



The University of British Columbia
BOARD OF GOVERNORS
AGENDA

THURSDAY, DECEMBER 5, 2024
9:15 AM to 11:55 AM

VANCOUVER CAMPUS
 Robert H. Lee Alumni Centre Family Boardroom
 6163 University Boulevard, 3rd Floor

1. BOARD OF GOVERNORS	
1.1 Opening Remarks	Opening remarks from the Board Chair and the President.
1.2 Agenda Approval	<p>APPROVAL REQUESTED</p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves as circulated the Agenda for the open session of the December 5, 2024 Board of Governors meeting.</p>
1.3 Consent Agenda	<p>APPROVAL REQUESTED</p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves the resolutions forwarded for approval under the Consent Agenda, as presented in the Appendix.</p>
1.4 Multi-Year Tuition Framework	A briefing on the implementaion of a multi-year tuition framework, which is a recommendation of the Student Affordability Task Force.
1.5 Tuition and Non-Instructional Fees for 2025-2026	<p>APPROVAL REQUESTED</p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves the following, applicable to students on the Vancouver and Okanagan campuses effective May 1, 2025:</p> <ul style="list-style-type: none"> <i>i.</i> A 2% increase in tuition for new and continuing domestic undergraduate and graduate students, for the programs specified in Schedule A. <i>ii.</i> An increase in tuition for international students as follows: <ul style="list-style-type: none"> a. a 5% increase in tuition for new incoming international undergraduate students, as set out in Schedule A; b. a 3% increase in tuition for continuing international undergraduate students, who entered their degree programs prior to May 1, 2025, as set out in Schedule A; c. a 2% increase in tuition for new international graduate students in programs with standard rates, as set out in Schedule A; d. a 2% increase in tuition for continuing international graduate students in programs with standard rates, as set out in Schedule A; e. a 5% increase in tuition for new incoming international graduate students in programs with specialized rates, as set out in Schedule A; f. a 3% increase in tuition for international graduate students in programs with specialized rates, who entered their degree programs prior to May 1, 2025, as set out in Schedule A; and, g. a 5% increase in international per credit tuition for unclassified, qualifying, visiting, access studies, and auditing students.

continued...

	<p><i>iii.</i> A maximum 3% increase in tuition per year for the subsequent four years from the first year of entry or until graduation from their current degree program, whichever is shorter, for new international undergraduate students entering their degree programs in 2025-2026 and those who entered their degree programs prior to May 1, 2025, as set out in Schedule A.</p> <p><i>iv.</i> An increase of 2% for Non-Instructional Fees as specified in Schedule B, applicable to students on the Vancouver and Okanagan campuses effective May 1, 2025.</p>
1.6 Strategic Plan Refresh Update	An update on progress toward the refresh of the Strategic Plan.
1.7 Annual Sustainability Report 2023-2024	A presentation of the University’s Annual Sustainability Report and Climate Emergency Progress Report 2023-2024.
1.8 <i>alumni UBC</i> Annual Update	<p>A presentation providing an update:</p> <ul style="list-style-type: none"> • FORWARD, the campaign for UBC • <i>alumni UBC</i> performance • Highlights from the last 12 months • FY24-25 priorities
1.9 UBC-University Neighbourhoods Association (UNA) Neighbours Agreement 2024	<p>APPROVAL REQUESTED</p> <p>IT IS HEREBY RESOLVED that the Board of Governors:</p> <p><i>i.</i> approve the amended Neighbours Agreement 2024 (the “Agreement”) substantially in the form attached as Appendix One to the briefing, subject to changes as may be satisfactory to the University Counsel, and authorize the Vice-President Finance and Operations and the University Counsel, or their respective delegates, to execute the Agreement on behalf of UBC;</p> <p><i>ii.</i> repeal the UNA Reserve Fund Policies that were adopted by the Board of Governors on February 7, 2011 (the “UNA Reserve Fund Policies”); and,</p> <p><i>iii.</i> delegate to the UNA Board of Directors the authority to adopt, implement, amend and repeal certain limited quasi-municipal bylaws (collectively, the “Neighbourhood Regulations”) but only in strict accordance and subject to Article 8 of the Agreement and provided that this delegation shall automatically end upon the expiration or termination of the Agreement or upon the amendment of any portion of Article 8 of the Agreement.</p>

FOR APPROVAL

2. BOARD OF GOVERNORS

Chair: Miranda Lam

2.1 Minutes of September 25, 2024 Meeting

APPROVAL REQUESTED

IT IS HEREBY RESOLVED that the Board of Governors approves as circulated Minutes of the open session of the September 25, 2024 meeting of the Board of Governors.

3. FINANCE COMMITTEE

Chair: Byron Thom

3.1 Integrated Renewal Program (IRP) – Internal Loans

APPROVAL REQUESTED

IT IS HEREBY RESOLVED that the Board of Governors approves:

- i.* an internal loan of \$26.3 million for IRP Student – “Pre-Implementation” completed as part of IRP Phase 1; and,
- ii.* two internal loans with an aggregate value of \$284.9 million for IRP Student – “Implementation” and “Completion” as part of IRP Phase 2.

3.2 Main Endowment Pool Spending Rate FY2026

APPROVAL REQUESTED

IT IS HEREBY RESOLVED that the Board of Governors approves retention of the endowment spending rate at 4.0% for Fiscal Year 2026 for the Main Endowment Pool.

3.3 Trek Endowment Fund Flat Spend FY2026

APPROVAL REQUESTED

IT IS HEREBY RESOLVED that the Board of Governors approves retention of the Trek Endowment Flat Real Spend of \$60.0 million for FY2026, increasing at 2% annually.

4. GOVERNANCE COMMITTEE

Chair: Byron Thom

4.1 Streamlining of Board Policy Requirements (Deferred Policies)

APPROVAL REQUESTED

IT IS HEREBY RESOLVED that the Board of Governors approves amendments to the following Board Policies in the form set out in Appendix 1, effective upon publication in the Official Repository on the website of the Office of University Counsel:

- Administrative AVPs Policy (AP15);
- Employment Advertising Policy (HR11);
- Non-Union Compensation Policy (HR12); and
- Environmental Protection Policy (SC4).

FOR INFORMATION

5. BOARD OF GOVERNORS

Chair: Miranda Lam

5.1 Standing Committee Assignments

Standing Committee Assignments as of November 15, 2024

5.2 Correspondence to the Board

From the UBC Alma Mater Society (AMS) re Proposed Tuition and Non-Instructional Fees for 2025-2026

6. AUDIT COMMITTEE

Chair: Jessie Dusangh

6.1 Memorandum from Committee Chair – Items considered at the open session of the November 26, 2024 Audit Committee meeting

- Received by Committee for Information
 - Streamlining of Board Policy Requirements (Deferred Policies)
 - Proposed Amendments to Financial Investigations Policy (SC15)

7. EMPLOYEE RELATIONS COMMITTEE		Chair: Natalie Chan
<p>7.1 Memorandum from Committee Chair – Items considered at the open session of the November 20, 2024 Employee Relations Committee meeting</p>	<ul style="list-style-type: none"> • Received by Committee for Information <ul style="list-style-type: none"> - Report on Revision by the President to Procedures Associated with the Administrative AVPs Policy (AP15) - Report of Administrative AVP appointments made by the President - Streamlining of Board Policy Requirements (Deferred Policies) 	
8. FINANCE COMMITTEE		Chair: Byron Thom
<p>8.1 Memorandum from Committee Chair – Items considered at the open session of the November 20, 2024 Finance Committee meeting</p>	<ul style="list-style-type: none"> • Approved by Committee under Delegated Authority <ul style="list-style-type: none"> - Increase International Undergraduate Acceptance Deposits - Tuition Bachelor Arts, Combined Honours in Mathematics and Philosophy - Tuition for Part-Time PhD Studies at UBC Okanagan - Domestic and International Tuition Reduction: Master of Global Surgical Care Program - Endowment Variation Request: The Jack Brown and Family Professorship in Alzheimer’s Research Endowment Fund - UBC Staff Pension Plan - Amended SIPP • Discussed at Committee <ul style="list-style-type: none"> - Q2 2024-2025 Enrolment Update and Budget Implications (Vancouver and Okanagan Campuses) - FY2025-26 Budget Process Overview and Key Assumptions - Student Affordability Task Force Recommendation #1: Develop a Multi-Year Tuition Framework - UBC Budget Reimagining Project Update - Integrated Renewal Program (IRP) Student – Update November 2024 - UBCIM Responsible Investing Update • Received by Committee for Information <ul style="list-style-type: none"> - Development & Alumni Engagement (DAE) FY25 Q2 Campaign Progress Report - UBC-Controlled, Affiliated or Related Organizations, Major Campus Tenancies, and Off-Campus Properties Annual Report - Endowment Status Report as at September 30, 2024 - Amendments to the Finance Committee Terms of Reference 	
9. GOVERNANCE COMMITTEE		Chair: Byron Thom
<p>9.1 Memorandum from Committee Chair – Items considered at the open session of the November 21, 2024 Governance Committee meeting</p>	<ul style="list-style-type: none"> • Approved by Committee under Delegated Authority <ul style="list-style-type: none"> - Updates to the Terms of Reference for the Finance, Learning & Research and Property Committees - Amendments to the Board of Governors Manual 	

10. LEARNING & RESEARCH COMMITTEE		Chair: Anna Kindler
<p>10.1 Memorandum from Committee Chair – Items considered at the open session of the November 20, 2024 Learning & Research Committee meeting</p>	<ul style="list-style-type: none"> • Approved by Committee under Delegated Authority <ul style="list-style-type: none"> - Recommendations from the Okanagan Senate – September 2024 - Recommendations from the Vancouver Senate – October 2024 - Recommendations from the Okanagan Senate – October 2024 • Discussed at Committee <ul style="list-style-type: none"> - 10 Years of the Educational Leadership (EL) Stream at UBC: An Impact Study - AI @ UBC • Received by Committee for Information <ul style="list-style-type: none"> - Notable Distinctions - Establishment of New Endowments - Report on Revision by the President to Procedures Associated with the Killam Professors Policy (LR6) - Amendments to the Learning & Research Committee Terms of Reference - Committee Action Items Status Report 	
11. PROPERTY COMMITTEE		Chair: Miranda Lam
<p>11.1 Memorandum from Committee Chair – Items considered at the open session of the November 21, 2024 Property Committee meeting</p>	<ul style="list-style-type: none"> • Approved by Committee under Delegated Authority <ul style="list-style-type: none"> - Nurse Practitioner (NP) Expansion in Surrey – Tenant Improvements at Surrey City Centre 1 Board 2 & Board 3 • Discussed at Committee <ul style="list-style-type: none"> - Gateway Health Building, UBC Vancouver – Budget Revision 2 - Wesbrook Place Neighbourhood Plan Amendment (UBC Vancouver) - UBCV Campus Security – 2023 Report to Our Community (Sept 2024) • Received by Committee for Information <ul style="list-style-type: none"> - UBC Advisory Urban Design Panel (AUDP) 2023-2024 Annual Report - Development Permit Board (DPB) Annual Report 2024 - Amendments to the Property Committee Terms of Reference - Committee Action Items Status Report 	
12. EXECUTIVE COMMITTEE		Chair: Miranda Lam
<p>12.1 Memorandum from Committee Chair – Items considered at the open session of the November 21, 2024 Executive Committee meeting</p>	<ul style="list-style-type: none"> • Received by Committee for Information <ul style="list-style-type: none"> - Streamlining of Board Policy Requirements (Deferred Policies) - Committee Action Items Status Update 	