



1. BOARD OF GOVERNORS

1.1 Opening Remarks	Opening remarks from the Board Chair and the President.
1.2 Agenda Approval	<p>APPROVAL REQUESTED</p> <p>IT IS HEREBY RESOLVED that the Board of Governors approved as circulated the Agenda for the open session of the December 5, 2023 Board of Governors meeting.</p>
1.3 Consent Agenda	<p>APPROVAL REQUESTED</p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves the resolutions forwarded for approval under the Consent Agenda, as presented in the Appendix.</p>
1.4 Tuition and Non-Instructional Fees 2024-2025	<p>APPROVAL REQUESTED</p> <p>IT IS HEREBY RESOLVED the Board of Governors approves the following, applicable to students on the Vancouver and Okanagan campuses effective May 1, 2024:</p> <ul style="list-style-type: none"> <i>i.</i> A 2% increase in tuition for new and continuing domestic undergraduate and graduate students, for the programs specified in Schedule A. <i>ii.</i> An increase in tuition for international students as follows: <ul style="list-style-type: none"> a. a 5% increase in tuition for new incoming international undergraduate students, as set out in Schedule A; b. a 3% increase in tuition for continuing international undergraduate students, who entered their degree programs prior to May 1, 2024, as set out in Schedule A; c. a 2% increase in tuition for new international graduate students in programs with standard rates, as set out in Schedule A; d. a 2% increase in tuition for continuing international graduate students in programs with standard rates, as set out in Schedule A; e. a 5% increase in tuition for new incoming international graduate students in programs with specialized rates, as set out in Schedule A; f. a 3% increase in tuition for international graduate students in programs with specialized rates, who entered their degree programs prior to May 1, 2024, as set out in Schedule A; and, g. a 5% increase in international per credit tuition for unclassified, qualifying, visiting, access studies, and auditing students. <i>iii.</i> An increase of 2% for Non-Instructional Fees as specified in Schedule B, applicable to students on the Vancouver and Okanagan campuses effective May 1, 2024.

* Received under the Committee’s Consent Agenda

1.5 University Sustainability Report 2022-2023	A presentation of the University’s Annual Sustainability Report and Climate Emergency Progress Report 2022-2023.
1.6 Update on Agreement with Okanagan Nation Alliance	An update on the Memorandum of Understanding signed between UBC Okanagan and the Okanagan Nation Alliance renewing their commitment to their ongoing relationship.
1.7 Submission of UBC Vancouver Land Use Plan to Minister of Municipal Affairs Campus Vision 2050 and Housing Action Plan	<p>APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors:</p> <ol style="list-style-type: none"> 1. Receives and considers the written report and Public Hearing Record from the November 7, 2023 public hearing on the amended UBC Land Use Plan for the Point Grey Campus Lands (Appendix One), certified as being fair and accurate by the Public Hearing Committee Clerk; 2. Directs the Administration to submit the amended UBC Land Use Plan for the Point Grey Campus Lands—with revisions made in response to public hearing input as described in this report—to the Minister of Municipal Affairs for adoption pursuant to the <i>Municipalities Enabling and Validating Act (No. 3) Part 10-2010</i> and Ministerial Order 229-2010 (Appendix Two); 3. Directs the Administration to return with a final Neighbourhood Climate Action Plan for approval by mid-2024, reflecting the urgency to accelerate emissions reductions in UBC neighbourhoods; and, 4. Directs the Administration to continue its work with Musqueam to finalize a Musqueam-UBC Relationship Agreement with a view to bringing to the Board and Musqueam Council for their respective approval as soon as possible. <p>APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves Campus Vision 2050 (Appendix One to the briefing), subject to the Minister of Municipal Affairs’ adoption of the amended UBC Land Use Plan.</p> <p>APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves the updated Housing Action Plan (Appendix Two to the briefing), subject to the Minister of Municipal Affairs’ adoption of the amended UBC Land Use Plan.</p>

COMMITTEE REPORTS	
2. EXECUTIVE COMMITTEE	
2.1 President’s Priorities for 2023-2024	<p>APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves the President’s Priorities for 2023-2024.</p>

Chair: Nancy McKenzie

APPENDIX: CONSENT AGENDA Subject to Governor request for discussion

FOR APPROVAL

3. BOARD OF GOVERNORS

Chair: Nancy McKenzie

3.1 Minutes of September 27, 2023 Meeting	APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves as circulated Minutes of the open session of the September 27, 2023 meeting of the Board of Governors.
3.2 Minutes of Special October 16, 2023 Meeting	APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves as circulated Minutes of the open session of the October 16, 2023 meeting of the Board of Governors.
3.3 Trek Endowment Fund Flat Spend FY2025	APPROVAL REQUESTED Whereas <i>i.</i> The Board of Governors annually approves the level of the flat rate spend from Trek for the upcoming budget year; and <i>ii.</i> In February 2020 and April 2021, the Board of Governors approved establishment of the President’s Academic Excellence Initiative (“PAEI”) and a funding plan starting at \$15M and increasing annually by a 2% inflation adjustment; and <i>iii.</i> During the COVID19 pandemic the PAEI spending was put on hold, and PAEI funding was reduced to \$12M per year and held in reserves (“ringfenced” for future PAEI spending); and <i>iv.</i> The Administration is seeking approval to restore the original budgetary funding and to restart hiring under the approved PAEI program commencing in FY2025; Therefore, IT IS HEREBY RESOLVED that the Board of Governors approves: <i>i.</i> An increase of the Trek Portfolio Flat Spend to \$58.8 million for fiscal 2025 and increasing at 2.0% annually thereafter, comprised of the annual 2.0% inflation adjustment over the FY2024 flat real spend amount of \$54.2 million plus an increase of \$3.5 million additional annual funding allocated to the President’s Academic Excellence Initiative (“PAEI”); and <i>ii.</i> The release of the annual PAEI Trek funding allocation, subject to UBC’s overall annual budget approval process beginning in FY2025.

4. FINANCE COMMITTEE		Chair: Azim Lalani
4.1 Main Endowment Pool Spending Rate FY2025	APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves retention of the endowment spending rate at 4.0% for Fiscal Year 2025 for the Main Endowment Pool.	
4.2 Integrated Renewal Program (IRP) Student – Update and Program Change Request	APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors grants approval for a release of up to \$55 million from the IRP Student contingency reserve for the purpose of funding the IRP Student Completion Program.	
5. GOVERNANCE COMMITTEE		Chair: Byron Thom
5.1 Guidelines for Professional Development for Governors	APPROVAL REQUESTED IT IS HEREBY RESOLVED THAT the Board of Governors approves the UBC Board of Governors Guidelines for Professional Development Funds as set out in the Appendix.	
6. PEOPLE, COMMUNITY & INTERNATIONAL COMMITTEE		Chair: Alison Brewin
6.1 Amendments to Snow Policy (SC5)	APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors approves of amendments to the Snow Policy (SC5) in the form set out in Appendix 1 attached to this briefing, effective December 7, 2023.*	
7. PROPERTY COMMITTEE		Chair: Miranda Lam
7.1 Renewal of the Jack Bell Building for the School of Social Work, UBC Vancouver - Board 3 (Routine Capital)	APPROVAL REQUESTED IT IS HEREBY RESOLVED that the Board of Governors grants conditional* BOARD 3 approval for the Routine Capital renewal of the Jack Bell Building for the School of Social Work at UBC Vancouver as follows: <ul style="list-style-type: none"> <i>i.</i> approval of final capital and operating budgets; <i>ii.</i> approval of final funding sources and financing; <i>iii.</i> authorization to proceed to award construction contracts; and, <i>iv.</i> approval of final funding release of \$26,782,000. * Conditional on construction tenders being received at or below budget based on 80% of tenders.	

FOR INFORMATION

8. BOARD OF GOVERNORS

Chair: Nancy McKenzie

For Information: Correspondence received from UBC Alma Mater Society (AMS)

9. EMPLOYEE RELATIONS COMMITTEE: REPORT FROM NOVEMBER 2023 MEETING

Chair: Bill Sundhu

For Information: Memorandum from Committee Chair - Items considered by Committee in open session *(forthcoming)*

- Discussed at Committee
 - Employment Equity Interim Report
 - Amendments to Conflict of Interest Policy (SC3)
- Received by Committee for Information
 - Changes to procedures associated with Policies for Academic Administrator Appointments (AP12) and Academic Administrator Extensions (AP6) *
 - Report on Revisions by the President to Procedures of the Administrative AVPs Policy (AP15) *
 - Update on Amendments to Committee Terms of Reference*

10. FINANCE COMMITTEE: REPORT FROM NOVEMBER 2023 MEETING

Chair: Azim Lalani

For Information: Memorandum from Committee Chair - Items considered by Committee in open session

- Approved under Delegated Authority
 - Amendments to the Main Endowment Pool (MEP) Statement of Investment Policy (SIP)
 - Ratification of Fees
 - New Program Tuition | Bachelor of Science in Food and Resource Economics, Faculty of Land & Food Systems, UBC Vancouver*
 - Reduction of Minimum Number of Tuition Installments | Master of Design (MDes), UBC Okanagan*
 - Endowment Variation Request | Rose Hinselwood McCaffrey Education Endowment Fund*
- Discussed at Committee
 - UBC Investment Management Q2 2023-2024 Investment Report
 - 2024-2025 Budget Process Overview and Key Assumptions
- Received by Committee for Information
 - Endowment Status Report as at September 30, 2023*
 - UBC-Controlled, Affiliated or Related Organizations, Major Campus Tenancies, Off-Campus Properties Annual Report*

11. GOVERNANCE COMMITTEE: REPORT FROM NOVEMBER 2023 MEETING

Chair: Byron Thom

For Information: Memorandum from Committee Chair - Items considered by Committee in open session

- Discussed at Committee
 - Update on Amendments to Committee Terms of Reference

12. LEARNING & RESEARCH COMMITTEE: REPORT FROM NOVEMBER 2023 MEETING

Chair: Anna Kindler

For Information: Memorandum from Committee Chair - Items considered by Committee

- Discussed at Committee
 - Updates re Academic Excellence Fund and President's Academic Excellence Initiative
- Approved under Delegated Authority
 - Recommendations from the September 2023 meeting of the Vancouver Senate*
 - Recommendations from the September 2023 meeting of the Okanagan Senate*
 - Recommendations from the October 2023 meeting of the Vancouver Senate*
 - Recommendations from the October 2023 meeting of the Okanagan Senate*
 - Recommendations from the November 2023 meeting of the Vancouver Senate*
- Received for Information
 - Establishment of New Endowments*
 - Update on Amendments to Committee Terms of Reference*

13. PEOPLE, COMMUNITY & INT'L COMMITTEE: REPORT FROM NOVEMBER 2023 MEETING

Chair: Alison Brewin

For Information: Memorandum from Committee Chair - Items considered by Committee in open session

- Discussed at Committee
 - alumni UBC Annual Update
 - Update on UBC's Accessibility Priorities
- Received for Information
 - Notable Distinctions*
 - Development and Alumni Engagement FY24 Q2 Campaign Progress Report *
 - UBC Okanagan Sexual Violence Prevention & Response Office – Annual Report *
 - Update on Amendments to Committee Terms of Reference*

14. PROPERTY COMMITTEE: REPORT FROM NOVEMBER 2023 MEETING

Chair: Miranda Lam

For Information: Memorandum from Committee Vice-Chair - Items considered by Committee in open session

- Approved under Delegated Authority
 - Faculty of Applied Science Digital Design Studio, UBC Vancouver - Board 3
- Discussed at Committee
 - UBC Vancouver Land Use Plan – Public Hearing Process Update (verbal)
 - UBC Vancouver Housing Action Plan – discussion of briefing provided at the October 16, 2023 Board of Governors meeting
- Received for Information
 - Board 4 Post-Completion Report Nechako Residence and Commons Block, UBC Okanagan*
 - Advisory Urban Design Panel (AUDP) 2022-2023 Annual Report*
 - Development Permit Board (DPB) Annual Report 2023*