current total deferred maintenance for Vancouver campus is $1.28 billion per AVED facility condition database for core academic buildings (not including student housing, athletics facilities and parking).
3 - Cyclical maintenance, rehabilitation, upgrade and renovation projects >$50,000 and <=$5 million underway or completed in current fiscal year - Includes projects funded by AVED, Building Operations, Energy & Water Services, Faculties/Departments, Student Housing & Hospitality Services (SHHS), Athletics and Parking.
4 - IIC funded utility, roads and public realm projects underway or completed in current fiscal year - A separate report on the overall IIC Plan is also provided annually to the Board.
5 - IT projects, keep ($8 million) and routine ($80,000 and <$5 million), currently in planning/leakage or completed in the fiscal year.
<table>
<thead>
<tr>
<th>Project Name</th>
<th>Faculty/Dept</th>
<th>Project Name</th>
<th>Faculty/Dept</th>
<th>Project Name</th>
<th>Faculty/Dept</th>
<th>Project Name</th>
<th>Faculty/Dept</th>
<th>Project Name</th>
<th>Faculty/Dept</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health Sciences Complex (East Tower)</td>
<td>UBC Project Services</td>
<td>Health Sciences Complex (East Tower)</td>
<td>UBC Project Services</td>
<td>Health Sciences Complex (East Tower)</td>
<td>UBC Project Services</td>
<td>Health Sciences Complex (East Tower)</td>
<td>UBC Project Services</td>
<td>Health Sciences Complex (East Tower)</td>
<td>UBC Project Services</td>
</tr>
<tr>
<td>UBC Project Services</td>
<td></td>
<td>UBC Project Services</td>
<td></td>
<td>UBC Project Services</td>
<td></td>
<td>UBC Project Services</td>
<td></td>
<td>UBC Project Services</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Name</td>
<td>Faculty / Unit</td>
<td>Project Status</td>
<td>Project Budget Cost</td>
<td>Projected Final Cost</td>
<td>Costs to Date</td>
<td>Current Status</td>
<td>Issues/Comments</td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------</td>
<td>----------------</td>
<td>----------------</td>
<td>---------------------</td>
<td>---------------------</td>
<td>---------------</td>
<td>----------------</td>
<td>----------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IT - Major IT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Integrated Renewal Program (based on funding release only)</td>
<td>Mar-24</td>
<td>$67,700</td>
<td>$67,700</td>
<td>$67,700</td>
<td>Board 3 - Implementation</td>
<td>Board 3 - Implementation</td>
<td>Financing determined</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Application Ecosystem Program (based on funding release only)</td>
<td>Mar-23</td>
<td>$49,300</td>
<td>$49,300</td>
<td>$49,300</td>
<td>Board 3 - Implementation</td>
<td>Board 3 - Implementation</td>
<td>Financing determined</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Enterprise Data Integration</td>
<td>UBCV</td>
<td>Mar-19</td>
<td>$5,250</td>
<td>$5,250</td>
<td>$4,027</td>
<td>Board 3 - Implementation</td>
<td>Board 3 - Implementation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Digital Research Infrastructure</td>
<td>OIR - Office of Research Services</td>
<td>Dec-19</td>
<td>$18,600</td>
<td>$18,600</td>
<td>$13,569</td>
<td>Board 2 - In design</td>
<td>Board 3 - Implementation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total - Major IT</td>
<td></td>
<td></td>
<td>$161,850</td>
<td>$161,850</td>
<td>$116,254</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rank</td>
<td>ACADEMIC PROJECTS (Five-Year Capital Plan projects in red)</td>
<td>Faculty / Dept</td>
<td>Completion</td>
<td>Gross Building Area (sf)</td>
<td>Capital Cost ($000s)</td>
<td>Current Status</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>------</td>
<td>----------------------------------------------------------</td>
<td>----------------</td>
<td>------------</td>
<td>--------------------------</td>
<td>---------------------</td>
<td>---------------</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>School of Biomedical Engineering</td>
<td>Applied Sciences &amp; Medicine</td>
<td>2023</td>
<td>198,177</td>
<td>$190,000</td>
<td>Exec 2</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Nursing &amp; Kinesiology Building</td>
<td>Nursing &amp; Kinesiology</td>
<td>2029</td>
<td>189,700</td>
<td>$134,000</td>
<td>Exec 1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Chemistry Lab Complex</td>
<td>Science</td>
<td>TBD</td>
<td>26,900</td>
<td>$240,000</td>
<td>Exec 1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Klondikebiggy Collaboration &amp; Innovation Building - UBCO</td>
<td>UBCO Multi-Faculty</td>
<td>2020</td>
<td>165,000</td>
<td>$130,000</td>
<td>Exec 1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Mathematics Building</td>
<td>Science</td>
<td>TBD</td>
<td>126,000</td>
<td>$116,000</td>
<td>Exec 1</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

- **Science/Engineering Projects**
  - Biology
  - Chemistry
  - Computer Science
  - Engineering
  - Physics
  - Math

- **Student Experience Projects**
  - Student Housing at Copp Site (with Innovation Hub) (500 beds)
  - Recreation Facility

- **Campus Operations Projects**
  - Administration Consolidation
  - Infrastructure Projects (Seismic Plan Projects)

- **Completion**
  - Gross Area (sf) Capital Cost ($000s) Current Status

---

UBC Five-Year Capital Plan + Future Capital Priorities

- **Current Status**
  - Completed
  - In planning
  - TBD

- **Project Name**
  - Science/Engineering Building
  - University of British Columbia

- **Faculty / Dept**
  - Applied Sciences & Medicine
  - Engineering

- **Gross Building Area (sf)**
  - 198,177
  - 189,700

- **Capital Cost ($000s)**
  - 190,000
  - 134,000

- **Current Status**
  - Exec 2
  - Exec 1

---

**Total Academic Projects**

---

**Student Experience Projects**

---

**Campus Operations Projects**

---

**Total Campus Operations Projects**

---

**Total Seismic Plan Projects**

---

**Total Student Experience Projects**

---

**Total Academic Projects**

---

**Total Future Capital Priorities**

---
As of December 31, 2019
Dollar figures are all in $000's

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Faculty / Dept</th>
<th>Completion</th>
<th>Gross Building Area</th>
<th>Capital Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>UBC Renew Phase 1 - Old Auditorium</td>
<td>Arts</td>
<td>APR-10</td>
<td>32,734</td>
<td>$20,141</td>
</tr>
<tr>
<td>UBC Renew Phase 1 - Buchanan A</td>
<td>Arts</td>
<td>JUN-10</td>
<td>30,753</td>
<td>$12,147</td>
</tr>
<tr>
<td>T-bird Stadium Turf Field and Grass Rugby Fields</td>
<td>Athletics</td>
<td>AUG-10</td>
<td>N/A</td>
<td>$2,661</td>
</tr>
<tr>
<td>UBCO Student Housing Phase 3B</td>
<td>SHHS</td>
<td>AUG-10</td>
<td>42,618</td>
<td>$8,120</td>
</tr>
<tr>
<td>UBCO Arts &amp; Science Building 2</td>
<td>Arts &amp; Science</td>
<td>SEP-10</td>
<td>86,225</td>
<td>$41,543</td>
</tr>
<tr>
<td>School of Population &amp; Public Health</td>
<td>Medicine</td>
<td>SEPT-10</td>
<td>30,000</td>
<td>$7,819</td>
</tr>
<tr>
<td>UBC Renew Phase 2A BioSciences West &amp; South</td>
<td>Science</td>
<td>MAR-11</td>
<td>151,889</td>
<td>$61,900</td>
</tr>
<tr>
<td>UBCO Reichwald Health Sciences Centre</td>
<td>Medicine</td>
<td>APR-11</td>
<td>48,158</td>
<td>$30,850</td>
</tr>
<tr>
<td>Tennis Facility</td>
<td>Athletics</td>
<td>JUN-11</td>
<td>71,000</td>
<td>$9,345</td>
</tr>
<tr>
<td>UBCO Engineering Management Building</td>
<td>Applied Science</td>
<td>AUG-11</td>
<td>180,532</td>
<td>$69,611</td>
</tr>
<tr>
<td>Norman B. Keevil Institute of Mining Engineering</td>
<td>Applied Science</td>
<td>AUG-11</td>
<td>10,312</td>
<td>$4,027</td>
</tr>
<tr>
<td>Totem In-Fill Student Housing Project</td>
<td>SHHS</td>
<td>AUG-11</td>
<td>181,706</td>
<td>$33,255</td>
</tr>
<tr>
<td>Wayne &amp; William White Engineering Design Centre</td>
<td>Applied Science</td>
<td>AUG-11</td>
<td>20,148</td>
<td>$8,326</td>
</tr>
<tr>
<td>Centre for Integrated Research in Sustainability (CIRS)</td>
<td>VP Research</td>
<td>AUG-11</td>
<td>58,373</td>
<td>$36,781</td>
</tr>
<tr>
<td>Childcare Expansion - Phase 1</td>
<td>SHHS</td>
<td>SEP-10</td>
<td>17,388</td>
<td>$3,543</td>
</tr>
<tr>
<td>Faculty of Law - Allard Hall</td>
<td>Law</td>
<td>SEP-11</td>
<td>141,345</td>
<td>$55,901</td>
</tr>
<tr>
<td>UBCO Student Housing Phase 4</td>
<td>SHHS</td>
<td>SEP-11</td>
<td>68,213</td>
<td>$14,058</td>
</tr>
<tr>
<td>UBCO Geoxchange Phase 3</td>
<td>UBCO</td>
<td>OCT-11</td>
<td>N/A</td>
<td>$6,494</td>
</tr>
<tr>
<td>Centre for Comparative Medicine</td>
<td>VP Research</td>
<td>NOV-11</td>
<td>75,933</td>
<td>$37,030</td>
</tr>
<tr>
<td>Sauder School of Business Building Project</td>
<td>Sauder</td>
<td>JAN-12</td>
<td>265,820</td>
<td>$69,934</td>
</tr>
<tr>
<td>UBCO Fitness / Wellness Centre</td>
<td>SHHS</td>
<td>JAN-13</td>
<td>8,500</td>
<td>$4,060</td>
</tr>
<tr>
<td>Bioenergy Research &amp; Demonstration Project</td>
<td>Energy &amp; Water Services</td>
<td>JUL-12</td>
<td>19,773</td>
<td>$37,400</td>
</tr>
<tr>
<td>Earth Science Building (ESB)</td>
<td>Science</td>
<td>AUG-12</td>
<td>164,000</td>
<td>$74,700</td>
</tr>
<tr>
<td>Pharmaceutical Sciences/CDRD + Modified Barrier Facility &amp; University Data Centre</td>
<td>PharmSci</td>
<td>SEP-12</td>
<td>246,182</td>
<td>$150,903</td>
</tr>
<tr>
<td>Gerald McGavin UBC Rugby Centre</td>
<td>Athletics</td>
<td>JAN-13</td>
<td>5,150</td>
<td>$2,500</td>
</tr>
<tr>
<td>Lean &amp; Thea Koerner University Centre</td>
<td>Peter Wall/SHHS</td>
<td>SEP-13</td>
<td>38,000</td>
<td>$5,598</td>
</tr>
<tr>
<td>Ponderosa Commons (Phase 1)</td>
<td>SHHS</td>
<td>SEP-NOV-13</td>
<td>39,731</td>
<td>$69,757</td>
</tr>
<tr>
<td>Spread Moveleighan Centre for Brain Health</td>
<td>Vancouver Coastal Health</td>
<td>NOV-13</td>
<td>152,568</td>
<td>$87,655</td>
</tr>
<tr>
<td>Bookstore Renovation &amp; Expansion</td>
<td>Bookstore</td>
<td>AUG-14</td>
<td>8,800</td>
<td>$6,608</td>
</tr>
<tr>
<td>Robert H. Lee Alumni Centre</td>
<td>Alumni Assoc</td>
<td>APR-15</td>
<td>41,700</td>
<td>$19,478</td>
</tr>
<tr>
<td>New Student Union Building</td>
<td>AMS</td>
<td>MAY-15</td>
<td>253,750</td>
<td>$108,760</td>
</tr>
<tr>
<td>Library PARC</td>
<td>Library</td>
<td>SEP-15</td>
<td>24,540</td>
<td>$11,140</td>
</tr>
<tr>
<td>Engineering Student Centre</td>
<td>EUS</td>
<td>SEP-15</td>
<td>19,058</td>
<td>$5,740</td>
</tr>
<tr>
<td>Dairy Education &amp; Research Centre - Researcher Housing (Agassiz)</td>
<td>Land + Food Systems</td>
<td>SEP-15</td>
<td>11,800</td>
<td>$3,500</td>
</tr>
<tr>
<td>Bentley Family Dining Hall at Loon Lake</td>
<td>Forestry</td>
<td>SEP-15</td>
<td>6,315</td>
<td>$3,000</td>
</tr>
<tr>
<td>Baseball Training Facility</td>
<td>Athletics</td>
<td>SEP-15</td>
<td>20,000</td>
<td>$3,861</td>
</tr>
<tr>
<td>Jima Building Acquisition - Vancouver School of Economics</td>
<td>Arts</td>
<td>DEC-15</td>
<td>99,869</td>
<td>$33,995</td>
</tr>
<tr>
<td>Ponderosa Commons (Phase 2)</td>
<td>SHHS</td>
<td>JUN-16</td>
<td>288,903</td>
<td>$77,829</td>
</tr>
<tr>
<td>UBC Vancouver District Energy System</td>
<td>Energy + Water Services</td>
<td>JUN-16</td>
<td>N/A</td>
<td>$88,300</td>
</tr>
<tr>
<td>Orchard Commons, Mixed-Use Student Housing</td>
<td>SHHS/Vantage College</td>
<td>SEP-16</td>
<td>448,686</td>
<td>$131,274</td>
</tr>
<tr>
<td>Aquatic Centre</td>
<td>Athletics</td>
<td>DEC-16</td>
<td>74,448</td>
<td>$30,900</td>
</tr>
<tr>
<td>Henry Angus Tower Seismic Upgrade</td>
<td>Sauder</td>
<td>JAN-17</td>
<td>0</td>
<td>$1,162</td>
</tr>
<tr>
<td>Quantum Matter Institute</td>
<td>Science/Appplied Science</td>
<td>APR-17</td>
<td>51,667</td>
<td>$30,289</td>
</tr>
<tr>
<td>National Soccer Development Centre</td>
<td>Athletics</td>
<td>JUN-17</td>
<td>30,000</td>
<td>$27,544</td>
</tr>
<tr>
<td>MDA Northwest Coast Masterworks Gallery</td>
<td>Arts</td>
<td>JUN-17</td>
<td>2,700</td>
<td>$4,100</td>
</tr>
<tr>
<td>Indian Residential Schools History &amp; Dialogue Centre</td>
<td>First Nations House of Learning</td>
<td>JUN-17</td>
<td>6,327</td>
<td>$5,800</td>
</tr>
<tr>
<td>Brock Commons Phase 1 - Tulg Student Residence</td>
<td>SHHS</td>
<td>JUL-17</td>
<td>162,750</td>
<td>$51,525</td>
</tr>
<tr>
<td>Totem Park Residence In-Fill Phase 2</td>
<td>SHHS</td>
<td>JUL-17</td>
<td>99,951</td>
<td>$30,200</td>
</tr>
<tr>
<td>Sports Medicine</td>
<td>Medicine</td>
<td>JUL-17</td>
<td>21,173</td>
<td>$11,425</td>
</tr>
<tr>
<td>UBCO Teaching &amp; Learning Centre (The Commons)</td>
<td>UBCO Library</td>
<td>DEC-16</td>
<td>62,407</td>
<td>$35,000</td>
</tr>
<tr>
<td>UBC Exchange (New Bus Transit Terminal)</td>
<td>C&amp;CP</td>
<td>AUG-19</td>
<td>N/A</td>
<td>$21,750</td>
</tr>
<tr>
<td>Exchange Residence (at Gage South)</td>
<td>SHHS</td>
<td>AUG-19</td>
<td>290,000</td>
<td>$76,973</td>
</tr>
<tr>
<td>MacInnes Field Underground Parkade</td>
<td>Parking</td>
<td>SEP-20</td>
<td>64,966</td>
<td>$12,435</td>
</tr>
<tr>
<td>Graduate Research Commons/Koerner Library Interrelated Projects</td>
<td>Science/Medicine</td>
<td>JAN-19</td>
<td>19,041</td>
<td>$8,707</td>
</tr>
</tbody>
</table>

Total Completed Projects $1,811,833