



SUBJECT	Capital Projects Update
SUBMITTED TO	Property Committee
MEETING DATE	September 20, 2022
SESSION CLASSIFICATION	Recommended session criteria from Board Meetings Policy: OPEN
REQUEST	For information only - No action requested
LEAD EXECUTIVE	John Metras, Interim Vice-President Operations
SUPPORTED BY	Gage Averill, Provost and Vice-President Academic pro tem, UBC Vancouver Lesley Cormack, Deputy Vice-Chancellor and Principal, UBC Okanagan Rehan Sadiq, Provost and Vice-President Academic pro tem, UBC Okanagan Karamjeet Heer, Interim Vice-President Finance Robin Ciceri, Vice-President External Relations Bhushan Gopaluni, Vice-Provost and Associate Vice-President Faculty Planning pro tem Jennifer Burns, Associate Vice-President Information Technology and Chief Information Officer Michael White, Associate Vice-President Campus & Community Planning Rob Einarson, Associate Vice-President Finance & Operations, UBC Okanagan Jennifer Sanguinetti, Managing Director, Infrastructure Development Yale Loh, Treasurer Aubrey Kelly, President & CEO, UBC Properties Trust

EXECUTIVE SUMMARY

Twice annually, the Board receives a status update on current capital projects and capital priorities in planning. This includes details on major capital building projects (>\$5 million) as well as a summary of routine capital renewal and renovation projects (<=\$5 million). Information on Infrastructure Impact Charge (IIC) projects and Information Technology (IT) projects is also included.

Major Building Projects

There are currently eighteen major building projects in construction or design, with a total approved value of \$1,038 million. Sixteen projects are on the Vancouver campus, including the School of Biomedical Engineering Building, Brock Commons Phase Two, the Gateway Health Building and the Activate UBC Recreation Centre North; two UBC Vancouver projects are off-campus – the Surrey project for Physical Therapy and Occupational Therapy Expansion, and the UBC Learning Exchange. Two projects are in the Okanagan – the Interdisciplinary Collaboration & Innovation Building and the UBC Downtown Kelowna project. The UBCV tə ʃxʰələləm̩s tə kʷaʎkʷəʔaʔt student residence project and UBCO 1540 Innovation Drive projects are complete and occupied. The UBCV Bioenergy Facility Expansion Project scope is complete, however equipment designed specifically for the plant is not functioning as designed and the project team is evaluating options and associated costs for remedying the situation.

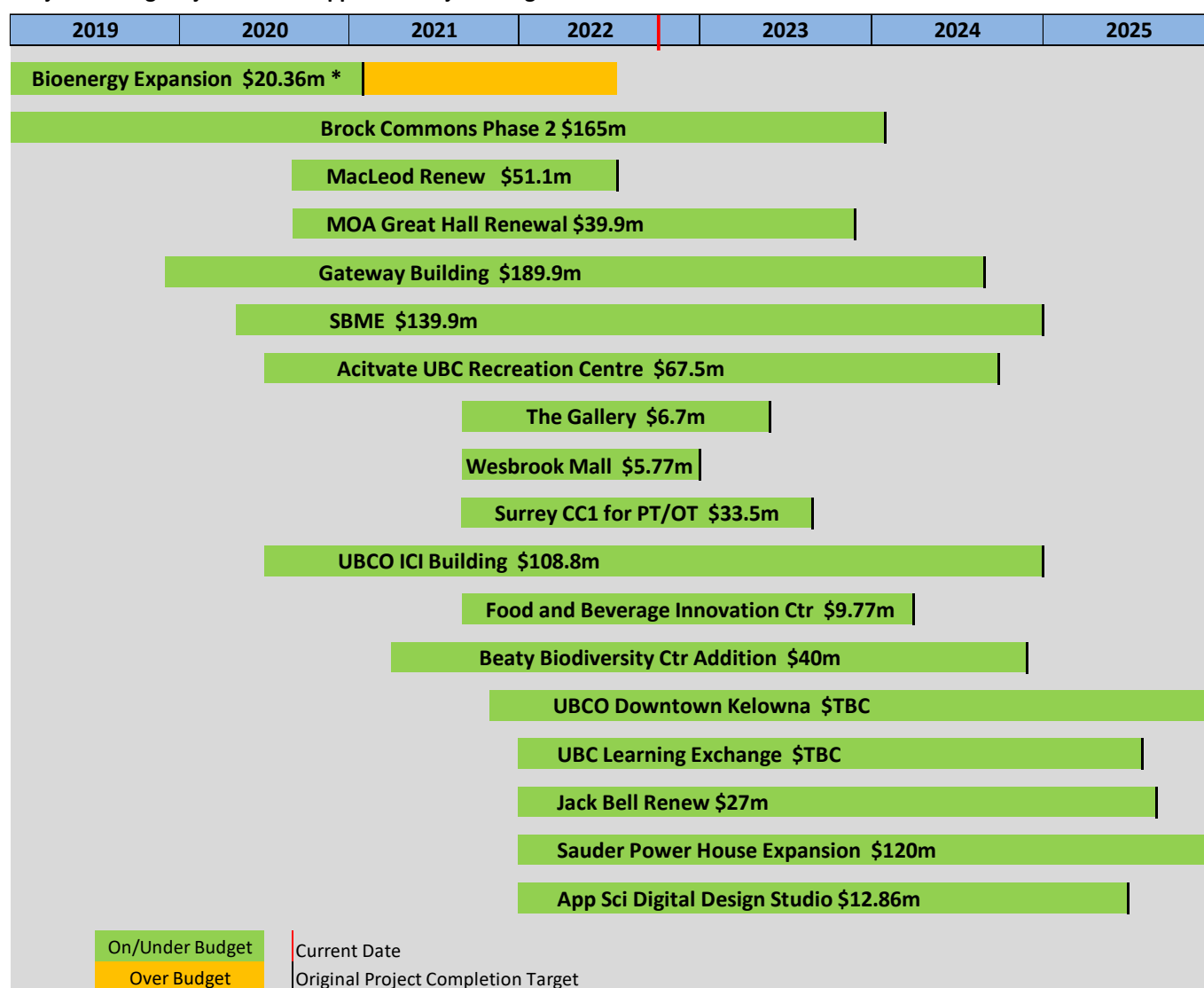
A summary and detailed information on the capital project portfolio are provided in Appendices 1 and 2. Building projects completed since January 1, 2010 are included in Appendix 5 for reference.

The construction market continues to experience extreme COVID-related volatility, cost spikes, and delivery delays generated by supply chain disruptions and workforce absenteeism, freight pricing, and high demand for materials and equipment. Delivery of audio-visual equipment is especially challenging, and project teams are implementing interim solutions in the wake of ongoing notification of product delivery delays even after tender award and receipt of delivery schedules. Project management teams at both UBC Properties Trust and Project Services (Infrastructure

Development) are pre-ordering equipment and materials wherever possible to try and mitigate risk, but ongoing impacts to schedule and budget are anticipated. Project management teams continue to look for cost savings and adjust escalation and project contingencies and schedules as required. Rising interest rates are also impacting projects where funding is provided through financing.

The Retained Risk Fund (UBC Policy FM10 Retained Risk Policy) provides internal “self-insurance” for major capital projects to address cost overages resulting from unanticipated construction issues that cannot be managed with standard project contingencies. The current fee of 1% of the project budget (excluding taxes and financing charges) continues to be appropriate and sufficient to accomplish the objectives set out in the Policy. The Retained Risk Fund had a total balance of \$14.29 million on July 27, 2022. This includes \$13.35 million for the Vancouver campus and \$0.94 million for the Okanagan campus. These balances comply with the target level for the Retained Risk Fund of 1% of the value of active projects (assuming future Retained Risk Fee contributions for projects currently in design). Since the inception of the Retained Risk funds in 2009, a total of \$10.37 million has been paid out for projects on both campuses representing 0.37% of the total value of projects undertaken during that time.

Major Building Project Status - Approved Project Budgets



* Bioenergy Project is ~12% over budget, covered by external funding

Upcoming Board Approval Requests

Project Name	Sept 2022	Dec 2022	Mar 2023
Interdisciplinary Collaboration and Innovation (ICI) Building - UBCO	Board 3		
Beaty Biodiversity Centre Addition	Board 2		Board 3
Food & Beverage Innovation Centre		Board 3	
Renewal of Jack Bell Building for the School of Social Work (Routine Capital)			Board 2
Sauder School of Business Power House Expansion			Board 2
Applied Science Digital Design Facility			Board 2

Major IT Projects

Major information technology projects currently in planning or implementation include the Integrated Renewal Program (IRP Student and IRP Release 1 Completion). A listing of major IT projects is provided in Appendix 3.

Routine Capital Projects

Routine capital includes cyclical maintenance, rehabilitation, upgrade and renovation projects associated with campus buildings and infrastructure. These projects are generally valued at less than \$5 million and are funded from a variety of internal sources – Building Operations, Energy & Water Services, Faculties/Departments, Student Housing & Community Services, Athletics and Recreation, and Parking. The Ministry of Advanced Education and Skills Training (AEST) contributes funding for capital maintenance of core academic facilities.

In April 2022, AEST confirmed 2022/23 funding of \$35.593 million for UBCV and \$872k for UBCO, with a notional commitment for similar funding in 2023/24 and 2024/25. AEST specifies that these funds be directed toward reduction of deferred maintenance in core academic facilities and that the overall package of projects in each year must be cost-shared between AEST and UBC on a 75%-25% basis. The Carbon Neutral Capital Program (CNCN) is separate from Routine Capital. AEST has increased the 2022/23 CNCN funding to \$3.3255 million, with a notional commitment for similar funding in 2023/24 and 2024/25.

The UBC Facilities team (Infrastructure Development, Building Operations, and Energy & Water Services), in its Routine Capital Steering Committee, develops specific projects for the AEST-funded routine capital program based on facility condition assessment and input from department administrators supporting building user priorities. To optimize resources, the team seeks partnership opportunities with Faculties and synergies with other infrastructure renewal and modernization requirements such as learning space upgrades, accessibility and seismic upgrades.

Most AEST-funded projects are less than \$5.0 million and consist of core building system renewals such as roof and envelope repairs, elevator retrofits, electrical infrastructure projects, fire and life safety system retrofits, minor interior refit projects (such as flooring replacements and washroom refurbishments), and utilities infrastructure improvements. Planned projects are experiencing delays in materials and equipment delivery due to COVID-related supply chain issues; however, the size of the overall program allows the team to be nimble and to re-allocate resources between projects when necessary. AEST is supportive of this strategy and works with UBC to approve revised project lists as required.

Example projects in this category for 2022-2023 include:

- Thea Koerner House and Addition roof renewal - \$1.5 million
- Classroom ventilation upgrades in several older buildings - \$1 million
- Koerner Library and School of Population and Public Health cooling towers renewal - \$1.25 million
- Museum of Anthropology boiler replacement - \$540k
- Multiple buildings fire alarm control panel and device replacement - \$350k
- Berwick Memorial Centre electrical service & distribution renewal - \$400k
- Brimacombe elevator renewal - \$150k

Some multi-year whole building renewal projects are also undertaken as part of the AEST-funded program to address a full range of deferred maintenance items, seismic upgrade requirements, energy retrofit and facility modernization. These projects are larger in scope and are subject to the standard capital projects review process. Routine Capital whole building renewal projects greater than \$5 million being undertaken in 2022/23 are the completion of the MacLeod Building renewal (Board 1, 2, and 3 approval September 2020), the Museum of Anthropology (MOA) Great Hall Renewal (Revised Board 3 approval December 2021), and the Renewal of the Jack Bell School for Social Work (Board 1 March 2022). These projects are included in the “Major Building Projects” summary, and are funded in the 75% AEST, 25% UBC Routine Capital Program model. UBC has received assurances from AEST that they understand the multi-year commitment that UBC is making with these larger projects and do not intend to reduce their notional funding commitment for the duration of these projects. The MacLeod project achieved Occupancy and the building will be ready for teaching in September; equipment and furniture have been moved back to the building from swing space. MOA Great Hall construction is proceeding well, and the design team for the Jack Bell Building for the School of Social Work has been selected.

Significant current routine capital projects outside of the AEST-funded program include:

- 1) Laboratory of Archaeology (LOA) at Iona - \$3.517 million

Renovation and conversion of the Iona Building underground vault to house a new LOA Community Research Centre which includes an Indigenous Knowledge and Archaeological Analysis wet lab, and a Community Research and Collaboration Lab. Funded by the Academic Capital Fund.

- 2) Robotic Milkers – Dairy Education Centre - \$3.1 million

Retrofit of existing facilities at the UBC Dairy Education and Research Centre in Agassiz to accommodate the implementation of six robotic milking machines. Funded by the Centre’s operating budget, the Faculty of Land and Food Systems reserves and the Academic Capital Fund.

- 3) Clean Connected and Safe Transportation Testbed – Hydrogen Refueling Station - \$4.9 million

Development of a hydrogen refueling station on the west side of Thunderbird Parkade. Funded by CFI/BCKDF, BC Low Carbon Fuel Standard Credits, HTEC (industry partner), and NRCan. In construction.

- 4) Clean Connected and Safe Transportation Testbed – Solar Array Project – \$4.5 million

Integral to the operation of the Transportation Testbed is installation of a solar array on the roof of the Thunderbird Parkade to simulate renewable power generation in a realistic urban environment. Funded by CFI/BCKDF, BC Low Carbon Fuel Standard Credits, PacifiCan, and UBC Parking. In construction.

Infrastructure Impact Charge (IIC) Program

The IIC program includes utility, roads and public realm projects required to meet the needs of campus growth. Funding is provided through Infrastructure Impact Charges on neighbourhood and ancillary development projects. A separate information report on the IIC program is provided annually to the Board. Individual projects with budgets over \$5 million are brought forward for separate Board approval, and these projects are included in the “Major Building Projects” summary.

Capital Priorities in Planning

Appendix 4 shows proposed major capital building projects currently in planning and design, most of which have not yet been brought forward for Board approval. The UBC Executive undertakes an annual prioritization of major capital projects with assistance from the Capital Planning Working Group and input from campus stakeholders. This process generates an updated Five-Year Capital Plan that is submitted each year to the Provincial government. The latest Five-Year Capital Plan (2023/24 – 2027/28) was approved by the Board of Governors in June 2022 and submitted to the Province in July. The projects in Appendix 4 reflect this Five-Year Capital Plan and other future capital priorities.

Proposed capital projects are evaluated and prioritized using an assessment model that considers how each project contributes to the University’s strategic objectives and operational performance & risk mitigation objectives. Consistent with *Shaping UBC’s Next Century* the 2018-28 strategic plan, the prioritization criteria that were used in the 2021 round of capital planning are shown below:

1) University Strategic Priorities

- President’s Academic Excellence Initiative – 10%
- People & Places – 15%
- Research Excellence – 30%
- Transformative Learning – 30%
- Local & Global Engagement – 15%

2) Operational Performance and Risk Mitigation

- Health & Safety (e.g. seismic risk) – 25%
- Performance & Reliability (e.g. deferred maintenance) – 25%
- Legal / Regulatory / Reputation – 25%
- Business Case – 25%

Initial prioritization is “needs-based”, therefore funding potential is not a criterion. Alignment with provincial priorities and funding realities are considered separately when decisions are made on projects to be included in the Five-Year Capital Plan or approved for internal funding allocation.

Input on the capital planning process and capital priorities is sought from the following groups:

- UBCV Committee of Deans
- Okanagan Leadership Council (AVPs and Deans)
- Indigenous Partners – Musqueam, Okanagan Nation Alliance
- Property & Planning Advisory Committee
- UBCV Senate Academic Building Needs Committee
- UBCO Senate Academic Building & Resources Committee
- Vancouver Subcommittee of the Council of Senates Budget Committee
- Alma Mater Society / UBC Student's Union Okanagan
- Graduate Student Society
- Building Operations and Energy & Water Services / UBCO Campus Operations
- UBC Properties Trust (for information)

Seismic Resilience Plan

A September 2022 Seismic Resilience Plan Update has been submitted to the Board of Governors for information.

APPENDICES

1. Capital Projects Update - Summary by Project Type and Board Approval Level
2. Major Capital Building Projects – Detailed Information
3. Information Technology (IT) Projects – Detailed Information
4. Capital Plan + Future Priorities
5. Capital Projects Completed since January 1, 2010

Capital Projects Update - Summary by Project Type and Board Approval Level

As of 30 June 2022

Dollar figures are all in \$000's

Project Type/ Approval Level	GBA (s.f.) ¹	Project Budget (\$000's)	Projected Final	Costs to Date	Confirmed Funding Sources								Unfunded	% Unfunded	Reduction to Deferred Maintenance ²	Financing			
					Prov Gov	Fed Gov	UBCV Central	UBCO Central	Land Dvpt Costs or Taxes	Self-Funded	Faculty or Unit Funded	Fundraising				UBC Central Debt	Self-Funded Debt	Faculty / Unit Debt	Total Debt
Infrastructure Projects																			
Major Capital Buildings																			
Board 1 - In design	347,018	\$199,861	\$199,876	\$842	\$20,250	\$0	\$61,765	\$0	\$0	\$0	\$64,061	\$53,800	\$0	0.00%	\$0	\$55,000	\$0	\$23,000	\$78,000
Board 2 - In design	155,522	\$118,622	\$118,622	\$3,179	\$0	\$0	\$24,196	\$45,486	\$790	\$0	\$7,650	\$40,500	\$0	0.00%	\$0	\$49,682	\$0	\$0	\$49,682
Board 3 - In construction	975,500	\$719,494	\$719,714	\$170,946	\$125,391	\$11,203	\$359,158	\$0	\$6,730	\$122,548	\$67,579	\$29,184	-\$2,080	-0.29%	\$41,100	\$291,659	\$136,848	\$26,500	\$455,007
Complete - Board 4 pending	804,520	\$362,551	\$370,990	\$366,559	\$11,838	\$32,528	\$48,261	\$15,085	\$1,330	\$234,480	\$14,969	\$4,824	\$7,020	1.89%	\$39,547	\$43,635	\$238,337	\$0	\$281,972
Major Capital Building Projects	2,282,560	\$1,400,528	\$1,409,202	\$541,526	\$157,479	\$43,731	\$493,379	\$60,571	\$8,850	\$357,028	\$154,259	\$128,308	\$4,940	1.60%	\$80,647	\$439,976	\$375,185	\$49,500	\$864,661
Routine Capital Projects																			
Building Operations (Provincial funding) ³		\$29,692	\$29,692	\$5,083	\$22,690	\$0	\$7,002	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$29,692	\$0	\$0	\$0	\$0
Energy & Water Services		\$4,704	\$4,684	\$843	\$0	\$0	\$0	\$0	\$0	\$0	\$4,704	\$0	-\$20	-0.42%	\$4,704	\$0	\$0	\$0	\$0
Faculties/Departments		\$64,822	\$64,445	\$30,249	\$200	\$11,250	\$0	\$0	\$0	\$0	\$53,372	\$0	-\$376	-0.58%	\$64,822	\$0	\$0	\$0	\$0
Student Housing & Community Services		\$21,631	\$20,656	\$1,440	\$0	\$0	\$0	\$0	\$0	\$0	\$20,656	\$0	\$0	0.00%	\$21,631	\$0	\$0	\$0	\$0
Athletics		\$2,059	\$2,059	\$159	\$0	\$0	\$0	\$0	\$0	\$0	\$1,769	\$290	\$0	0.00%	\$2,059	\$0	\$0	\$0	\$0
UBC Okanagan		\$19,051	\$18,464	\$4,411	\$1,744	\$0	\$0	\$12,627	\$0	\$0	\$4,093	\$0	\$0	0.00%	\$19,051	\$0	\$0	\$0	\$0
Routine Capital Building Projects⁴		\$141,959	\$140,001	\$42,184	\$24,634	\$11,250	\$7,002	\$12,627	\$0	\$0	\$84,594	\$290	-\$396	-0.28%	\$141,959	\$0	\$0	\$0	\$0
Infrastructure Impact Charge (IIC) Projects ⁵		\$119,807	\$119,807	\$59,865	\$5,665	\$1,070	\$0	\$0	\$0	\$114,002	\$0	\$0	-\$930	-0.78%	\$0	\$0	\$118,597	\$0	\$118,597
Subtotal - Infrastructure Projects		\$1,662,294	\$1,669,009	\$643,575	\$187,779	\$56,050	\$500,382	\$73,198	\$8,850	\$471,030	\$238,853	\$128,598	\$3,614	0.22%	\$222,606	\$439,976	\$493,782	\$49,500	\$983,258
Information Technology Projects																			
Major IT Projects ⁶		\$563,605	\$533,071	\$275,486	\$0	\$0	\$563,605	\$0	\$0	\$0	\$0	\$0	-\$30,534	-5.73%	\$0	\$563,605	\$0	\$0	\$563,605
Routine IT Projects		\$45,115	\$43,695	\$5,192	\$4,661	\$2,746	\$0	\$25,244	\$1,305	\$0	\$477	\$15,344	-\$6,082	-13.92%	\$0	\$8,000	\$0	\$0	\$8,000
Subtotal - IT Projects⁷		\$608,720	\$576,766	\$280,678	\$4,661	\$2,746	\$563,605	\$25,244	\$1,305	\$0	\$477	\$15,344	-\$36,616	-6.35%	\$0	\$571,605	\$0	\$0	\$571,605
Grand Total	2,282,560	\$2,271,014	\$2,245,775	\$924,253	\$192,439	\$58,796	\$1,063,987	\$98,442	\$10,155	\$471,030	\$239,330	\$143,942	-\$33,001	-1.47%	\$222,606	\$1,011,581	\$493,782	\$49,500	\$1,554,863

1 - Gross building area is the total floor area including the unrentable area in square feet.

2 - Current total deferred maintenance for Vancouver campus is \$1.29 billion per AVED facility condition database for core academic buildings (not including student housing, athletics facilities and parkades).

3 - Less funding for large renewals, which is included in Major Capital Projects

4 - Cyclical maintenance, rehabilitation, upgrade and renovation projects >\$50,000 and <=\$5 million underway or completed in current fiscal year. Includes projects funded by AEST, Building Operations, Energy & Water Services, Faculties/Departments, Student Housing & Community Services (SHCS), Athletics and Parking.

5 - IIC funded utility, roads and public realm projects underway or completed in current fiscal year. A separate report on the overall IIC Plan is also provided annually to the Board.

6 - Major IT projects are fully funded based on Board approved project budgets. Given the multi-year nature of the these projects, the projected final cost may vary based on available information at different points in time. If a project is completed under budget, all unused UBCV Central funding will be returned.

7 - IT projects, major (>\$5 million) and routine (>\$50,000 and <=\$5 million), currently in planning/design or completed in the fiscal year.

Information Technology (IT) Projects - Detailed Information
 Projects underway or completed in the past 12 months - as of **30 June 2022**
 Dollar figures are all in \$000's

Appendix 3

Complete
Board 3 - Implementation
Board 2 - In design
Board 1 - In design
In Planning or Design

Project #	Project Name	Faculty / Dep.	Project Rep.	% Compl.	Actual Compl. (Occu.)	Project Budget Final	Projected Final Cost	Costs to Date	Current Status	Issues/Comments	Funding							Financing												
											Confirmed Funding Sources							Unfunded	% Unfunded	UBC Central Debt	Self-Funded	Faculty/Unit Debt	Total Debt	Funding/Financing Comments						
											Prov Gov	Fed Gov	UBCV Central	UBCO Central	Land Dvpt Cost or Taxes	Self-Funded	Department Funded								Fundraising					
IT - Major Capital (>\$2.5m)																														
	IRP Student					\$ 311,378	\$ 311,378	\$ 72,487	Board 3 - Implementation				\$ 311,378						\$0	0%		\$ 311,378			\$ 311,378	Internal Loan				
	IRP Release 1 Completion					\$ 29,546	\$ 29,546	\$ 10,852	Board 3 - Implementation				\$ 29,546						\$0	0%		\$ 29,546			\$ 29,546					
	IRP/AEP HR-FIN Release 1					\$ 222,681	\$ 192,147	\$ 192,147	Board 3 - Implementation				\$ 222,681						\$0	0%		\$ 222,681			\$ 222,681	2021 estimates includes EPBC, SaS, UDaP, financial year end etc.				
	Total - Major IT					\$ 563,605	\$ 533,071	\$ 275,486				\$ -	\$ -	\$ 563,605	\$ -	\$ -	\$ -	\$ -	\$ -	0%		\$ 563,605	\$ -	\$ -	\$ 563,605					

UBC Capital Projects Completed since January 1, 2010
Appendix 5

As of 30 June, 2022

Dollar figures are all in \$000's

Project Name	Faculty / Dept	Completion	Gross Building Area	Capital Cost	Current Status
Projects completed since January 2010 (for historical context):					
UBC Renew Phase 1 - Old Auditorium	Arts	APR-10	32,734	\$20,141	Complete
UBC Renew Phase 1 - Buchanan A	Arts	JUN-10	30,753	\$12,147	Complete
T-bird Stadium Turf Field and Grass Rugby Fields	Athletics	AUG-10	N/A	\$2,661	Complete
UBCO Student Housing Phase 3B	SHHS	AUG-10	42,618	\$8,120	Complete
UBCO Arts & Science Building 2	Arts & Science	SEP-10	86,225	\$41,543	Complete
School of Population & Public Health	Medicine	SEPT-10	30,000	\$7,819	Complete
UBC Renew Phase 2A BioSciences West & South	Science	MAR-11	151,669	\$61,900	Complete
UBCO Reichwald Health Sciences Centre	Medicine	APR-11	48,158	\$30,650	Complete
Tennis Facility	Athletics	JUN-11	71,000	\$9,345	Complete
UBCO Engineering Management Building	Applied Science	AUG-11	180,532	\$69,611	Complete
Norman B. Keevil Institute of Mining Engineering	Applied Science	AUG-11	10,312	\$4,027	Complete
Totem In-Fill Student Housing Project	SHHS	AUG-11	181,706	\$38,255	Complete
Wayne & William White Engineering Design Centre	Applied Science	AUG-11	20,148	\$8,326	Complete
Centre for Integrated Research in Sustainability (CIRS)	VP Research	AUG-11	58,373	\$36,781	Complete
Childcare Expansion - Phase 1	SHHS	SEP-10/SEP-11	17,388	\$3,543	Complete
Faculty of Law - Allard Hall	Law	SEP-11	141,345	\$55,901	Complete
UBCO Student Housing Phase 4	SHHS	SEP-11	68,213	\$14,058	Complete
UBCO Geoexchange Phase 3	UBCO	OCT-11	N/A	\$6,494	Complete
Centre for Comparative Medicine	VP Research	NOV-11	75,933	\$37,030	Complete
Sauder School of Business Building Project	Sauder	JAN-12	265,820	\$69,934	Complete
UBCO Fitness / Wellness Centre	UBCO Athletics	JAN-13	8,500	\$4,060	Complete
Bioenergy Research & Demonstration Project	Energy & Water Services	JUL-12	19,773	\$27,400	Complete
Earth Science Building (ESB)	Science	AUG-12	164,020	\$74,700	Complete
Pharmaceutical Sciences/CDRD + Modified Barrier Facility & University Data Centre	PharmSci	SEP-12	246,182	\$150,903	Complete
Gerald McGavin UBC Rugby Centre	Athletics	JAN-13	5,150	\$2,500	Complete
Leon & Thea Koerner University Centre	Peter Wall/SHHS	SEP-13	38,000	\$5,598	Complete
Ponderosa Commons (Phase 1)	SHHS	SEP-NOV-13	298,731	\$87,655	Complete
Djavad Mowafaghian Centre for Brain Health	Medicine/ Vancouver Coastal Health	NOV-13	152,558	\$69,757	Complete
Bookstore Renovation & Expansion	Bookstore	AUG-14	8,800	\$6,608	Complete
Robert H. Lee Alumni Centre	Alumni Assoc	APR-15	41,700	\$19,478	Complete
New Student Union Building	AMS	MAY-15	253,750	\$108,760	Complete
Library PARC	Library	SEP-15	24,540	\$11,140	Complete
Engineering Student Centre	EUS	SEP-15	10,058	\$5,740	Complete
Dairy Education & Research Centre - Researcher Housing (Agassiz)	Land + Food Systems	SEP-15	11,600	\$3,500	Complete
Bentley Family Dining Hall at Loon Lake	Forestry	SEP-15	6,315	\$3,000	Complete
Baseball Training Facility	Athletics	SEP-15	20,000	\$3,861	Complete
Iona Building Acquisition - Vancouver School of Economics	Arts	DEC-15	99,663	\$33,995	Complete
Ponderosa Commons (Phase 2)	SHHS	JUN-16	288,903	\$77,829	Complete
UBC Vancouver District Energy System	Energy + Water Services	JUN-16	N/A	\$88,300	Complete
Orchard Commons, Mixed-Use Student Housing	SHHS/Vantage College	SEP-16	448,686	\$131,274	Complete
Aquatic Centre	Athletics	DEC-16	74,448	\$39,900	Complete
Henry Angus Tower Seismic Upgrade	Sauder	JAN-17	0	\$4,162	Complete
Quantum Matter Institute	Science/Applied Science	APR-17	51,667	\$30,269	Complete
National Soccer Development Centre	Athletics	JUN-17	30,000	\$27,244	Complete
MOA Northwest Coast Masterworks Gallery	Arts	JUN-17	2,700	\$4,100	Complete
Indian Residential Schools History & Dialogue Centre	First Nations House of Learning	JUN-17	6,523	\$5,800	Complete
Brock Commons Phase 1 - Tall Wood Student Residence	SHHS	JUL-17	162,750	\$51,525	Complete
Totem Park Residence In-Fill Phase 2	SHHS	JUL-17	99,951	\$30,200	Complete
Sports Medicine	Medicine	JUL-17	21,173	\$11,425	Complete
UBCO Teaching & Learning Centre (The Commons)	UBCO Library	DEC-18	62,407	\$35,000	Complete
UBC Exchange (New Bus Transit Terminal)	C&CP	AUG-19	N/A	\$21,750	Complete
Exchange Residence (at Gage South)	SHHS	AUG-19	290,000	\$76,973	Complete
MacInnes Field Underground Parkade	Parking	SEP-20	64,966	\$12,435	Complete
Graduate Resarch Commons/Koerner Library Interrelated Projects	Science/ Medicine	JAN-19	19,041	\$6,707	Complete
Total Completed Projects				\$1,811,833	