



**DATE:** December 6, 2023

**TO:** Gage Averill, Provost and Vice-President Academic, UBC Vancouver  
Ainsley Carry, Vice-President Students  
Lesley Cormack, Deputy Vice-Chancellor and Principal, UBC Okanagan  
Rehan Sadiq, Provost and Vice-President Academic, UBC Okanagan  
Frank Laezza, Vice-President Finance & Operations

**FROM:** Karen Hakkarainen, Board Secretary

**RE: CONFIRMATION OF APPROVED RESOLUTION:  
TUITION AND NON-INSTRUCTIONAL FEES 2024-2025**

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**COMMITTEE/BOARD:** Board of Governors  
**MEETING DATE:** December 5, 2023  
**CLASSIFICATION:** OPEN

The Board of Governors on December 5, 2023 approved the following resolution:

IT IS HEREBY RESOLVED the Board of Governors approves the following, applicable to students on the Vancouver and Okanagan campuses effective May 1, 2024:

- i.* A 2% increase in tuition for new and continuing domestic undergraduate and graduate students, for the programs specified in Schedule A.
- ii.* An increase in tuition for international students as follows:
  - a. a 5% increase in tuition for new incoming international undergraduate students, as set out in Schedule A;
  - b. a 3% increase in tuition for continuing international undergraduate students, who entered their degree programs prior to May 1, 2024, as set out in Schedule A;
  - c. a 2% increase in tuition for new international graduate students in programs with standard rates, as set out in Schedule A;
  - d. a 2% increase in tuition for continuing international graduate students in programs with standard rates, as set out in Schedule A;
  - e. a 5% increase in tuition for new incoming international graduate students in programs with specialized rates, as set out in Schedule A;
  - f. a 3% increase in tuition for international graduate students in programs with specialized rates, who entered their degree programs prior to May 1, 2024, as set out in Schedule A; and,
  - g. a 5% increase in international per credit tuition for unclassified, qualifying, visiting, access studies, and auditing students.
- iii.* An increase of 2% for Non-Instructional Fees as specified in Schedule B, applicable to students on the Vancouver and Okanagan campuses effective May 1, 2024.



**DATE:** December 6, 2023

**TO:** Robin Ciceri, Vice-President External Relations  
Gage Averill, Provost and Vice-President Academic, UBC Vancouver  
Marcia Buchholz, Vice-President Human Resources  
Ainsley Carry, Vice-President Students  
Frank Laezza, Vice-President Finance & Operations

**FROM:** Karen Hakkarainen, Board Secretary

**RE: CONFIRMATION OF APPROVED RESOLUTION: CAMPUS VISION 2050**

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COMMITTEE/BOARD: Board of Governors

MEETING DATE: December 5, 2023

CLASSIFICATION: OPEN

The Board of Governors on December 5, 2023 approved the following resolutions:

IT IS HEREBY RESOLVED that the Board of Governors approves Campus Vision 2050 (Appendix One to the briefing), subject to the Minister of Municipal Affairs' adoption of the amended UBC Land Use Plan.



**DATE:** December 6, 2023

**TO:** Robin Ciceri, Vice-President External Relations  
Gage Averill, Provost and Vice-President Academic, UBC Vancouver  
Marcia Buchholz, Vice-President Human Resources  
Ainsley Carry, Vice-President Students  
Frank Laezza, Vice-President Finance & Operations

**FROM:** Karen Hakkarainen, Board Secretary

**RE: CONFIRMATION OF APPROVED RESOLUTION: HOUSING ACTION PLAN**

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COMMITTEE/BOARD: Board of Governors

MEETING DATE: December 5, 2023

CLASSIFICATION: OPEN

The Board of Governors on December 5, 2023 approved the following resolutions:

IT IS HEREBY RESOLVED that the Board of Governors approves the updated Housing Action Plan (Appendix Two to the briefing), subject to the Minister of Municipal Affairs' adoption of the amended UBC Land Use Plan.









**DATE:** December 6, 2023  
**TO:** Frank Laezza, Vice-President Finance & Operations  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE:** **CONFIRMATION OF APPROVED RESOLUTION: TREK ENDOWMENT FUND FLAT SPEND FY2025**

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COMMITTEE/BOARD: Board of Governors  
MEETING DATE: December 5, 2023  
CLASSIFICATION: OPEN

The Board of Governors on December 5, 2023 approved the following resolution:

Whereas:

- i.* The Board of Governors annually approves the level of the flat rate spend from Trek for the upcoming budget year; and
- ii.* In February 2020 and April 2021, the Board of Governors approved establishment of the President’s Academic Excellence Initiative (“PAEI”) and a funding plan starting at \$15M and increasing annually by a 2% inflation adjustment; and
- iii.* During the COVID19 pandemic the PAEI spending was put on hold, and PAEI funding was reduced to \$12M per year and held in reserves (“ringfenced” for future PAEI spending); and
- iv.* The Administration is seeking approval to restore the original budgetary funding and to restart hiring under the approved PAEI program commencing in FY2025;

Therefore, IT IS HEREBY RESOLVED that the Board of Governors approves:

- i.* An increase of the Trek Portfolio Flat Spend to \$58.8 million for fiscal 2025 and increasing at 2.0% annually thereafter, comprised of the annual 2.0% inflation adjustment over the FY2024 flat real spend amount of \$54.2 million plus an increase of \$3.5 million additional annual funding allocated to the President’s Academic Excellence Initiative (“PAEI”); and
- ii.* The release of the annual PAEI Trek funding allocation, subject to UBC’s overall annual budget approval process beginning in FY2025.



**DATE:** December 6, 2023  
**TO:** Frank Laezza, Vice-President Finance & Operations  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION:  
MAIN ENDOWMENT POOL SPENDING RATE FY2025**

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**COMMITTEE/BOARD:** Board of Governors  
**MEETING DATE:** December 5, 2023  
**CLASSIFICATION:** OPEN

The Board of Governors on December 5, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that the Board of Governors approves retention of the endowment spending rate at 4.0% for Fiscal Year 2025 for the Main Endowment Pool.





**DATE:** December 6, 2023

**TO:** Lesley Cormack, Deputy Vice-Chancellor and Principal, UBC Okanagan  
Gage Averill, Provost and Vice-President Academic, UBC Vancouver  
Rehan Sadiq, Provost and Vice-President Academic, UBC Okanagan

**FROM:** Karen Hakkarainen, Board Secretary

**RE: CONFIRMATION OF APPROVED RESOLUTION:  
INTEGRATED RENEWAL PROGRAM (IRP) STUDENT - PROGRAM CHANGE REQUEST**

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**COMMITTEE/BOARD:** Board of Governors

**MEETING DATE:** December 5, 2023

**CLASSIFICATION:** OPEN

The Board of Governors on December 5, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that the Board of Governors grants approval for a release of up to \$55 million from the IRP Student contingency reserve for the purpose of funding the IRP Student Completion Program.



**DATE:** December 6, 2023  
**TO:** Byron Thom, Chair, Governance Committee  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION:  
GUIDELINES FOR PROFESSIONAL DEVELOPMENT FOR GOVERNORS**

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**COMMITTEE/BOARD:** Board of Governors  
**MEETING DATE:** December 5, 2023  
**CLASSIFICATION:** OPEN

The Board of Governors on December 5, 2023 approved the following resolution:

IT IS HEREBY RESOLVED THAT the Board of Governors approves the UBC Board of Governors Guidelines for Professional Development Funds as set out in the Appendix to the briefing.



**DATE:** December 6, 2023  
**TO:** Hubert Lai, K.C., University Counsel  
Frank Laezza, Vice-President Finance & Operations  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION: AMENDMENTS TO SNOW POLICY (SC5)**

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**COMMITTEE/BOARD:** Board of Governors  
**MEETING DATE:** December 5, 2023  
**CLASSIFICATION:** OPEN

The Board of Governors on December 5, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that the Board of Governors approves of amendments to the Snow Policy (SC5) in the form set out in Appendix 1 attached to the briefing, effective December 7, 2023.



**DATE:** December 6, 2023  
**TO:** Frank Laezza, Vice-President Finance & Operations  
Gage Averill, Provost and Vice-President Academic, UBC Vancouver  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE:** **CONFIRMATION OF APPROVED RESOLUTION: RENEWAL OF THE JACK BELL BUILDING FOR THE SCHOOL OF SOCIAL WORK, UBC VANCOUVER - BOARD 3 (ROUTINE CAPITAL)**

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COMMITTEE/BOARD: Board of Governors

MEETING DATE: December 5, 2023

CLASSIFICATION: OPEN

The Board of Governors on December 5, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that the Board of Governors grants conditional\* BOARD 3 approval for the Routine Capital renewal of the Jack Bell Building for the School of Social Work at UBC Vancouver as follows:

- i.* approval of final capital and operating budgets;
- ii.* approval of final funding sources and financing;
- iii.* authorization to proceed to award construction contracts; and,
- iv.* approval of final funding release of \$26,782,000.

\* Conditional on construction tenders being received at or below budget based on 80% of tenders.



**DATE:** November 21, 2023  
**TO:** Frank Laezza, Vice-President Finance & Operations  
Hubert Lai, K.C., University Counsel  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION: AMENDMENTS TO THE MAIN ENDOWMENT  
POOL (MEP) STATEMENT OF INVESTMENT POLICY (SIP)**

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COMMITTEE/BOARD: Finance Committee

MEETING DATE: November 20, 2023

CLASSIFICATION: OPEN

The Finance Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that, under authority delegated by the Board of Governors, the Finance Committee approves as circulated the revised Main Endowment Pool Statement of Investment Policy, effective January 1, 2024.



**DATE:** November 21, 2023

**TO:** Gage Averill, Provost & Vice-President Academic, UBC Vancouver  
Rehan Sadiq, Provost & Vice-President Academic, UBC Okanagan  
Robin Ciceri, Vice-President External Relations  
Frank Laezza, Vice-President Finance & Operations

**FROM:** Karen Hakkarainen, Board Secretary

**RE: CONFIRMATION OF APPROVED RESOLUTION: RATIFICATION OF FEES**

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**COMMITTEE/BOARD:** Finance Committee

**MEETING DATE:** November 20, 2023

**CLASSIFICATION:** OPEN

The Finance Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that, under authority delegated by the Board of Governors, the Finance Committee ratifies and approves the collection of the student fees specified in Appendix 2 to the briefing.



**DATE:** November 21, 2023  
**TO:** Gage Averill, Provost and Vice-President Academic, UBC Vancouver  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE:** **CONFIRMATION OF APPROVED RESOLUTION:  
NEW PROGRAM TUITION | BACHELOR OF SCIENCE IN FOOD AND RESOURCE ECONOMICS,  
FACULTY OF LAND & FOOD SYSTEMS, UBC VANCOUVER**

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**COMMITTEE/BOARD:** Finance Committee

**MEETING DATE:** November 20, 2023

**CLASSIFICATION:** OPEN

The Finance Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that the Finance Committee, in accordance with authority delegated by the Board of Governors, approves tuition of \$194.78 per credit for domestic students and \$1,543.19 per credit for international students for the Bachelor of Science in Food and Resource Economics in the Faculty of Land & Food Systems at UBC Vancouver, in alignment with other Faculty of Science programs for 2023-2024, subject to increases as approved by the Board of Governors.



**DATE:** November 21, 2023  
**TO:** Rehan Sadiq, Provost and Vice-President Academic, UBC Okanagan  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE:** **CONFIRMATION OF APPROVED RESOLUTION: REDUCTION IN THE MINIMUM NUMBER OF TUITION INSTALLMENTS | MASTER OF DESIGN (MDES), UBC OKANAGAN**

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**COMMITTEE/BOARD:** Finance Committee

**MEETING DATE:** November 20, 2023

**CLASSIFICATION:** OPEN

The Finance Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that the Finance Committee, in accordance with authority delegated by the Board of Governors, approves a reduction in the minimum number of instalments for the Master of Design (MDes) program at UBC Okanagan from four (4) to three (3) minimum instalments, effective 2023 Winter Term 2.





**DATE:** November 21, 2023  
**TO:** Hubert Lai, K.C., University Counsel  
Heather McCaw, Vice-President External Relations  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE:** **CONFIRMATION OF APPROVED RESOLUTION: ENDOWMENT COLLAPSE -  
ROSE HINSELWOOD MCCAFFREY EDUCATION ENDOWMENT FUND**

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**COMMITTEE/BOARD:** Finance Committee  
**MEETING DATE:** November 20, 2023  
**CLASSIFICATION:** OPEN

The Finance Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that the Finance Committee, in accordance with authority delegated by the Board of Governors, approves the collapse of the Rose Hinselwood McCaffrey Education Endowment Fund (the “Education Endowment Fund”), effective immediately.



**DATE:** November 20, 2023  
**TO:** Senate Secretariat  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION:  
RECOMMENDATIONS FROM THE VANCOUVER SENATE – SEPTEMBER 2023**

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**COMMITTEE/BOARD:** Learning & Research Committee

**MEETING DATE:** November 20, 2023

**CLASSIFICATION:** OPEN

The Learning & Research Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that, with authority delegated by the Board of Governors, the Learning & Research Committee concurs with approvals from the 20 September 2023 meeting of the UBC Vancouver Senate, which the Senate recommends to the Board of Governors for approval:

Curriculum	Curriculum proposals from the Faculties of Applied Science, Arts, Commerce and Business Administration, Graduate and Postdoctoral Studies (Applied Science, Education, Land and Food Systems, and Medicine), Land and Food Systems, and Pharmaceutical Sciences as recommended by the Vancouver Senate Curriculum Committee.
New Programs	Bachelor of Science in Food and Resource Economics from the Faculty of Land & Food Systems as jointly recommended by the Vancouver Senate Curriculum Committee and Vancouver Senate Admissions Committee.
Renaming of a Centre	Renaming of the James Hogg Research Centre (JHRC) to the Centre for Heart Lung Innovation (HLI) as recommended by the Acting Provost and Vice-President Academic, UBC Vancouver.



**DATE:** November 20, 2023  
**TO:** Senate Secretariat  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION:  
RECOMMENDATIONS FROM THE OKANAGAN SENATE – SEPTEMBER 2023**

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**COMMITTEE/BOARD:** Learning & Research Committee  
**MEETING DATE:** November 20, 2023  
**CLASSIFICATION:** OPEN

The Learning & Research Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that, with authority delegated by the Board of Governors, the Learning & Research Committee concurs with approvals from the 28 September 2023 meeting of the UBC Okanagan Senate, which the Senate recommends to the Board of Governors for approval:

Awards    New and revised awards as recommended by the Senate  
              Admissions and Awards Committee



**DATE:** November 20, 2023  
**TO:** Senate Secretariat  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION:  
RECOMMENDATIONS FROM THE VANCOUVER SENATE – OCTOBER 2023**

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**COMMITTEE/BOARD:** Learning & Research Committee  
**MEETING DATE:** November 20, 2023  
**CLASSIFICATION:** OPEN

The Learning & Research Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that, with authority delegated by the Board of Governors, the Learning & Research Committee concurs with approvals from the 18 October 2023 meeting of the UBC Vancouver Senate as set out below, which the Senate recommends to the Board of Governors for approval:

Awards	New and revised awards as recommended by the Vancouver Senate Awards Committee.
Revised Enrolment Targets 2024-2025	Revised Enrolment Targets for the Master of Science in Audiology and Speech Pathology (Speech-Language Pathology) Island cohort for 2024-2025 as recommended by the UBC Vancouver Senate Admissions Committee.





**DATE:** November 20, 2023  
**TO:** Senate Secretariat  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE:** **CONFIRMATION OF APPROVED RESOLUTION:  
RECOMMENDATIONS FROM THE VANCOUVER SENATE – NOVEMBER 2023**

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COMMITTEE/BOARD: Learning & Research Committee  
MEETING DATE: November 20, 2023  
CLASSIFICATION: OPEN

The Learning & Research Committee on November 20, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that, with authority delegated by the Board of Governors, the Learning & Research Committee concurs with the approvals from the 15 November 2023 meeting of the UBC Vancouver Senate as set out below, which the Senate recommends to the Board of Governors for approval:

Awards	New and revised awards as recommended by the Vancouver Senate Awards Committee.
Wall Research Awards and Wall Fellowships	New Wall Research Awards and Wall Fellowships as recommended by the Vancouver Senate Awards Committee.
Curriculum	Curriculum proposals from the Faculties of Arts, Graduate and Postdoctoral Studies (Arts, Education, and Land and Food Systems), and Land and Food Systems as recommended by the Vancouver Senate Curriculum Committee.
Establishment of Koerner Chair for Wildfire Coexistence	Establishment of the Koerner Chair for Wildlife Coexistence at UBC in the Faculty of Forestry.



**DATE:** December 13, 2023  
**TO:** Senate Secretariat  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION:  
RECOMMENDATIONS FROM THE COUNCIL OF SENATES – NOVEMBER 2023**

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**COMMITTEE/BOARD:** Learning & Research Committee  
**MEETING DATE:** E-vote concluded December 12, 2023  
**CLASSIFICATION:** OPEN

By electronic vote concluded on December 12, 2023, the Learning & Research Committee approved the following resolution:

IT IS HEREBY RESOLVED that, with authority delegated by the Board of Governors, the Learning & Research Committee concurs with approvals from the electronic approval process of the Council of Senates concluded on 27 November 2023, which the Council of Senates recommends to the Board of Governors for approval:

Affiliation Agreement      Renewal of Memorandum of Agreement: TRANSatlantic FOREstry  
Master's Program (TRANSFOR-M)



**DATE:** December 13, 2023  
**TO:** Senate Secretariat  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION:  
RECOMMENDATIONS FROM THE OKANAGAN SENATE – NOVEMBER 2023**

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**COMMITTEE/BOARD:** Learning & Research Committee  
**MEETING DATE:** E-vote concluded December 12, 2023  
**CLASSIFICATION:** OPEN

By electronic vote concluded on December 12, 2023, the Learning & Research Committee approved the following resolution:

IT IS HEREBY RESOLVED that, with authority delegated by the Board of Governors, the Learning & Research Committee concurs with approvals from the 23 November 2023 meeting of the Okanagan Senate, which the Okanagan Senate recommends to the Board of Governors for approval:

Awards	New and revised awards as recommended by the Senate Admissions and Awards Committee
Curriculum	Curriculum proposals as recommended by the Senate Curriculum Committee





**DATE:** November 21, 2023  
**TO:** Frank Laezza, Vice-President Finance & Operations  
Gage Averill, Provost and Vice-President Academic, UBC Vancouver  
**FROM:** Karen Hakkarainen, Board Secretary  
**RE: CONFIRMATION OF APPROVED RESOLUTION:  
FACULTY OF APPLIED SCIENCE DIGITAL DESIGN STUDIO, UBC VANCOUVER - BOARD 3**

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COMMITTEE/BOARD: Property Committee  
MEETING DATE: November 21, 2023  
CLASSIFICATION: OPEN

The Property Committee on November 21, 2023 approved the following resolution:

IT IS HEREBY RESOLVED that the Property Committee, in accordance with authority delegated by the Board of Governors, grants conditional\* BOARD 3 approval for the Faculty of Applied Science Digital Design Studio project as follows:

- i.* approval of final capital budget of \$13,196,000 and operating budget as set out in the Appendices to the briefing;
- ii.* approval of final funding sources and financing as set out in the briefing;
- iii.* authorization to proceed to award construction contracts; and
- iv.* approval of final funding release of \$10,396,000.

\* Conditional on construction tenders being received at or below budget based on 80% of tenders.