

The University of British Columbia

BOARD OF GOVERNORS

AGENDA

Thursday, March 31, 2022

8:15 a.m. to 12:00 p.m.

VANCOUVER CAMPUS

Robert H. Lee Alumni Centre Family Boardroom 6163 University Boulevard, 3rd Floor

| 1. BOARD OF GOVERNORS 8:15 a.m. to 9:10 a.m. | |
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| 1.1 Opening Remarks | Opening remarks from the Board Chair and the President. |
| 1.2 Approval of Agenda | APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves as circulated the Agenda for the March 31, 2022 open meeting of the Board of Governors. |
| 1.3 Approval of Minutes | APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves as circulated Minutes of the December 7, 2021 and January 25, 2022, open meetings of the Board of Governors. |
| 1.4 President's Strategic Plan Update | An update on strategic plan implementation progress. |
| 2. FINANCE COMMITTEE | 9:10 a.m. to 11:00 a.m. |
| 2.1 Request for approval of:<i>i.</i> Affordability Plan | NOTE: Introductions and discussion of each of the items will take place separately before each related motion is considered in sequence. |
| ii. 2022-2023 Tuition iii. 2022-2023 Non-Instructional Fees iv. 2022-2023 UBC Budget | <i>i.</i> APPROVAL REQUESTED - Affordability Plan IT IS HEREBY RESOLVED that the Board of Governors approves the Affordability Plan, as recommended by the Student Affordability Task Force. <i>ii.</i> APPROVAL REQUESTED - Tuition 2022-2023 IT IS HEREBY RESOLVED that the Board of Governors approves the following proposed tuition increases, applicable to students on the Vancouver and Okanagan campuses effective May 1, 2022: <i>i.</i> A 2% increase in tuition for new and continuing domestic undergraduate and graduate students, for the programs specified in Schedule A. <i>ii.</i> An increase in tuition for new incoming international undergraduate students, as set out in Schedule A; b. a 2% increase in tuition for continuing international undergraduate students, who entered their degree programs prior to May 1, 2022, as set out in Schedule A; c. a 2% increase in tuition for new international graduate students in programs with standard rates, as set out in Schedule A; d. a 2% increase in tuition for continuing international graduate students in programs with standard rates, as set out in Schedule A; d. a 2% increase in tuition for new incoming graduate students in programs with standard rates, as set out in Schedule A; e. a 4% increase in tuition for new incoming graduate students in programs with standard rates, as set out in Schedule A; f. a 2% increase in tuition for graduate students in programs with specialized rates, we set out in Schedule A; f. a 2% increase in tuition for graduate students in programs with specialized rates, as set out in Schedule A; g. a 4% increase in tuition for graduate students in programs with specialized rates, who entered their degree programs prior to May 1, 2022, as set out in Schedule A; and, g. a 4% increase in international per credit tuition for unclassified, qualifying, visiting, access studies, and auditing students. |

| | iii. APPROVAL REQUESTED - 2022-2023 Non-Instructional Fees IT IS HEREBY RESOLVED that the Board of Governors approves 2022-2023 Non- Instructional Fees according to the fee schedule marked "Schedule B" and attached to the briefing, effective May 1, 2022 or September 1, 2022, as indicated. |
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| | iv. APPROVAL REQUESTED - 2022-2023 UBC Budget IT IS HEREBY RESOLVED that the Board of Governors approves the fiscal 2022- 2023 UBC Budget, as presented. |
| 1. BOARD OF GOVERNORS | 11:15 a.m. to 11:55 a.m. |
| 1.5 Dean of Dentistry Presentation | A presentation from the Dean regarding the Faculty of Dentistry |
| 1.6 COVID Health and Safety Update | A verbal update on health and safety at the University at this stage of the pandemic. |

CONSENT AGENDA - FOR APPROVAL Subject to Governor request for discussion

11:55 a.m. to 12:00 p.m.

1. BOARD OF GOVERNORS

1.7 APPROVAL REQUESTED: Nursing Undergraduate Society and Graduate Student Nursing Association Fee IT IS HEREBY RESOLVED that the Board of Governors approves a new \$60.00 fee for UBC School of Nursing students for the purpose of funding the new Gateway Building at UBC Vancouver, as requested by the UBC Alma Mater Society (AMS).

2. FINANCE COMMITTEE - FOR APPROVAL

2.2 APPROVAL REQUESTED: Integrated Renewal Program (IRP) Student - Funding Release

IT IS HEREBY RESOLVED that the Board of Governors approves a funding release of \$84.0 million (including contingency) for the Student Component of the Integrated Renewal Program in fiscal year 2022-2023 within a total program envelope of \$284.9 million (including contingency), in accordance with Board 3 approval received in June 2021.

- 2.3 APPROVAL REQUESTED: Second Amended and Restated Investment Management Services Agreement IT IS HEREBY RESOLVED that the Board of Governors approves:
 - *i.* the Second Amended and Restated Investment Management Services Agreement dated April 1, 2022 attached to the briefing as Appendix 1; and,
 - *ii.* the execution and delivery of the Second Amended Investment Management Services Agreement by any two of the persons, and in the combination, specified in section 1 of Signing Resolution No. 1.

3. PROPERTY COMMITTEE - FOR APPROVAL

- 3.1 APPROVAL REQUESTED: Gateway Health Building (UBC Vancouver) IT IS HEREBY RESOLVED that the Board of Governors grants conditional BOARD 3 approval for the Gateway Health Building as follows:
 - *i.* approval of final capital budget of \$189,910,700 and operating budget as set out in the Appendices of this submission;
 - ii. approval of final funding sources and internal loan financing as set out in this submission;
 - iii. authorization to proceed to award construction contracts; and,
 - *iv.* approval of final funding release of \$181,110,700.

Conditional on construction tenders being received at or below budget based on 80% of tenders.



3.2 APPROVAL REQUESTED: School of Biomedical Engineering Building Project (UBC Vancouver)

IT IS HEREBY RESOLVED that the Board of Governors grants conditional BOARD 3 approval for the School of Biomedical Engineering project as follows:

- *i.* approval of final capital budget of \$139,403,000 and operating budget as set out in the Appendices of this submission;
- ii. approval of final funding sources and internal loan financing as set out in this submission;
- iii. authorization to proceed to award construction contracts; and
- iv. approval of final funding release of \$133,403,000.
- Conditional on receipt of Treasury Board approval of Provincial funding contribution.
- 3.3 APPROVAL REQUESTED: Renewal of Jack Bell Building for the School of Social Work Routine Capital Project (UBCV) IT IS HEREBY RESOLVED that the Board of Governors grants BOARD 1 approval for the Renewal of Jack Bell Building for the School of Social Work (Routine Capital) as follows:
 - i. approval of project in principle;
 - ii. approval of preliminary program and schedule;
 - iii. approval of location;
 - *iv.* approval of preliminary capital budget of \$27,000,000 and operating costs as set out in the Appendices of this submission;
 - v. approval of funding source Routine Capital (75% Ministry of Advanced Education and Skills Training and 25% UBC match);
 - vi. authorization to proceed to schematic design; and,
 - vii. approval of funding release of \$800,000 for the next stage of project development.

3.4 APPROVAL REQUESTED: UBC Sauder School of Business Power House Expansion Project (UBC Vancouver) IT IS HEREBY RESOLVED that the Board of Governors grants BOARD 1 approval for the UBC Sauder School of Business Power House Expansion project as follows:

- i. approval of project in principle;
- ii. approval of preliminary program and schedule;
- iii. approval of location;
- *iv.* approval of preliminary capital budget of \$120,000,000 and operating costs as set out in the Appendices of this submission;
- v. approval of the preliminary funding strategy as outlined in the section Funding & Financing;
- *vi.* authorization to proceed to schematic design; and, approval of funding release of \$2,000,000 for the next stage of project development.

4. EMPLOYEE RELATIONS COMMITTEE - FOR APPROVAL

4.1 APPROVAL REQUESTED: Proposed Policy Amendment Deans Appointment Policy (AP5)

IT IS HEREBY RESOLVED that the Board of Governors approves amendments to the Deans Appointment Policy (AP5) and its Procedures in the form set out in Appendix 1 to the briefing, effective April 1, 2022.

5. GOVERNANCE COMMITTEE – FOR APPROVAL

5.1 APPROVAL REQUESTED: Terms of Reference Amendments - Governance Committee

IT IS HEREBY RESOLVED that the Board of Governors approves amendments to the Governance Committee's Terms of Reference to update the list of the Board's Working Groups as follows:

- i. to add the newly established Advisory Committee on Campus Vision 2050 and Rapid Transit; and,
- ii. to remove reference to the Leadership Council for UBC Line Advocacy Strategy.



CONSENT AGENDA - FOR INFORMATION Subject to Governor request for discussion

6. BOARD OF GOVERNORS

6.1 For Information: Updates to Membership of Standing Committees effective March 7, 2022

6.2 For Information: Correspondence from the UBC Alma Mater Society

7. FINANCE COMMITTEE - FOR INFORMATION

Memorandum from Chair re items considered at Finance Committee meetings held February 17, 2022 and March 22, 2022:

- Approved (February 17, 2022)
 - Main Endowment Pool Statement of Investment Policy
- Received for Information (February 17, 2022)
 - Student Affordability Task Force Update
 - Integrated Service Centre Update
- Approved (March 22, 2022)
 - University Neighbourhoods Association (UNA) 2022-2023 Operating Budget
 - Tuition | Bachelor of Nłe?kepmx Language Fluency (BNLEK), UBCO
 - Tuition | Bachelor of Arts, Major in Urban Studies, UBCV
 - Tuition | Bachelor of Arts, Major in Romance Studies, UBCV
 - Student Society Fees Students' Union Okanagan of UBC
 - Student Society Fees UBC Alma Mater Society (AMS)
 - Name Change and Variation of Endowment Fund: William Roy Kuzenko Memorial Endowment Fund
- Discussed at Committee (March 22, 2022)
 - Integrated Renewal Program (IRP) Student Update
 - Student Support Initiative Update
 - Student Affordability Task Force Report and Recommendations (Affordability Plan)
 - 2022-2023 Tuition
 - 2022-2023 Non-Instructional Fees
 - 2022-2023 Budget
- Received for information (March 22, 2022)
 - Capital Projects Update
 - UBC IMANT Investment Report as at December 31, 2021
 - Trek Rental Income Endowment Fund
 - Revisions by the President to Procedures of the Endowment Policy (FM5)
 - Correspondence from the UBC Alma Mater Society

8. PROPERTY COMMITTEE – FOR INFORMATION

Memorandum from Chair re items considered at Property Committee meeting held March 16, 2022:

- Approved
 - The Gallery (UBC Vancouver) Board 3
 - Wesbrook Mall Redesign Phase 3 (UBC Vancouver) Board 1, Board 2 and Board 3
 - Infrastructure Impact Charges (IICs) and Community Amenity Charges (CACs) Plan 2022-2023 (UBC Vancouver)
- Discussed at Committee
 - Fire Service Tax Renewal (UBC Vancouver) verbal update
- Received for information
 - Capital Projects Update



9. AUDIT COMMITTEE - FOR INFORMATION

Memorandum from Chair re items considered at Audit Committee meeting held March 17, 2022:

- Received for information
 - Amendment of Procedures Financial Investigations Policy (SC15)

10. EMPLOYEE RELATIONS COMMITTEE – FOR INFORMATION

Memorandum from Chair re items considered at Employee Relations Committee meeting held March 17, 2022:

- Received for information
 - President's approval of Administrative Associate Vice President appointments

11. GOVERNANCE COMMITTEE – FOR INFORMATION

Memorandum from Chair re items considered at Governance Committee meeting held March 17, 2022:

- Approved
 - Dissolution of Leadership Council

12. INDIGENOUS ENGAGEMENT COMMITTEE – FOR INFORMATION

Memorandum from Chair re items considered at Indigenous Engagement Committee meeting held March 17, 2022:

- Discussed at Committee
 - Faculty of Medicine response to the Truth and Reconciliation Commission (TRC) Calls to Action

13. LEARNING & RESEARCH COMMITTEE - FOR INFORMATION

Memorandum from Chair re items considered at Learning & Research Committee meeting held March 16, 2022:

• Approved - Items recommended from the following UBC Senate meetings:

- i. Vancouver Senate November 2021
- ii. Vancouver Senate December 2021
- iii. Okanagan Senate December 2021
- iv. Okanagan Senate January 2022
- v. Vancouver Senate February 2022
- vi. Okanagan Senate February 2022
- vii. Council of Senates February 2022
- Discussed at Committee
 - UBCx and 2U/edX Acquisition
- Received for information
 - Amendments to the Procedures of the Information Systems Policy (SC14)
 - Establishment of new Endowments

14. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE – FOR INFORMATION

Memorandum from Chair re items considered at People, Community & Int'l Committee meeting held March 16, 2022:

- Discussed at Committee
 - UBC Sexual Violence Prevention and Response Office Annual Reports
 - EDI Decision-Making Principles developed by Joint Action Planning Team
 - Wellbeing Annual Report
 - Building a Culture of Care
 - Workplace Experience Survey Results 2021
- Received for information
 - UBC Annual Enrolment Report 2020/21
 - Annual Report from the UBC Investigations Office (IO)
 - Notable Distinctions | Service, Research, Teaching

