



The University of British Columbia  
**BOARD OF GOVERNORS**  
**AGENDA**

**FRIDAY, JUNE 20, 2025**  
**9:00 AM TO 11:00 AM**  
**OKANAGAN CAMPUS**  
 University Centre Ballroom  
 3272 University Way, UNC 200

**1. BOARD OF GOVERNORS**

1.1 Welcome and Song	
1.2 Opening Remarks	Opening remarks from the Board Chair and the President.
1.3 Approval of Agenda	<b>APPROVAL REQUESTED</b> IT IS HEREBY RESOLVED that the Board of Governors approves as circulated the Agenda for the open session of the June 20, 2025 meeting of the Board of Governors.
1.4 Consent Agenda	<b>APPROVAL REQUESTED</b> IT IS HEREBY RESOLVED that the Board of Governors approves the resolutions forwarded for approval under the Consent Agenda, as presented in the Appendix.
1.5 Wildfire Science at UBCO	As a campus located in BC’s fire-prone interior, UBC Okanagan is developing a focus on wildfire co-existence that represents a transition from reactive to proactive climate-resilient strategies and balances the potential benefits and risks of wildfires.
1.6 UBC's Strategic Directions 2025-2030	<b>APPROVAL REQUESTED</b> IT IS HEREBY RESOLVED that the Board of Governors endorses, in principle, UBC’s Strategic Directions 2025-2030.
1.7 Climate Action Plan 2030 Implementation Updates: Vancouver and Okanagan Campuses	An update on the implementation of UBC’s Climate Action Plan 2030 (CAP2030) for both campuses including an overview of UBC’s greenhouse gas (GHG) emissions performance for 2024.
1.8 Provincial Mandate Letter 2025-2026	<b>APPROVAL REQUESTED</b> IT IS HEREBY RESOLVED that the Board of Governors approves the updated UBC Okanagan Campus Plan, circulated as Appendix 1 to the briefing.

**COMMITTEE REPORTS**

**2. PROPERTY COMMITTEE** Chair: Miranda Lam

2.1 UBC Okanagan Campus Plan	<b>APPROVAL REQUESTED</b> IT IS HEREBY RESOLVED that the Board of Governors approves the updated UBC Okanagan Campus Plan, circulated as Appendix 1 to the briefing.
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**FOR APPROVAL**

**3. BOARD OF GOVERNORS**

Chair: Miranda Lam

3.1 Minutes of Previous Meeting	<p><b>APPROVAL REQUESTED</b></p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves as circulated the Minutes of the open session of the May 7, 2025 meeting of the Board of Governors.</p>
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3.2 Student Society Fees – Alma Mater Society (AMS)	<p><b>APPROVAL REQUESTED</b></p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves the 2025-2026 Alma Mater Society fee changes for the AMS subsidiary constituencies, as set out in the Appendix to the briefing.</p>
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**4. AUDIT COMMITTEE**

Chair: Dallas Leung

4.1 UBC Consolidated Financial Statements as at March 31, 2025	<p><b>APPROVAL REQUESTED</b></p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves the audited UBC Financial Statements for the year ending March 31, 2025 as circulated.</p>
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**5. FINANCE COMMITTEE**

Chair: Byron Thom

5.1 Investment Management Service Agreement with UBC Investment Management (UBCIM)	<p><b>APPROVAL REQUESTED</b></p> <p>IT IS HEREBY RESOLVED that the Board of Governors approve:</p> <ul style="list-style-type: none"> <li><i>i.</i> the Third Amended &amp; Restated Investment Management Services Agreement with UBC Investment Management circulated as Appendix 1 to the briefing, effective July 1, 2025;</li> <li><i>ii.</i> delegation of authority to the Finance Committee to approve future changes to the Investment Management Services Agreement through an update to the Finance Committee Terms of Reference; and,</li> <li><i>iii.</i> rescinding the appointment of the UBC Investment Management Board of Directors as a subcommittee of the UBC Board of Governors as set out in the Board of Governors’ September 2005 resolution.</li> </ul>
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**6. GOVERNANCE COMMITTEE**

Chair: Byron Thom

6.1 Administration of Board Correspondence	<p><b>APPROVAL REQUESTED</b></p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves the guidelines for the administration of correspondence to the Board of Governors, as set out in the briefing.</p>
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<b>7. PROPERTY COMMITTEE</b>		Chair: Miranda Lam
7.1 UBC Five-Year Capital Plan 2026-2027 to 2030-2031	<p><b>APPROVAL REQUESTED</b></p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves as circulated the UBC Five-Year Capital Plan (2026-2027 to 2030-2031) for submission to the Ministry of Infrastructure Post-Secondary and Cross Government Capital Branch.</p>	
7.2 Residential Environmental Assessment Program (REAP) Version 4.0	<p><b>APPROVAL REQUESTED</b></p> <p>IT IS HEREBY RESOLVED that the Board of Governors approves amendments to the Residential Environmental Assessment Program (REAP) in the form set out in Appendix 1 to the briefing, consistent with UBC’s Green Building Action Plan and the Board of Governors’ Land Use Policy (UP12).</p>	
<b>FOR INFORMATION</b>		
<b>8. BOARD OF GOVERNORS</b>		Chair: Miranda Lam
8.1 Standing Committee Assignments	Standing Committee assignments as of May 1, 2025	
8.2 <i>Fighting Against Forced Labour and Child Labour in Supply Chains Act</i> Reporting Requirement	This report, as required under the <i>Act</i> , was submitted to the Federal Government.	
<b>9. EMPLOYEE RELATIONS COMMITTEE</b>		Chair: Natalie Chan
9.1 Memorandum from Committee Chair – Items considered at the open session of the June 2, 2025 Employee Relations Committee meeting	<ul style="list-style-type: none"> <li>▪ Received by Committee for Information <ul style="list-style-type: none"> <li>• Report on Appointments and Reappointments of the Teaching Staff</li> </ul> </li> </ul>	
<b>10. FINANCE COMMITTEE</b>		Chair: Byron Thom
10.1 Memorandum from Committee Chair – Items considered at the open session of the June 3, 2025 Finance Committee meeting	<ul style="list-style-type: none"> <li>▪ Approved by Committee under Delegated Authority <ul style="list-style-type: none"> <li>• Proposed Policy Amendment: Update to Statement of Investment Policy (SIP) for Short-Term Liquidity Pool</li> <li>• Proposed Policy Amendment: Update to Statement of Investment Policy (SIP) for Long-Term Liquidity (formerly “Working Capital Fund (Core, SHFE and FHAFE) Statement of Investment Policies and Procedures)</li> <li>• Endowment Name Changes: Sauder Division Endowment Funds</li> <li>• New Program Tuition: Bachelor of Secwépemc Language Fluency, UBC Okanagan</li> <li>• Non-Refundable Acceptable Deposits: <ul style="list-style-type: none"> <li>◦ Master of Biotechnology, UBC Okanagan</li> <li>◦ Master of Engineering, UBC Okanagan</li> </ul> </li> <li>• Incidental Fee Correction: Bachelor of Dental Science in Dental Hygiene, UBC Vancouver</li> </ul> </li> </ul>	

	<ul style="list-style-type: none"> <li>▪ Discussed at Committee <ul style="list-style-type: none"> <li>• Development &amp; Alumni Engagement (DAE) Campaign Progress Report</li> <li>• Student Financial Support Annual Report 2024-2025</li> <li>• Tuition Engagement Approach FY2026-2027</li> </ul> </li> <li>▪ Received by Committee for Information <ul style="list-style-type: none"> <li>• UBC Investment Management (UBCIM) Investment Report</li> <li>• UBC Faculty Pension Plan (FPP) Report and Audited Financial Statements - 2024</li> <li>• UBC Staff Pension Plan (SPP) Annual Governance Report 2024</li> <li>• Notice of April 2025 electronic approval of Student Society Fees – UBC Alma Mater Society (AMS)</li> </ul> </li> </ul>
<b>11. GOVERNANCE COMMITTEE</b> <span style="float: right;">Chair: Byron Thom</span>	
11.1 Memorandum from Committee Chair – Items considered at the open session of the June 2, 2025 Governance Committee meeting	<ul style="list-style-type: none"> <li>▪ Approved by Committee under Delegated Authority <ul style="list-style-type: none"> <li>• Amendment to the Code of Conduct and Conflict of Interest Guidelines for the Board of Governors</li> <li>• Annual Institutional Accountability Plan Report</li> </ul> </li> </ul>
<b>12. INDIGENOUS ENGAGEMENT COMMITTEE</b> <span style="float: right;">Chair: Charles Menzies</span>	
12.1 Memorandum from Committee Chair – Items considered at the open session of the June 2, 2025 Indigenous Engagement Committee meeting	<ul style="list-style-type: none"> <li>▪ Discussed at Committee <ul style="list-style-type: none"> <li>• Presentation on Indigenous Language Fluency Degree programs at UBC Okanagan</li> <li>• Presentation on Indigenous Land Stewardship Degree program at UBC Vancouver</li> </ul> </li> </ul>
<b>13. LEARNING &amp; RESEARCH COMMITTEE</b> <span style="float: right;">Chair: Anna Kindler</span>	
13.1 Memorandum from Committee Chair – Items considered at the open session of the June 3, 2025 Learning & Research Committee meeting	<ul style="list-style-type: none"> <li>▪ Approved by Committee under Delegated Authority <ul style="list-style-type: none"> <li>• Recommendations from the March 2025 Vancouver Senate meeting</li> <li>• Recommendations from the March 2025 Okanagan Senate meeting</li> <li>• Recommendations from the April 2025 Vancouver Senate meeting</li> <li>• Recommendations from the April 2025 Okanagan Senate meeting</li> <li>• Recommendations from the May 2025 Vancouver Senate meeting</li> <li>• Recommendations from the May 2025 Okanagan Senate meeting</li> </ul> </li> <li>▪ Discussed at Committee <ul style="list-style-type: none"> <li>• Strategic Plan Refresh – Process Update (verbal)</li> <li>• Generative AI in Teaching and Learning at UBC - Progress Update</li> <li>• International Education Strategy</li> </ul> </li> <li>▪ Received by Committee for Information <ul style="list-style-type: none"> <li>• Notable Distinctions</li> <li>• Establishment of New Endowments</li> <li>• Report on Revision by the President to Procedures Associated with the Scholarly Integrity Policy (SC6)</li> <li>• Committee Action Items Status Report</li> </ul> </li> </ul>

**14. PROPERTY COMMITTEE** Chair: Miranda Lam

<p>14.1 Memorandum from Committee Chair – Items considered at the open session of the June 2, 2025 Property Committee meeting</p>	<ul style="list-style-type: none"> <li>▪ Approved by Committee under Delegated Authority               <ul style="list-style-type: none"> <li>• Wesbrook Place Neighbourhood Plan Amendment: Final Plan (UBC Vancouver)</li> </ul> </li> <li>▪ Discussed at Committee               <ul style="list-style-type: none"> <li>• Gateway Health Building, UBC Vancouver – Budget Update</li> <li>• Report from the Chair of the Land Use &amp; Operational Sustainability Committee (verbal)</li> </ul> </li> <li>▪ Received by Committee for Information               <ul style="list-style-type: none"> <li>• The University Community on Campus - Housing Action Plan Report 2024-2025 (UBC Vancouver)</li> <li>• Board 4 Post-Completion Report: 1540 Innovation Drive, UBC Okanagan</li> <li>• Board 4 Post-Completion Report: Bioenergy Research Demonstration Facility (BRDF) Expansion Phase 2, UBC Vancouver</li> <li>• UBC Vancouver Land Use Plan, Transportation and Engagement Annual Monitoring Report</li> <li>• UBC Okanagan Campus Security Annual Reports</li> <li>• UBC Vancouver Campus Security Annual Reports</li> <li>• Committee Action Items Status Report</li> </ul> </li> </ul>
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**15. EXECUTIVE COMMITTEE** Chair: Miranda Lam

<p>15.1 Memorandum from Committee Chair – Items considered at the open session of the June 3, 2025 Executive Committee meeting</p>	<ul style="list-style-type: none"> <li>▪ Discussed at Committee               <ul style="list-style-type: none"> <li>• Strategic Equity and Anti-Racism (StEAR) Progress Report 2025</li> </ul> </li> </ul>
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