



SUBJECT	Proposed Amendments to the Terms of Reference for the Advisory Committee on Campus Vision 2050 and Rapid Transit
SUBMITTED TO	Governance Committee
MEETING DATE	June 16, 2022
SESSION CLASSIFICATION	Recommended session criteria from Board Meetings Policy: OPEN
REQUEST	APPROVAL REQUESTED IT IS HEREBY RESOLVED that, with authority delegated by the Board of Governors, the Governance Committee approves as circulated the revised Terms of Reference for the Advisory Committee on Campus Vision 2050 and Rapid Transit, effective immediately.
LEAD	Karen Hakkarainen, Board Secretary
SUPPORTED BY	N/A

EXECUTIVE SUMMARY

The Advisory Committee on Campus Vision 2050 and Rapid Transit is an advisory committee to the Board of Governors' Property Committee. The Advisory Committee's terms of reference require that the Chair of the Property Committee is a member of the Advisory Committee and direct that the Chair of the Property Committee is the preferred choice in the selection of the Chair of the Advisory Committee.

To provide greater flexibility in the appointment of members to the Advisory Committee and in the selection of the Advisory Committee Chair, while still providing a strong link between the Advisory Committee and the Property Committee, amendments to the Terms of Reference are recommended to the Governance Committee. The recommended amendments are as follows:

1. Removal of the requirement that the Property Committee Chair serves on the Advisory Committee and instead require that at least one of the Advisory Committee members is selected from amongst the OIC-appointed Board members who serve on the Property Committee.
2. Removal of the preference for the Chair of the Property Committee to be appointed as Chair of the Advisory Committee and instead require that the Chair of the Advisory Committee is selected from amongst the OIC-appointed Board members who serve on the Property Committee and are appointed to the Advisory Committee.

The recommended changes are supported by Advisory Committee Chair Anthonia Ogundele, Board Chair Nancy McKenzie, incoming Property Committee Chair Miranda Lam and Vice-President External Relations Robin Ciceri, who is the Administration's liaison to the Advisory Committee.

APPENDIX

1. Blackline of proposed amendments to the Terms of Reference for the Advisory Committee on Campus Vision 2050 and Rapid Transit



BACKGROUND

UBC is undertaking a comprehensive Vancouver-campus-wide planning initiative to update the Land Use Plan (provincially governed) and the Vancouver Campus Plan, the first major updates in over a decade to these key land use documents.

UBC Vancouver's current Land Use Plan and Campus Plan laid the foundation for a number of transformative actions that shaped the campus and neighbourhoods we know today. Campus Vision 2050 will build on this to guide future growth or redevelopment for teaching and research, student and community housing, open space, community facilities, and infrastructure to support the campus community.

New land value created through this process can help support investment in affordable housing, a financial contribution to the SkyTrain extension, student housing financing capacity and future contributions to the academic endowment.

In parallel, the University has been actively planning and advocating to secure the extension of SkyTrain to the Vancouver campus on an accelerated basis such that construction flows uninterrupted from the Broadway Subway Project, which is currently terminating at Arbutus Street. This would result in SkyTrain opening on campus by 2030. **The introduction of SkyTrain to UBCV presents profound opportunities for the University, improving connectivity, better access to more affordable housing, and sustainability underpinned by new economic value created through future land development.**

UBC and Musqueam are developing a Relationship Agreement, which will replace the 2006 Memorandum of Affiliation. As part of that work, UBC and Musqueam are co-creating a set of principles and an engagement process for Campus Vision 2050 to reflect Musqueam values, needs and interests.

Taken together, Campus Vision 2050 and SkyTrain will fundamentally shape the future of the campus and address a range of opportunities and issues facing the University, including: academic excellence and growth of the endowment, reconciliation, climate action, affordability, livability and connectivity.

PURPOSE

- The Advisory Committee will provide advice and input to the Property Committee of the Board of Governors with regard to an integrated approach for Campus Vision 2050 and the rapid transit extension, given the dependencies and relationship between the two initiatives.
- It will serve a vital function in supporting the Property Committee and the Board of Governors' fiduciary role, similar to a mayor and council for municipal-like needs of the university.
- The Advisory Committee will consider Campus Vision 2050 and rapid transit planning within the broader university's strategic priorities to ensure integration and support for reconciliation, climate action, anti-racism, affordability, and other related strategic priorities.
- The geographic scope of the Advisory Committee's mandate is the Vancouver campus; however, the Committee should consider the implications and opportunities for UBC's presence across Metro Vancouver.

- The Advisory Committee will give advice and input to the Property Committee of the Board of Governors related to:
 - preparing the Board for interaction with the UBC community on planning and transportation policy decisions made through the Campus Vision 2050 process;
 - key Campus Vision 2050 project deliverables including: 30-Year Campus Vision; 10-Year Campus Plan and resolution of the Stadium Neighbourhood Plan;
 - input from the range of interests, including Musqueam, faculty, students, staff, administration, residents, UBC Properties Trust Board, the University Neighbourhood Association Board, and other members of the campus community at key milestones;
 - coordination and integration of land use and SkyTrain planning to optimize financial, social and sustainability benefits to the university and community;
 - advocacy, technical, and business strategy to secure the accelerated extension of SkyTrain to the UBC Vancouver campus;
 - the scope and process for engagement with the campus community on Campus Vision 2050 and SkyTrain;
 - consequential Land Use Plan amendments that arise as an outcome of the Campus Vision 2050 process and referred by Board to Public Hearing; after Board consideration of the Public Hearing results, amendments are to be sent to the provincial government for approval.

ACCOUNTABILITY

The Advisory Committee is responsible to the Property Committee of the Board of Governors of The University of British Columbia.

The Chair of the Advisory Committee reports on discussions and any action taken at the next regularly scheduled meetings of the Board of Governors Property Committee and the Board of Governors.

MEMBERSHIP

The Advisory Committee will include:

- 3 OIC-appointed members of the Board, at least one of whom is drawn from the membership of the Property Committee, one of whom is the Chair of the Property Committee.
- Elected members of the Board:
 - 1 faculty-elected member of the Board
 - 1 student-elected member ~~of~~ the Board
 - 1 additional elected member of the Board, if the Advisory Committee Chair deems it necessary
- 2 external members appointed for their expertise in urban planning and transportation planning, to be appointed by the Board Chair in consultation with the President.

The Board Chair is responsible to select the Advisory Committee Chair, ~~with preference given to Chair of the Property Committee. At the discretion of the Board Chair, one of the other~~ from among the OIC-appointed

Board members assigned to serve on the Advisory Committee who also serve as members of the Property Committee. ~~may be appointed as the Advisory Committee Chair.~~

The Board Chair will select the Advisory Committee Vice-Chair from amongst the Board members assigned to serve on the Advisory Committee.

The Advisory Committee will be supported by the:

- Vice-President External Relations
- Vice-President Finance & Operations
- Provost and Vice-President Academic, UBC Vancouver
- Associate Vice-President Campus & Community Planning
- CEO, UBC Properties Trust
- Vice-Provost and AVP Faculty Planning
- AVP Facilities
- AVP Government Relations & Community Engagement

PROCEDURES

The Advisory Committee Chair is responsible for the better conduct of meetings, including agendas, information processes, and oversight of reporting and action items.

MEETINGS & QUORUM

The Advisory Committee meeting schedule will be determined by the Advisory Committee Chair and typically in advance of Property Committee meetings.

Quorum will be 51% of the voting membership.

DISSOLUTION

The Advisory Committee will be dissolved by resolution of the Board of Governors upon completion of the Campus Vision 2050 process (anticipated in 2024), or once an extension of SkyTrain to the Vancouver campus has been fully secured, or as determined by the Board of Governors.