



The University of British Columbia  
**BOARD OF GOVERNORS**  
**MINUTES**

**Tuesday, January 25, 2022**  
**9:33 a.m. to 9:55 a.m.**  
**VIDEOCONFERENCE**

**Chair** Ms. Nancy McKenzie

**Vice-Chair** Ms. Sandra Cawley

- Members**
- Hon. Steven Point, Chancellor (from 9:36)
  - Dr. Santa Ono, President and Vice-Chancellor
  - Ms. Alison Brewin
  - Dr. Natalie Chan
  - Mr. Jessie Dusangh
  - Ms. Shola Fashanu
  - Ms. Chaslynn Gillanders
  - Mr. Raghwa Gopal
  - Mr. Max Holmes
  - Dr. Anna Kindler (from 9:42)
  - Dr. John Klironomos
  - Professor Mark Mac Lean
  - Ms. Anthonia Ogundele
  - Mr. Joel Solomon
  - Mr. Bill Sundhu
  - Mr. Kavie Toor
  - Ms. Nicole Udzenija
  - Ms. Georgia Yee

**Regrets:** Mr. Azim Lalani

**Administration**

- Ms. Marcia Buchholz, Vice-President Human Resources
- Dr. Ainsley Carry, Vice-President Students
- Ms. Robin Ciceri, Vice-President External Relations
- Dr. Lesley Cormack  
Deputy Vice-Chancellor and Principal, UBC Okanagan
- Ms. Jennifer Kain, Chief Assurance & Risk Officer
- Dr. Dermot Kelleher, Vice-President Health
- Mr. Hubert Lai, Q.C., AVP Office of University Counsel
- Ms. Heather McCaw  
Vice-President Development & Alumni Engagement
- Dr. Ananya Mukherjee Reed  
Provost and Vice-President Academic, UBC Okanagan
- Dr. Gail Murphy, Vice-President Research & Innovation
- Mr. Peter Smailes, Vice-President Finance & Operations
- Dr. Andrew Szeri  
Provost and Vice-President Academic, UBC Vancouver

**Board Secretary** Ms. Karen Hakkarainen

Board Chair Nancy McKenzie called the open session of the January 25, 2022 meeting of the Board of Governors to order at 9:33 a.m. She respectfully acknowledged that UBC’s Vancouver Point Grey campus is situated on the traditional, ancestral, unceded territory of the Musqueam people, and that UBC Okanagan is situated on the traditional, ancestral, unceded territory of the Syilx Okanagan Nation.

**1. BOARD OF GOVERNORS**

**1.1 Opening Remarks**

Board Chair Nancy McKenzie welcomed students returning for the second term of the Winter Session. She noted that the decision to extend online delivery of most programs until February 7th would likely mean that the term had not begun as expected for many students and faculty. She emphasized that the Board stood behind the Administration in having taken the decision to delay in-person instruction.

The Chair informed that starting in 2022, the Board’s meeting cycle would be following a new format with a full cycle of Committee and Board meetings in March, June, September and November-December and that the January meeting is intended for the Board to transact any pressing business between its December and March meetings.



The Chair noted the Board's appreciation for the work of the outgoing Provost and Vice-President Academic of the Okanagan Campus, Ananya Mukherjee Reed, who would be taking up the position of Vice-Chancellor of Shiv Nadar University near New Delhi in India at the end of the month. She noted that, since joining the Okanagan Campus in November of 2018, the impact of Ananya's leadership and commitment to excellence had been evident to the Board of Governors. She offered her congratulations to Ananya on her new position.

The Chair recalled that at the Board's previous meeting in December, she had noted appreciation for Governor Sandra Cawley, who would reach the end of her term in early February. She thanked Governor Cawley once more for her work and support of the University, the Board, and particularly her service as Chair of the Property Committee.

The Board Chair announced that Governor Anthonia Ogundele would be stepping into the role of interim Chair of the Property Committee in February, following the end of Governor Sandra Cawley's term on the Board. She added that Governor Ogundele's passion for community, experience as the former Chair of the Coal Harbour Residents' Association, and Master's Degree in Environmental Studies - Urban Planning would be an asset to the Property Committee as the Vancouver Campus embarks upon its Campus Vision 2050 initiative. She thanked Governor Ogundele for her willingness to serve before asking the President to provide his opening remarks.

President and Vice-Chancellor, Santa Ono, began his remarks by recognizing Dr. Pieter Cullis, a professor in UBC's Faculty of Medicine, for having been awarded the inaugural VinFuture Grand Prize alongside peers Drs. Katalin Kariko, and Drew Weissman from the University of Pennsylvania. He noted that this major international prize was given in recognition of their work in the development of COVID mRNA vaccines. He congratulated Dr. Cullis and everybody at UBC that had been involved in his research program over the past several decades.

The President also informed the Board of Governors that the Times Higher Education had been for some time ranking which institutions as to which are most international, and looking at which institutions are destinations for international students around the world, and international partnerships and scholarly collaboration. UBC had been ranked as the most international university in North America, and the twentieth most international university in the world.

The President acknowledged with pride that several of UBC's current and former faculty members and alumni had named to the Order of Canada. Among the honoured alumni he noted: Harold Bassford; Lily Siewsan Chow; John Estacio; David Ross Fitzpatrick; Margo Laine Greenwood; Walter N. Hardy; Jane Heyman; Donald Chisholm McKenzie; and, Angela Swan. Those named among retired and currently serving faculty members included: Pieter Cullis; Connie J. Eaves; Curtis A. Suttle; Mary Ellen Turpel-Lafond; and, Peter Zandstra. The President added that 22 UBC researchers had been appointed as new and renewed Canada Research Chairs in the latest round of appointments announced on January 12, 2022. These new and renewed UBC chairholders represented an investment of \$19.5 million through the Canada Research Chairs program.

The President then provided an update on the delivery of the second term of the Winter Session, noting that it had been announced that the majority of programs would be delivered online until February 7, 2022. He added that the decision for online delivery in early 2022 had been made extensive consultation with the Deans on both campuses, the AMS and other student groups and employee groups. Through those consultations there had been strong feedback that UBC should extend the period for remote instruction and that the University continue to monitor the COVID-19 situation throughout the interim period to determine whether remote learning should extend beyond that date.



The President added that the University had also considered advice and information from internal experts and the Public Health Officer and had looked at what actions other universities within BC and outside the province were taking. The President noted his hopes that UBC would return to in-person instruction as soon as possible, and added that such a decision would respect the shared governance structure of the University. He noted that the situation would be continued to be assessed as the proposed date for returning to in person instruction approached.

## **1.2 Approval of Agenda**

The Board Secretary reviewed attendance and confirmed quorum was in place. The Board Chair asked if any Governor wished to move an item from the consent agenda to the discussion portion of the agenda, no requests were made to move any item. The Board Chair further asked if any Governor had a real or perceived conflict of interest with any of the agenda items and none were declared.

The following resolution was moved, seconded and **CARRIED**:

**IT IS HEREBY RESOLVED that the Board of Governors approves as circulated the Agenda for the open session of the January 25, 2022 Board of Governors meeting.**

## **1.3 Creation of the Advisory Committee on Campus Vision 2050 and Rapid Transit**

**Responsible Executives:** Robin Ciceri, Vice-President External Relations  
Peter Smailes, Vice-President Finance and Operations  
**Guests:** Aubrey Kelley, UBC Properties Trust

The Board Chair explained that draft Terms of Reference for the Advisory Committee had been reviewed by the Property and Governance Committees at their meetings held in November 2021. The Property Committee had approved those draft Terms of Reference in principle, subject to further discussion of the Advisory Committee's composition. She noted that a meeting to discuss the composition had been held earlier this month, and that this discussion had resulted in the revised Terms of Reference that were presented for the Board's approval.

Vice-President External Relations noted that the Terms of Reference support two key initiatives, the first was the Campus Vision 2050 process, which the University would be commencing in 2022. This process will set the vision for land-use planning for the Vancouver Campus over the next 10 to 30 years. The second initiative that would be served by the Advisory Committee would be to bring together advocacy and focus on plans for rapid transit and a line to UBC. She added that bringing the two initiatives together under one Advisory Committee would provide an opportunity for integrated planning. It was further noted that the Advisory Committee would help support the Board in the role it plays in the quasi-municipal functions of the University.

A question was raised on the further conversations that had taken place regarding the Advisory Committee's composition and whether further information could be provided. In response it was noted that the Chairs of the Board, Governance Committee and Property Committee had discussed that it was critical for members of the Board, and for faculty and staff, to have input into the development of the community. A desire for keeping the Advisory Committee small and flexible, keeping in mind Governors' workloads was also discussed. There had also been consideration of a balance of appointed and elected Governors serving on the Committee, with the ability to add a third elected member if needed. It was further noted that the Campus Vision 2050 process would be engaging with multiple groups across campus as the process begins and that all key stakeholders would be included at certain critical points of the process.

A question was raised as to whether the Committee's composition was reflective of diversity of the Campus community and how it could incorporate racialized perspectives and other strategic priorities such as reconciliation and climate action. In response it was noted that gaining these perspectives would be a significant focus in the Campus Vision 2050 engagement process, which would be thoughtfully structured in order to engage with key groups, such as the Musqueam. The Committee would be providing valuable feedback to help guide those engagements throughout the process.

The following resolution was moved, seconded and **CARRIED**:

**IT IS HEREBY RESOLVED that the Board of Governors approves:**

- i.* **the establishment of the Advisory Committee on Campus Vision 2050 and Rapid Transit; and,**
- ii.* **the circulated Terms of Reference for the Advisory Committee on Campus Vision 2050 and Rapid Transit (attached to the briefing as Appendix 1).**

## **CONSENT AGENDA**

### **2. BOARD OF GOVERNORS**

The Board Chair noted that the following items had been provided on the consent agenda for information:

#### **2.1 Board and Committee Meeting and Event Dates 2023**

There being no further business, the open session of the January 25, 2022 meeting of the Board of Governors adjourned at 9:58 a.m.