



<b>SUBJECT</b>	Creation of the Advisory Committee on Campus Vision 2050 and Rapid Transit
<b>SUBMITTED TO</b>	Board of Governors
<b>MEETING DATE</b>	January 25, 2022
<b>SESSION CLASSIFICATION</b>	Recommended session criteria from Board Meetings Policy: OPEN
<b>REQUEST</b>	<p><b>APPROVAL REQUESTED</b></p> <p><b>IT IS HEREBY RESOLVED that the Board of Governors approves:</b></p> <ul style="list-style-type: none"> <li><i>i. the establishment of the Advisory Committee on Campus Vision 2050 and Rapid Transit; and,</i></li> <li><i>ii. the circulated Terms of Reference for the Advisory Committee on Campus Vision 2050 and Rapid Transit (attached to the briefing as Appendix 1).</i></li> </ul>
<b>LEAD EXECS</b>	Robin Ciceri, Vice-President External Relations Peter Smailes, Vice-President Finance & Operations
<b>SUPPORTED BY</b>	Michael White, AVP Campus & Community Planning, C&CP Adriaan de Jager, AVP Government Relations & Community Engagement John Metras, AVP Facilities Gerry McGeough, Director, Planning and Design, C&CP Joanne Proft, Associate Director, Community Planning, C&CP Aubrey Kelly, President & CEO, UBC Properties Trust

## EXECUTIVE SUMMARY

This briefing recommends the creation of the Advisory Committee on Campus Vision 2050 and Rapid Transit (“The Advisory Committee”). The proposed Terms of Reference is provided in Appendix 1.

UBC is updating its overall physical plans for the Vancouver campus, commencing in early 2022. This is a comprehensive campus-wide planning initiative to update UBC Vancouver’s two key land-use policy documents, the Land Use Plan (provincially governed) and the Vancouver Campus Plan, the first major updates in over a decade. UBC Vancouver’s current Land Use Plan and Campus Plan laid the foundation for a number of transformative actions that shaped the campus and neighbourhoods we know today. Campus Vision 2050 will build on this foundation to guide future growth and redevelopment for teaching and research, student and community housing, open space, community facilities, and infrastructure to support the campus community.

At the same time, the university has been actively planning and advocating to secure the extension of SkyTrain to the Vancouver campus on an accelerated basis such that construction flows uninterrupted from the Broadway Subway Project, which is currently terminating at Arbutus Street. This would result in SkyTrain opening on campus by 2030.

The introduction of SkyTrain to UBCV presents profound opportunities for the university, improving connectivity, better access to more affordable housing, and sustainability underpinned by new economic value created through future land development.

Taken together, Campus Vision 2050 and SkyTrain will fundamentally shape the future of the Vancouver campus, addressing a range of opportunities and issues facing the University, including: academic excellence and growth of the endowment, reconciliation, climate action, affordability, livability, and connectivity. This will take place in a quasi-municipal governance arrangement where the community will interface and advocate with the Board of Governors on transportation and planning policy decisions. To support the Board in this capacity and to provide guidance and advice to the Administration, staff are recommending the creation of the Advisory Committee on Campus Vision 2050 and Rapid Transit.

The Advisory Committee will provide advice and input to the Property Committee of the Board of Governors with regard to an integrated approach for Campus Vision 2050 and rapid transit. Given the dependencies and relationship between the two initiatives, the Advisory Committee will serve a vital function in supporting the Board of Governors in its fiduciary role (similar to that of a mayor and council for the municipal-like needs of the university), and will help prepare the Board for interaction with the UBC community on planning and transportation policy decisions. This is especially critical given UBC's responsibility for land-use planning over both institutional and neighbourhood housing areas.

The Advisory Committee will also contemplate and advise on the range of university strategic priorities as they relate to Campus Vision 2050 and rapid transit planning, to ensure integration and to support reconciliation, climate action, anti-racism, affordability, and other related strategic priorities.

The Advisory Committee will serve its function within the broader community and Musqueam engagement process being planned for Campus Vision 2050, which will include a range of in-person and online activities with faculty, students, residents, Musqueam, and staff, as well as three advisory committees: Community, Administration and External Agencies. Bi-lateral engagement will also take place throughout the process with the UBCV Deans' Council, the University Neighbourhoods Association, Musqueam Indian Band, and UBC Properties Trust.

Additional details were provided in the [Preliminary Terms of Reference presented to the Property Committee in closed session in November 2021](#).

The proposed membership of the Committee reflects a broad range of needs and interests across the university with both appointed and elected Board members, in addition to two external subject matter experts to provide critical perspectives in the areas of urban planning and transportation planning (Associate Professor Maged Senbel from the UBC School of Community and Regional Planning and Jane Bird, Rapid Transit Advisor to UBC). The full Advisory Committee Terms of Reference, including proposed composition and procedures, is provided in Appendix 1.

With the creation of the Advisory Committee, its integrated mandate and the host of benefits associated with improved coordination of land use and transportation planning, the existing Leadership Council on Rapid Transit Advocacy Strategy can be dissolved. Staff will bring forward the recommendation for dissolution to the Board's Governance Committee in spring 2022.

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## APPENDICES

1. Advisory Committee on Campus Vision 2050 and Rapid Transit Terms of Reference



## BACKGROUND

UBC is undertaking a comprehensive Vancouver-campus-wide planning initiative to update the Land Use Plan (provincially governed) and the Vancouver Campus Plan, the first major updates in over a decade to these key land use documents.

UBC Vancouver's current Land Use Plan and Campus Plan laid the foundation for a number of transformative actions that shaped the campus and neighbourhoods we know today. Campus Vision 2050 will build on this to guide future growth or redevelopment for teaching and research, student and community housing, open space, community facilities, and infrastructure to support the campus community.

**New land value created through this process can help support investment in affordable housing, a financial contribution to the SkyTrain extension, student housing financing capacity and future contributions to the academic endowment.**

In parallel, the University has been actively planning and advocating to secure the extension of SkyTrain to the Vancouver campus on an accelerated basis such that construction flows uninterrupted from the Broadway Subway Project, which is currently terminating at Arbutus Street. This would result in SkyTrain opening on campus by 2030. **The introduction of SkyTrain to UBCV presents profound opportunities for the University, improving connectivity, better access to more affordable housing, and sustainability underpinned by new economic value created through future land development.**

UBC and Musqueam are developing a Relationship Agreement, which will replace the 2006 Memorandum of Affiliation. As part of that work, UBC and Musqueam are co-creating a set of principles and an engagement process for Campus Vision 2050 to reflect Musqueam values, needs and interests.

**Taken together, Campus Vision 2050 and SkyTrain will fundamentally shape the future of the campus and address a range of opportunities and issues facing the University, including: academic excellence and growth of the endowment, reconciliation, climate action, affordability, livability and connectivity.**

## PURPOSE

- The Advisory Committee will provide advice and input to the Property Committee of the Board of Governors with regard to an integrated approach for Campus Vision 2050 and the rapid transit extension, given the dependencies and relationship between the two initiatives.
- It will serve a vital function in supporting the Property Committee and the Board of Governors' fiduciary role, similar to a mayor and council for municipal-like needs of the university.
- The Advisory Committee will consider Campus Vision 2050 and rapid transit planning within the broader university's strategic priorities to ensure integration and support for reconciliation, climate action, anti-racism, affordability, and other related strategic priorities.
- The geographic scope of the Advisory Committee's mandate is the Vancouver campus; however, the Committee should consider the implications and opportunities for UBC's presence across Metro Vancouver.

- The Advisory Committee will give advice and input to the Property Committee of the Board of Governors related to:
  - preparing the Board for interaction with the UBC community on planning and transportation policy decisions made through the Campus Vision 2050 process;
  - key Campus Vision 2050 project deliverables including: 30-Year Campus Vision; 10-Year Campus Plan and resolution of the Stadium Neighbourhood Plan;
  - input from the range of interests, including Musqueam, faculty, students, staff, administration, residents, UBC Properties Trust Board, the University Neighbourhood Association Board, and other members of the campus community at key milestones;
  - coordination and integration of land use and SkyTrain planning to optimize financial, social and sustainability benefits to the university and community;
  - advocacy, technical, and business strategy to secure the accelerated extension of SkyTrain to the UBC Vancouver campus;
  - the scope and process for engagement with the campus community on Campus Vision 2050 and SkyTrain;
  - consequential Land Use Plan amendments that arise as an outcome of the Campus Vision 2050 process and referred by Board to Public Hearing; after Board consideration of the Public Hearing results, amendments are to be sent to the provincial government for approval.

## **ACCOUNTABILITY**

The Advisory Committee is responsible to the Property Committee of the Board of Governors of The University of British Columbia.

The Chair of the Advisory Committee reports on discussions and any action taken at the next regularly scheduled meetings of the Board of Governors Property Committee and the Board of Governors.

## **MEMBERSHIP**

The Advisory Committee will include:

- 3 OIC-appointed members of the Board, one of whom is the Chair of the Property Committee.
- Elected members of the Board:
  - 1 faculty-elected member of the Board
  - 1 student-elected member of the Board
  - 1 additional elected member of the Board, if the Advisory Committee Chair deems it necessary
- 2 external members appointed for their expertise in urban planning and transportation planning, to be appointed by the Board Chair in consultation with the President.

The Board Chair is responsible to select the Advisory Committee Chair, with preference given to Chair of the Property Committee. At the discretion of the Board Chair, one of the other OIC-appointed Board members assigned to serve on the Advisory Committee may be appointed as the Advisory Committee Chair.

The Board Chair will select the Advisory Committee Vice-Chair from amongst the Board members assigned to serve on the Advisory Committee.

The Advisory Committee will be supported by the:

- Vice-President External Relations
- Vice-President Finance & Operations
- Provost and Vice-President Academic, UBC Vancouver
- Associate Vice-President Campus & Community Planning
- CEO, UBC Properties Trust
- Vice-Provost and AVP Faculty Planning
- AVP Facilities
- AVP Government Relations & Community Engagement

#### **PROCEDURES**

The Advisory Committee Chair is responsible for the better conduct of meetings, including agendas, information processes, and oversight of reporting and action items.

#### **MEETINGS & QUORUM**

The Advisory Committee meeting schedule will be determined by the Advisory Committee Chair and typically in advance of Property Committee meetings.

Quorum will be 51% of the voting membership.

#### **DISSOLUTION**

The Advisory Committee will be dissolved by resolution of the Board of Governors upon completion of the Campus Vision 2050 process (anticipated in 2024), or once an extension of SkyTrain to the Vancouver campus has been fully secured, or as determined by the Board of Governors.