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<b>SUBJECT</b>	Working Group on Candidates for Board of Governors Appointments
<b>SUBMITTED TO</b>	Governance Committee
<b>MEETING DATE</b>	November 18, 2022
<b>SESSION CLASSIFICATION</b>	Recommended session criteria from Board Meetings Policy: OPEN
<b>REQUEST</b>	For input only - No action requested
<b>LEAD</b>	Alison Brewin, Governance Committee Chair
<b>SUPPORTED BY</b>	Karen Hakkarainen, Board Secretary

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### EXECUTIVE SUMMARY

At its meeting of September 20, 2022 the Governance Committee discussed the establishment of a committee or group for the purpose of identifying candidates to recommend to the Province for filling vacancies anticipated in 2023 among the Board's appointed members. A small informal working group comprised of the Board Chair and Governors Brewin, Kindler and Yee has been struck for this purpose.

In any given year, vacancies may arise from among the Board's appointed members, necessitating the creation of such a group for this purpose once more. The Committee is asked to consider draft Terms of Reference for a Working Group on Candidates for Board of Governors Appointments as set out in the appendix, and to provide input on whether these would be appropriate for a group that could be activated from late spring to December in any year preceding the year in which vacancies will occur. The Working Group would then stand down once its work has concluded and candidates have been recommended to Government.

In particular, feedback is sought on who should Chair the Working Group. This could be, for example, the Board Chair or a Board Vice-Chair, the Chair of the Governance Committee, or it could be someone chosen from among the membership of the Working Group.

With the feedback provided, and should the Committee agree, the Terms of Reference will be finalized and brought forward for approval at the next meeting of the Governance Committee. Experiences of the group currently working to identify candidates will also inform further development of the draft Terms of Reference.

### Background

The Lieutenant Governor in Council appoints 11 of the Board's 21 Governors. The final decision on these appointments resides with the Province; however, the Board contributes to the process by providing the Government with a list of the competencies and qualities that the Board seeks in new appointees to the Board. The Board is also asked by the Province to recommend candidates whose skills and experiences align to the needs identified by the Board and who could be considered by the Government for appointment to the Board. In recent years, the process to develop a list of recommended candidates has been to ask Governors to consider their networks and provide the Board Chair and Secretary with the names of potential candidates whose competencies and qualities align to those prioritized by the Board for new appointees to the Board. The Board Chair and Secretary would then research these potential candidates and contact those whose profile aligns with the requirements of the Board to discuss the role of the Board of Governors, the opportunity to serve and to solicit

their interest in the potential of serving on the Board. The names of individuals who are interested in serving on the Board are forwarded to the Government for consideration for appointment to the Board.

#### **APPENDICES**

1. Draft Terms of Reference for a Working Group on Candidates for Board of Governors Appointments

## **Working Group on Candidates for Board of Governors Appointments**

### **Mandate:**

The Working Group on Candidates for Board of is responsible for identifying a roster of candidates for the Board Chair to consider for recommendation to the Government as candidates for appointment to pending vacancies in positions on the Board.

### **Background:**

Eleven of the Board's members are BC Government Order in Council (OIC) appointees. Two of the 11 are appointed on the recommendation of the Alumni Association. For the remaining nine OIC members, the Board of Governors is invited to recommend candidates to the government as those positions become vacant from time to time.

Normally, the government asks the Board of Governors to provide the names of up to three individuals for consideration for each pending vacancy.

OIC governors are appointed at the discretion of the government and there is no guarantee that candidates who are recommended by the Board will be appointed to serve on the Board.

### **Guiding Principles:**

The Board is committed to diversifying its membership; the university is a stronger institution when a broad a range of voices are heard at the board table.

Service on the Board is a prestigious volunteer opportunity and candidates for board appointment must reflect and uphold the values of the University.

Taken as a whole, the Board requires a broad range of skills and experiences; candidates for Board membership should complement existing members, add to the bench strength of the Board and fill existing or anticipated skills/experience gaps.

### **Timeline:**

The Government requires referrals from the Board in early December for Board vacancies pending in the following year. The Working Group should begin its work several months in advance of the government's submission date to allow time for the identification and vetting of candidates and outreach to the candidates to determine their willingness to be considered for Board service.

### **Procedures:**

The Nominations Committee shall be stood up on an as-needed basis, the need to be determined by the Governance Committee.

Membership shall be 3-5 members drawn from the Board of Governors with the Committee Chair.

**The Committee Chair shall be (TBD).**

The members shall be appointed by the Board Chair following a call for expressions of interest to serve on the committee. Appointments to the Working Group shall be made with an effort to ensure a diversity of viewpoints and experiences in the committee membership.

Secretariat Office staff shall provide support to the Working Group.

Meetings of the Working Group shall be held *in camera* and open only to members of the Working Group and Secretariat Office staff.

Quorum for the purpose of the meetings is a simple majority of the members.

The Working Group will provide the Board Chair with the names of individuals who could be considered for recommendation to the government for appointment to the Board. The Board Chair will meet with candidates to determine their interest in and suitability for Board service. The Board Chair shall determine which candidates to recommend to the government and may ask the Working Group to identify additional individuals to be considered for recommendation to the government.

Once recommendations are made to the government, the Working Group will have fulfilled its responsibilities and the members will cease to be members.